



America votes



Ian Davidson

A time for anger in Britain

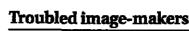
Arkady Volsky

'We in Russia have no mama'



Samuel Brittan

Oh no, not more forecasts



How photocopiers have ruined some businesses



FINANCIAL TIM

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MONDAY NOVEMBER 2 1992

Bush fightback looks to have lost momentum on eve of election

Clinton leads in latest polls

THE MOST relentlessly negative presidential election campaign in recent US history moved into its final hours yesterday with Governor Bill Clinton of Arkansas still favoured to defeat Republican President George Bush.

Yesterday's polling evidence suggested that Mr Clinton may have weathered the fierce Bush counterattack and be back on track to victory. The largest survey, the New York Times-CBS poll of more than 1,900 registered voters, taken from Tuesday to Friday of last week, gave Mr Clinton 43 per cent, Mr Bush 34 per cent and Mr Ross Perot, the

Texas independent, 15 per cent. All three candidates campaigned exhaustively over the weekend in states deemed critical tomorrow. Yesterday, Mr Clinton was in Ohio, Pennsylvania and New Jersey, while Mr Bush visited Michigan, New Jersey and Connecticut. Mr Perot was flying off to two rallies in California, having hit Florida and Missouri

on Saturday.

Mr Clinton, his voice virtually gone, worked crowds in Cincinnati, croaking out his message of "change" and attacking the president for distorting his record. Mr Bush denied on TV that there was anything new in the latest Iran-Contra revelations and accused both Mr Clinton and the media of gross unfairness. Mr Perot said his rivals "have no idea what they're talking about", and that Mr Bush "doesn't

deserve to win". The New York Times-CBS poll said Mr Clinton's edge was statis-tically almost identical to its final poll in 1988, which presaged Mr Bush's easy victory over Mr Michael Dukakis. Its previous

survey, published a week ago, gave Mr Clinton only a five-point lead. The poll takers reported some tightening of the race among those questioned on Thursday and Friday, but on those days it still found Mr Clinton up by eight points among the probable electorate and seven

among registered voters.

The volatile CNN-USA Today poll of 1,600 "likely" voters, which is conducted by Gallup and which releases its findings

The race for the White ..Page 2 House .. Last clash in a war of ..Page 14

..Page 16

daily, yesterday gave Mr Clinton 43 per cent, Mr Bush 36 and Mr Perot 15. From Wednesday to Saturday last week, it had Mr Clinton's lead down to between one and three points, greatly boosting Mr Bush's hopes. An ABC survey released on Saturday gave Mr Clinton a three point margin.

The election is determined not by popular vote but in the electoral college, the 538 votes of which are awarded, with two minor exceptions, on a winnertake-all basis, state-by-state. A Washington Post survey of all the states plus the District of Columbia demonstrated yesterday how much of an uphill task Mr Bush still faces.

It put Mr Clinton "clearly ahead" in 16 states, plus DC, worth 227 electoral votes and with "a slight edge or better" in another 15 states, with 112 votes. This would give Mr Clinton more than the 270 needed for victory. tage" in nine states with 68 votes.



Hanging on: President Bush leans from a train to greet supporters during a campaign stop in Wisconsin. He denied later on television that there was anything new in the latest Iran-Contra revelations

surveys in Michigan and New

and was "even or slightly ahead" in 10 others with 131 votes. The Bush campaign was encouraged by the latest poll put-

ting him only three points behind in Wisconsin, a strong Demolooked more secure. cratic state which Mr Bush virtually level in Ohio. But new ability centres on the Perot vote,

Jersey, "must win" states for the President, still had him 8-12 points adrift of Mr Clinton and his lead was down to only three points in Florida, which had

ratings rising, his local impact

may yet be large. In as many as 25 states, the Post found, last-Major faces crucial test of leadership

if the government was defeated it

would immediately win in a confidence motion. "So we would be

left with the worst of all possible

still at a high level for an independent candidate so late in the game. Though his poll scores are going down and his unfavourable

BA, USAir may move to Airbus if alliance blocked

D8523A

By Paul Betts, Aerospace Correspondent, in Montreal

BRITISH Airways and USAir, two of the US Boeing company's big-gest aircraft customers, may consider switching to the European Airbus consortium if their \$750m (£460m) alliance is blocked by the US government.

The threat was raised this weekend by Mr Seth Schofield, USAir chief executive, in a letter to governor Bill Clinton, the Democratic presidential candidate, who warned last week he would oppose BA's acquisition of a 44 per cent stake in USAir if

Mr Schofield told Mr Clinton that the deal would not only ensure security for 47,000 USAir jobs and increase domestic air line competition, but also had important implications for the US aircraft manufacturing industry.
"The alliance will provide a

solid future for Boeing," he wrote, adding that USAir operates 268 Boeing aircraft and has firm orders and options for 183 additional Boeings to be delivered over the next eight years. "The financial infusion from

the BA investment assures that those aircraft will be delivered,' he told Mr Clinton, implying that the orders would be threatened if

the deal collapsed. BA is also a big Boeing operator, with 174 Boeing aircraft in its fleet and firm orders in place for 81 additional Boeings and options for 70 more.

Neither USAir nor BA had ordered European Airbus aircraft so far, Mr Schofield added. Apart from 10 Airbus A320s it inherited from the British Caledonian merger five years ago, BA since privatisation has opted for Boeing aircraft and is the only large European airline not to have bought any Airbus jets.

This has led to a fierce contro versy with Airbus whose chairman, Mr Jean Pierson, has repeatedly accused BA of being anti-European. Last year he asked the European Commission to investigate BA's aircraft

Continued on Page 16 Airline investment rules, Page 4 Lufthansa withdraws Continen tal bid. Page 17

trade policy as

Farm trade reform talks between the US and the European Community were set to start in Chicago last night, with the EC refterating that any deal must safeguard reforms to the Common Agricultural Policy agreed in May. The meeting is seen on both sides as the last chance to avert a trade war, and to salvage hopes for wide-ranging trade liberalisation under the Uruguay Round.

Gatt talks begin

Texas bank closes: First City Bancorporation of Houston, one of the largest banks in Texas, has been closed down by US regulatory authorities because two of its main subsidiaries are insolvent. Regulators have put up \$500m to protect depositors

one of the costliest bailouts ever. Page 17 US criticised over satellite launch The chairman of Ariane



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Committee of the second

2 (121)

space, launcher of commercial satellites has accused the US government of putting pressure on satellite operators to place launch contracts with Russia and China. Charles Bigot (left) said Washington had "political reasons" the world's biggest

independent operator of telecoms satellites, to consider such launches. Page 16

Lufthansa, the German state airline, pulled out of the race to buy Continental Airlines, the US carrier operating under Chapter 11, a blow to its ambitions to forge International links. Page 17

Moscow sends troops to Caucasus: Russia has flown 3,000 troops to halt ethnic fighting in the Caucasus mountains, its second deployment in a week to support a government in its former empire. Page 3

City faces outside regulation: The City of London's principle of self-regulation could be eroded after a review of the power and methods of the Securities and Investments Board, the financial regulator. Page 18; SIB review, Page8

Stockholm tackles bank crisis: Sweden is to set up a special authority to tackle the country's banking crisis, part of a package of measures. to shore up the battered financial system and strengthen foreign confidence. Page 19.

Panic faces no-confidence vote: Milan Panic, the Yugoslav prime minister, may lose a no confidence vote in the federal parliament today, after a campaign to discredit him organised by Slobodan Milosevic, the Serbian president.

in Monetary System: Tensions inside the European exchange rate mechanism grid continue to ease as the markets take the view that the Bundesbank will cut its official interest rates soon. The French franc remains near the centre of the grid, its exchange rate against the D-Mark mostly unchanged, despite a cut in one of the Bank of France's key lending rates last week. However, dealers believe that a devaluation of the peseta, escudo and Irish punt will be necessary at some stage because of the D-Mark's residual strength.

B.Franc Guilder D-Mark D.Krone F.Franc Escudo -1% 0 0 0 1% 2% 39

The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2:25 per cent fluctuation band. In practice, currencies in the narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. The Spanish peseta and Portugi escudo operate with 6 per cent fluctuation bands.

Finmeccanica, Italy's state-owned engineering and aerospace group, has made the first public offer to buy assets from Efim, the state holding company put into voluntary liquidation in July.

Photocopier suppliers: Three UK companies offering controversial "copy plan" schemes to users of photocopier machines could have their credit licences revoked by the Office of Fair Trading. Costly image, Page 15 Mexico to extend reforms: President Carlos Salmas signalled further electoral reform and

underlined his government's commitment to fiscal austerity in his annual state-the-union address. Page 3 Brazilian corruption: The corruption scheme allegedly involving Brazil's suspended president Fernando Collor had a yearly turnover of more

than \$200m, according to computer records. Page 8 Calls for Craxi to quit: Growing differences in Italy's Socialist party, tainted by revelations of corruption, emerged over the weekend with calls for its leader, Bettino Craxi, to step down.

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October 30, 1992

By Ivo Dawnay, Political Correspondent, in London MR JOHN MAJOR, the UK prime minister, was braced for two days of frantic campaigning yesterday after forecasts from Buro-sceptics by the government. and independent bodies both found some 35 rebels still pledged

to oppose him or abstain in Wednesday's Maastricht debate in parliament. The proximity of the findings underlined the uncertainty of the outcome in what is increasingly being seen as a crucial test of the prime minister's credibility and his ability to command the

Several MPs from the ruling

expressed broad agreement with Labour, the main opposition party, that Mr Major's authority would be critically damaged if he lost the debate, even if a subsequent confidence vote was won

After a weekend of frenetic behind-the-scenes activity by government business managers, the crisis atmosphere was fuelled by similar dire warnings from cabinet ministers and a feroclous row over tactics between Labour and the smaller opposition group of

Liberal Democrats. Early yesterday, Sir Norman Fowler, the Conservative party chairman, insisted in a television interview, that Tory MPs would Conservative party have publicly be "playing with fire" if they put

the government at risk. His message was repeated by Mr David Hunt, the Welsh secretary, who said: "If they think the government can just be defeated on Wednesday and everything will just settle down the following

Meanwhile, Labour was sys-tematically raising the pressure on the Liberal Democrats by warning that their support for the government would rebound on them when public expenditure cuts are announced next week.

In a statement Mrs Margaret Beckett, Labour's deputy leader, warned that voters would not forgive the Liberal Democrats if they "propped up" the prime minister. "If he wins next week's

the Liberal Democrat leader who described Labour's decision to oppose the Maastricht motion as a tawdry deceit".

Claiming the Liberal Democrats were putting the interests of the nation first, he argued that

vote, John Major will have a mandate to go ahead with the public spending cuts which he

denied would be made," she said.

The charge drew a furious retort from Mr Paddy Ashdown, worlds - no general election and no future for Britain in Europe either," he said. The theme of Britain working

in close collaboration with Europe was the main message of

Continued on Page 16 Business backs pact, Page 8

Angola slides back into civil war as troops clash in capital

By Julian Ozanne in Nairobi

ANGOLA appeared to be slipping inexorably into renewed civil war yesterday as heavy fighting continued across the country between government forces and troops of the rebel Unita move-

Fears are rising that the latest round of pitched battles, the most bloody since Unita disputed the results of September's elections, will scotch remaining attempts to broker a negotiated settlement The fighting threatens UN-led efforts to bring Angola through a 17-month transition to peace and democracy after a ceasefire was signed in May 1991, ending a civil war that began at independence

According to the Portuguese news agency Lusa at least 300 people, including two United Nations peacekeeping staff, have been killed in clashes in the capital Luanda since Thursday night, and corpses and abandoned weapons littered the city's deserted streets yesterday.

Although the fighting subsided yesterday, mortars and grenades

US Elect

continued to fall on parts of the city, particularly in the Unita and fresh peace talks between stronghold of Miramar, a suburb of Luanda. Bursts of heavy

machine-gun fire erupted in the Russian Mi-8 helicopter gunships circled the city and the gov-

Omens are bad for Angola'sPage 6 future

ernment put into force an all-day curfew and threw up road blocks around the city. Foreign residents bunkered down in hotels and private residences.

Fighting was also raging yes-terday for control of the key cities of Benguela, Lobito, Huambo and Cuito in the Unita tribal strongholds of the central provinces. Unita also seized several diamond-producing areas in the north and south of the

South African President Mr F.W. de Klerk, whose country sent support and troops to aid Unita throughout most of the civil war, added his voice yesterday to international appeals calland fresh peace talks between tos and Mr Jonas Savimbi, the leader of Unita.

Mr Savimbi, however, appeared immune from international pressure, most recently expressed by a United Nations Security Council Resolution passed late Friday night which demanded an immediate end to the violence and threatened action against any party endangering peace.

Luanda airport was closed yesterday and commercial flights into the capital have been cancelled. Britain, the US, Portugal, South Africa and Brazil were attempting to evacuate their nationals as international efforts to pull the vast country away from further conflict appeared increasingly futile.

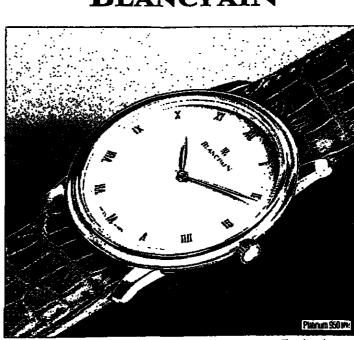
Several hundred people were evacuated by air and sea over the weekend but evacuation plans are being constrained by lack of movement in the city and continued fighting near the airport. Portugal is trying to evacuate

40,000 nationals by air and sea.

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water allocation bill signed

By Louise Kehoe in San Francisco

PRESIDENT George Bush has signed controversial legislation reallocating scarce California water supplies from agricul-ture to the state's cities and drought-threatened wildlife, despite the opposition of the state's farmers and a last-minute appeal for a presidential veto from California's Republi-

can Governor Pete Wilson. The water bill also includes funding for several popular large scale dam and water projects throughout the west, forcing the president to choose between the interests of his California supporters and those in other states who were

urging passage of the bill.
It addresses a bitter centurylong battle between agricultural and urban interests over water rights in California. Farmers now use about 85 per cent of the state's water, while city residents and other industries face severe rationing after

six years of drought. The bill signed on Friday will reform allocation of water supplies from the Central Valley Project (CVP), a massive system of 20 dams and miles of canals, built by the federal government in the late 1930s, that transports water from northern California to the Central Valley, where it is used to irrigate about 3m acres of farm-

The changes "will cripple farmers in the nation's most productive agricultural region, without solving California's basic water problem," said Mr Bob Vice, president of the Cal-ifornia Farm Bureau Federation. Growers will be forced to leave land fallow and lay off workers, he predicted.

Environmentalists were, however, pleased by the presi-

"This is a big day in Calif-ornia's water history," said Mr Tom Graff of the Environmental Defence Fund, one of the groups that has fought hard for the legislation.

The bill reserves roughly 10 per cent of the amount of water that would be delivered by the CVP in a year of normal rainfall to replenish river flows and reservoir levels, restoring fish and waterfowl habitats stroved by diversion of to the Central Valley.

It also provides city dwellers with access to CVP water sup-plies by enabling farmers, for the first time, to sell surplus supplies to cities.

Although the president has sided with the urban majority in California, his decision is not seen as a big vote-winner in the state, where he is trailing Governor Bill Clinton. the Democratic presidential candidate, in opinion polls. Rather, the passage of the water bill is seen as a defeat for the president, governor and other Republican politicians who have long opposed the

water reform measures Mr Bush was put in a "no win situation" by Democratic lawmakers, Mr Wilson

California George Graham in Chippewa Falls hears Bush's horror stories

President calls up goblins

in the American Midwest is a time for gobwitches hats and pumpkin lanterns, but for President George Bush this weekend it brought a final chance to tell horror stories about what would happen if Governor Bill Clinton were to win tomorrow's presidential

"If you want to go the Clinton route, every day will seem like Hallowe'en – fright and terror, fright and terror, witches and devils everywhere," Mr Bush proclaimed on Saturday as he meandered through the marshy flatlands of Wisconsin on a whistle-stop

train trip.
In Burlington, Oshkosh, Ste vens Point and Chippewa Falls, the president returned repeatedly to the theme that Republicans hope will at the last minute bring their voters back: that Mr Clinton is inexperienced, untrustworthy and ready to take both sides of every issue.
"The pumpkin in the Arkan-

sas governor's mansion has two faces: whatever side you're on, he's right there. You can't do that as president of the United States," Mr Bush said. But Mr Bush could not stop a skeleton from rattling in his own closet, as a small aircraft flew over his head trailing a banner reading "Iran Contra Haunts You".

Mr Bush at first ignored the issue, brought back to life by renewed evidence from the trial of Mr Caspar Weinberger, the former defence secretary, that as vice-president he was not, as he has asserted, "out of the loop" on the deal to trade arms to iran in exchange for the release of US hostages held in Lebanor

But in Oshkosh, confronted by a cluster of hostile placards waved by Clinton supporters, Mr Bush confronted Iran-Contra head on. He said his opponent had seized on the issue because he had started to panic that "the power that he's lusted for is going to slip away

"He has now latched onto these silly little charges, accuto stop his free fall in the polls," Mr Bush said. Despite the recent narrowing of the gap between Mr Bush and Mr Clinton in national opinion polls, the president's 40-hour visit to Wisconsin, a state he lost in 1988 to Mr Michael Dukakis, suggests that his campaign is still struggling

to make up lost ground. Mr Tommy Thompson, the state's popular Republican governor, argues that it is possible for Mr Bush to win a majority in the presidential electoral college without Wisconsin's 11 votes, but he admits Mr Bush does not have 11 votes to spare. Because California has swung this year away from Mr Bush towards Mr Clinton. Republican campaign manag-

ers have had to rework their

electoral college arithmetic. That they still need so badly to win Wisconsin speaks clearly of how difficult they are finding it to scrape together the 270 electoral col-lege votes they need. It is clear, nevertheless, that

regained some of its enthusiasm, and that the president is far from beaten yet. One promising sign is that Senator Robert Kasten, who earlier had kept his distance from Mr Bush's ailing campaign for fear of jeopardising his own re-election bid, joined the president at his railway

the Bush campaign has

Governor Thompson counting on supporters of Mr Ross Perot to decide that a

rallies on Saturday.

would be wasted. "I am confident that over the course of the next hours, of these Perot supporters a higher proportion will go for George Bush than for Bill Clinton. That is what is going to carry Wisconsin for George Bush," he says.

But the governor still calls the race a toss-up. It is whoever gets their voters to the polls on Tuesday.' If that is so, the president may need to drum up more enthusiasm than he generated among the respectable but not

ecstatic crowds who came to see him at the weekend. "Our people shout louder, but maybe that's because we have bigger problems," commented Mr Alexander Shulepov, a Russian student who is

vote for the Texas independent ding a year in Wisconsin. The Spirit of America!

Bill Clinton (left) and Barbara and George Bush meet weekend campaign crowds

Bush tries to ignore Iran charge

By Jurek Martin in Washington

PRESIDENT George Bush made it crystal clear over the weekend that he has no intention of responding to the latest detail and thinks the public should focus much more on Governor Bill Clinton's evasion of military service 23

years ago.

Mr Bush bristled in a TV interview yesterday when questioned about new evidence in an additional indictment against Mr Caspar Weinberger, the former defence secretary. Mr Weinberger's notes sted Mr Bush was much more familiar with the armsfor-hostages scheme far earlier than he has let on.

"Do you want to spend the whole half hour on this," the president demanded. The time could be better spent talking about Mr Clinton and the draft, he said. In any case, the two issues were entirely different. He thought the Iran-Contra investigations were "a big witch-hunt" and found it sinister that the latest indictments should have been handed down so close to the election. Over the weekend he

accused the Democrats of seizing on the issue to divert attention from the fact that their lead was "slipping away". Whether that is true or not, the Clinton campaign has

lost no opportunity to capital-ise on the fact that the trust issue may be as relevant to Mr Bush as to Mr Clinton.

Thus, on Friday night, Mr George Stephanopoulos, Mr Clinton's communications director, called up the Larry King Live TV show, on which Mr Bush was a guest, to point out discrepancies in presidential statements about his knowledge of Iran-Contra.

Mr Clinton also consistently accuses Mr Bush of putting out false and misleading advertisements about his record. He specifically charged the president of pandering to regional prejudice. "In one state." Mr Clinton said in Georgia. "he says I'm too lib-

eral, in another state he says I'm a backwater redneck.' Mr Bush said yesterday: "I have never accused him of being a redneck, I've just said he has a sorry record in Arkansas." He denied he bore any responsibility for what he eded was "an ugly campaign, the worst I've known" adding "I will dish it out and see if they can take it."

He then denied all knowledge of two recent commercials which portray Arkansas as an industrial and environmental wasteland. The authors of two studies which form the basis for the advertisements have complained that the Bush campaign has completely distorted their findings.

Japanese adjust to idea of 'President Clinton'

HE PROSPECT of Mr Bill Clinton riding in up the reins of presidential power in the White House could have been tailor-made to highlight the differences between politics in the US and

It is inconceivable that a young, untested outsider could rise from the political shadows as governor of one of the poorest regions of Japan to within reach of the most powerful post in national politics.

In Japan access to the top political jobs is so tightly reguated that the choice of the cabinet can be calculated almost

Despite the cultural shock a young US president might deliver to a Japanese political leadership generally at least 20 years his senior, the Tokyo elite is learning to tolerate the prospect of change in Washington. Japanese attitudes towards the US presidential race have gone through several phases this year.

At the outset it appeared the looming Japanese trade surplus might play an important role in the election, especially as President George Bush choose to kick off his cam in January with an ill-fated visit to Tokyo. Even so, Japanese officials were adamant that Japan needed the continuity of a Republican White House committed to free trade. The entry of Mr Ross Perot, the Texas independent, provoked fears that the US might

succumb to economic nationalism, with Japan as the main victim. Briefly, over the early summer, stopping Mr Perot was seen as the main priority. After the Democratic convention the mood changed. Mr Clinton's impressive lead in the polls - later much diminished - persuaded Tokyo analysts that Mr Bush's defeat was most inevitable; they had to

learn to tolerate Mr Clinton.

we schools of thought run through Japanese politics, the bureaucracy and business about the impact of a Clinton presidency. The pessimists are apprehensive on several counts. The uncertainty of change would be highly unsettling to Tokyo policy makers. Japan has done well from Republican presidents. Its economy was given a hefty kick start by the Korean and Vletnam war efforts in the 1950s and 1960s. In the past decade Japan's economic power grew hugely during the Reagan-Bush years, partly because of the rise in the US federal deficit and the growth

of the Japanese trade surplus. The pessimists acknowledge that the US has made increasingly insistent demands upon Japan over bilateral trade and foreign policy issues such as Japan's contribution to the the Gulf war. Yet Republican foreign policy has generally provided a familiar framework for Japan to rely upon, particu-larly as its gropes for a broader international role in the wake of the end of the cold war.

But the pessimists fear a Clinton presidency would fall prey to protectionists in the Democratic party who call for industrial policy to be matched Challenger is seen as more realistic about the causes of US problems, writes Charles Leadbeater in Tokyo

by an aggressive trade policy shift. We might be more will-targeted at Japan, with quotas ing to help if the US is really for imports into the US and market opening in Japan. However, over the past few

eks a growing number of Tokyo policy-makers have become optimistic that a Clinton victory could pave the way more equitable relations with the US. Their optimism is encouraged by the belief that the election campaign has marked a significant shift in Americans' perceptions of the US economy's strengths and

Tokyo optimists believe US

making an effort to restore its competitiveness.

The possibility of Democratic control of both the White House and the Congress also encourages the optimists that "Japan-bashing" will become less powerful. As a senior US businessman in Tokyo put it: "The Rush trade initiatives have been an economic failure but a political success because they were primarily designed to head off political pressure in Congress. With a Clinton administration there would be

Japan's relations with the US have suffered a sharp deterioration, with mounting distrust on both sides, according to a poll published yesterday by a leading Japanese newspaper. Charles Leadbeater writes.

The poll, conducted with more than 4,000 interviewees in the US and Japan, found the number of Japanese and Americans who believe relations between the two countries are good has fallen to a 15-year low. The proportion of those who think relations are poor has risen sharply over the past year.

The annual poll conducted by the Yomirui newspaper group in

Japan and Gallup, the polling organisation in the US, found that only 8 per cent of US respondents thought Japan was a trustworthy nation. About 60 per cent of US interviewees believed its policy would be shaped by the idea that Japan is a threat to US

Yomirui said the deterioration in attitudes probably marked the rise in the Japanese trade surplus with the US as well as the increasing domestic orientation of US policies.

Japan's standing in US esteem has fallen consistently over the past six years according to the poll. In 1987 it found that Japan was ranked as the ninth most trustworthy nation by US respon-

dents. This year it fell to 14th.

The survey found that President George Bush is still popular among the Japanese despite the controversy over his illnessplagued visited to the country in January, at the outset of the presidential election campaign.

politicians are becoming more realistic about the domestic factors behind declining US competitiveness, particularly poor education and training and low savings and investment, and think this new realism will lead the US to moderate its demands on Japan.

This belief has several sources. Protectionism has played far less of a role in the campaign than many in Tokyo feared. Mr Noboru Hatakeyama, vice minister at the Ministry of International Trade and Industry, commented: "The election has shown a strong common sense in the US about the importance of avoiding protectionism."

r Clinton's stress upon a revised industrial policy to promote US competitiveness also strikes a chord. An active state policy to boost competi-tiveness would be more recognisable to Japanese policy makers who have never shared the Republican ideological zeal for the free market.

A senior official at the Minis-

try of Finance goes even fur-ther, predicting that if he wins Mr Clinton might put trade relations on a more stable footing: "The trouble with the Bush administration's approach to trade was that it started from the premise that the problem lay in Japan, with Japanese unfairness. The Clinton team start from the premise that the main problem is in the US. That is a fundamental

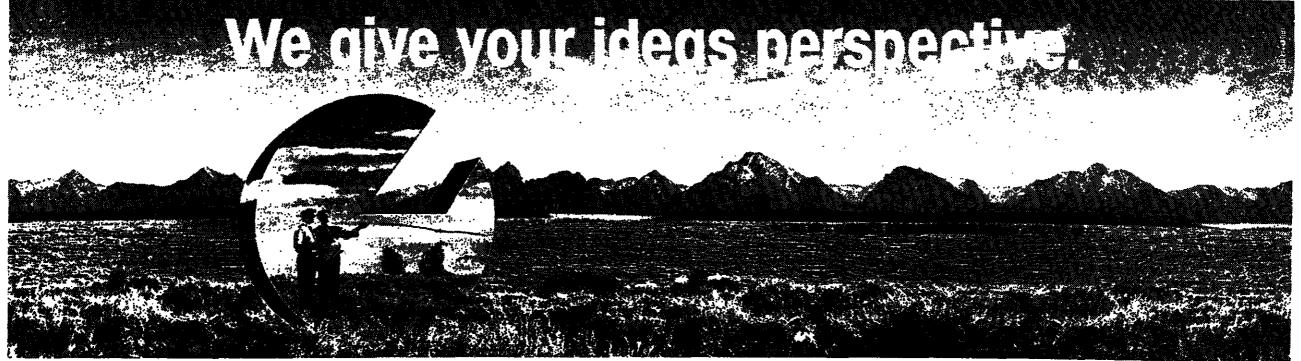
less political window dressing and more emphasis on what can be done practically." This optimism has not

reached into the popular press. whose commentators issue daily warnings of the dire con-sequences which lie in store for Japan from a Clinton victory. But the Tokyo professionals are more pragmatic; they are quietly clearing the ground to allow them to shift their

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Collor scheme 'turned over \$200m'

By Christina Lamb in Rio de

THE corruption scheme allegedly involving Brazil's suspended President Fernando Collor reached into most areas of government and had a yearly turnover in excess of \$200m, according to computer records published in the Bra-

zilian press yesterday. The records show the existence of a big corruption network, a so-called parallel gov-ernment, with contacts in almost all ministries. It extorted kickbacks on everything from road construction contracts to importation of food and bealth items for char-

ity programmes.
The news magazine Veja published extracts from the 251 pages so far transcribed by police from secret files stored in the computer seized from the office of Mr Paulo Cesar Farias, Mr Collor's friend and former campaign treasurer who allegedly ran the scheme, and on whom Mr Collor blames the scandal.

Mr Collor is referred to throughout as "Big Boss" and Mr Farias as "chief lobbyist." Accounts and objectives are

clearly presented, with finances rigorously controlled. Targets include forming "joint ventures" with various major companies and "the strengthening of new economic groups". It also explains how participants should behave in public, adding that the scheme would run until December 1994 - the last month of Mr Collor's mandate.

Accessed using the password "Collor," one secret file labelled "Cash" lists 128 government projects between September 1990 and February 1991, each assigned the name of a constellation as codeword and marked with the percentage of kickback ranging from

3 to 15 per cent. Another file lists contacts in 862 companies and government departments, including the names of many leading national and multinational

In a section written before Mr Collor's sudden sacking of pants are warned of the neces sity of "complete expurgation" because of "mounting allega-tions against the chief lobby-

It adds: "It may not be pos ble to operate in all minis-

Panic could lose vote of confidence

MR Milan Panic, the Yugoslav prime minister, could lose a no-confidence vote in the federal parliament today, report Laura Silber in Belgrade and Reuter in Sarajevo.

Mr Slobodan Milosevic, Serbian president, has orchestrated a campaign to undermine the Belgrade-born California husines sman since he was designated prime minis ter in July.

The campaign has intensified over the past week.

Russian troops sent to N Ossetia Private armies bring

By Steve LeVine in Moscow

RUSSIA flew 3,000 special forces to halt ethnic fighting in the troubled Caucasus mountains at the weekend, its second troop deployment in a week to support a beleaguered government in its former

Russian President Boris Yeltsin sent Spetsnaz commandos and elite police to Vladikavkaz, capital of the Russian autonomous republic of North Ossetia, 1,100 miles south of

The troops were sent to halt fighting between Ossetians and a regional ethnic group, the Ingush, who officials claimed were setting fire to Ossetian-

several days.
Ingush rebels were reported yesterday to have taken hostage 80 Russian interior ministry soldiers based in the A local official said the sol-

diers were seized on Friday in the Dzhermen settlement, located near the regional capital, Vladikavkaz, and populated mostly by Ingushis, Mr Felix Gutnov, spokesman for the North Ossetian interior

ministry, said.

The Ingush, who declared an independent state in June, are demanding the return of lands that Russian leader Josef Stalin expropriated in 1944 and declared part of North Ossetia.

the crisis on Saturday and yesterday. At the same time, the North Ossetian government said it would distribute Russian army-supplied automatic

weapons to civilian volunteers. "The Russian authorities are strong enough to make all those violating the law respect it," Russian Deputy Prime Minister Georgy Khizha, Mr Yeltsin's specialist on the Caucasus, told Russian television. The Russian action mirrored

recent developments in the for-mer Soviet republic of Tajikistan, where Russian troops have also been deployed. The Central Asian nation. which has yet to form its own

street fighting between Osse- Prime Minister Yegor Gaidar also distributed hundreds of tians and Ingush in the past held emergency meetings on weapons to civilians to protect the government.

troops secured the airport, railroad and television stations.

officials last week to send addi-

jan's conflict with ethnic Armenians in Nagorno-Kara-

instability to Tajikistan

On October 26-27 Russian soldiers played a crucial role in crushing a coup attempt in the Tajik capital of Dushanbe. The

Mr Yeltsin has not yet replied to a request by Tajik tional troops to guard the capi-

The Caucasus mountains, which stretch from southern Russia to the borders of Turkey and Iran, are engulfed by several conflicts. Among them are Georgia's war with Abkhaa week ago, have made it the least stable of the 15 ex-Soviet zian separatists, and Azerbai-

Steve LeVine on a Central Asian power struggle RDER has so deterio-rated in the former ernment of the Russian Caucarated in the rorms-Soviet Union's south-that political sian republic of North Ossetia announced it would distribute arms to volunteers to help power now hinges on the loy-alty of competing private crush an uprising by the

eastern corner that political

republics.
The capital of Dushanbe,

controlled by these irregular forces and the Russian army.

an armoured personnel carrier.

bought other than onions,

things to improve soon, admit-

Criminal gangs have no reli-

gion, no ideas. They remain

with those who pay them well, and with whom they feel influ-ence," said Col Jurabek Ami-

nov, deputy chief of Tajiki-

stan's KGB. Since the Soviet Union col-

the emerging republics without

their own armies, irregular

both in Central Asia and the

Caucasus mountains. They

helped bring down govern-

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notatoes and cabbages

long-hated Russian army.

armies, and, ironically, the forces have been deployed to prop up North Ossetia's gov-Six months of turmoil in Tajikistan, where the strongest private armies fought for power in a failed coup attempt Tajikistan's current trouble

in May when then-president Rakhmon Nabiyev handed over some power to the opposition. under a 10pm-to-5am curfew, is In the rebellion, volunteers loyal to both sides fought in the streets and more than 200 people died. Afterwards, Acting President Akhbarshah Iskandarov travels around in despite the settlement, the competing forces went south to Shops have been locked shut the region of Kurgan-Tyube and began fighting there; offifor a week and no food is to be cials estimate deaths there at more than 1,000 and say some Taiik officials do not expect 250,000 Tajiks have become refugees. In September, oppositing that the government's dependence on untrained, voltion fighters forced Mr Nabivev to resign at gunpoint.

unteer forces, some of which include criminal gang mem-bers, is inherently risky. About 50 private armies, some of them criminal syndi-cates, have carved Tajikistan up into areas of influence, say diplomats and Tajik officials. Most of them possess arsenals of Soviet-made weapons bought illegally from Russian neighbouring Afghanistan. The weapons are bought at a high lapsed last December and left price, and no one is sure where the money comes from, though government officials speak forces have risen to importance darkly of "outside forces" financing the fighting. In the last week, the price of a Kalash-nikov automatic rifle rose from

Rbs170,000 to Rbs250,000. ments in Azerbaijan and Geor-One of the most impo They emerged in Russia itself last weekend. The govforces is commanded by Mr Juma Khan, who is loyal to the

government. His army, which be calls Tajikistan Youth, forced Mr Nabiyev's resignation. It happened at the local airport. With Mr Nabiyev in the airport's VIP lounge, Mr minority Ingush. As in Tajikistan, Russian Khan's men moved in tanks and armoured personnel carri-

ers, and reportedly threatened to fire on the building. Mr Khan also helped crush can be traced to a 51-day rebel-lion in the capital that ended the October 26-27 coup attempt by rebels who wanted to reinstall Mr Nabiyev. The attempt failed when, with Russian troops taking control of roads and key strategic installations in the capital, private armies loyal to Mr Nablyev failed to reach Dushanbe to counter those of Mr Khan's and other,

allied forces. Mr Khan is now among the most powerful men in Dushanbe. His forces man checkpoints around the capital. Recently, he boasted to reporters that he had bought three Soviet tanks and 10 armoured personnel carriers.

In the failed coup attempt, three of Mr Nabiyev's most important militia commanders were either killed or wounded. But the most notorious of them a convicted murderer named Mr Sangak Safarov - remains healthy, and the word last week was that he might be organising a new assault against the capital. In addition, some Tajik officials are predicting that forces now allied with the government will eventually splinter and have their own,

bloody struggle for power.
As it stands, the Tajik gov ernment controls little territory outside the capital and it not clear how it can soon stabilise the country.



President Yeltsin in Astrakhan yesterday garnering support for a meeting of Russia's Congress of People's Deputies on December 1

Salinas signals electoral reform

Damian Fraser in Mexico City

PRESIDENT Carlos Salinas of Mexico yesterday signalled modest electoral reform and underlined his government's commitment to fiscal austerity in his annual state-the-union

announced that the Bank of Mexico's reserves had risen to \$18.258hn (£11.1bn), allaying fears that there had been a large outflow of capital in early October. Reserves, announced just three times a year, were \$18.023bn in August.

Mr Salinas outlined a three-point plan for electoral reform, in an apparent effort to end the post-electoral demon-strations that have forced three state governors to resign in just over a year. The plan addresses criticisms that the electoral process is heavily. loaded in favour of the ruling Institutional Revolutionary

A new law, which would be negotiated between the political parties, would make the source of party finances transparent, set ceilings on electoral expenses, and attempt to ensure more impartial electoral processes and more equal access to newspapers and tele-

The president emphasised his government's fight against inflation, forecast to fall below

bility of prices has proved to be the best way to achieve sustained real growth of salaries. Because of this, we will not relax fiscal discipline, and we will maintain the financial surplus in the public sector." He said the fiscal surplus would not be reduced to boost demand, and strict fiscal discipline would be maintained

digit inflation".
Mr Salinas highlighted the need to raise the savings rate, to promote more investment and to raise productivity.

In an apparent response to concerns about Mexico's widening current account deficit, expected to come close to \$20bn this year, Mr Salinas raised for the first time the issue of the dumping of foreign products in the Mexican mar-kets. "We will face greater pressure from imports of foreign products that cannot find buyers in their own markets, bint we can counter this by mounting an effective guard He said: "We must ensure that imports do not enter the country under terms of unfair competition. Consequently, we have strengthened mechanisms to defend ourselves against unfair trade practices." On the domestic front, he said he planned a constitu-tional amendment to make secondary education compulsory.



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Danish premier

under threat

from scandals

Italy plan protection for sea

By Alice Rawsthom In Paris

THE FRENCH and Italian governments are planning to create two protection zones for the natural life in the Mediterranean Sea, in an attempt to shield fish and other endan-

gered species.

Ms Segolène Royal, the French minister for the envi-ronment, and Mr Carlo Ripa di Meana, her Italian counterpart, agreed yesterday, during their meeting at Aosta in Italy, to set up two special

One would be in an area between Corsica and Sardinia, the other by the Hyères islands off the French port of Toulon, where naval traffic and fishing would be severely restricted.

The two ministers are forming a working party to finalise proposals for special nature zones in the Mediterra-

They are also joining Mr Fla-vio Cotti, their opposite num-ber in Switzerland, to try to impose environmental protective measures on the rail net-work through the Alps.

France and Bonn warned on budget cuts Airline hody so

By Quentin Peel in Bonn

HOPES for negotiation of a "solidarity pact" of wage restraint between the German government and trade unions could be dashed by plans to cut social spending next year, union leaders warned at the weekend.

The ruling coalition has drawn up plans to cut several billion D-Marks from next year's budget, including a freeze on social security payments, a reduction of 25 per cent in allowances for asylum seekers and an increase in unemployment contributions.

Details of the spending package, due to be finalised by the German cabinet on Wednesday, were spelt out by Mr Theo Waigel, finance minister in a weekend interview. He called for a three-year pay pause for public sector workers, with wages tied to inflation, and a postponement in planned increases in student grants.

He said a freeze on social security payments could save DM2bn (\$1.3bn) next year, while the cut in allowances for asylum-seekers would save a further DMIbn. Linking public sector pay rises to inflation could save as much as DM5bn in 1993 and DM10bn in 1994, for central government, the federal states and local govern-ment combined.



As for subsidies to special industries - including agriculture, shipbuilding and coal mining - Mr Waigel would say only that all those payments would be investigated again before the 1993 budget was finalised. From that vague statement, it appears that the coali-tion has decided that cuts in social spending may be politically easier than cuts in subsidies to politically-sensitive

industries Despite the savings, the government has accepted that next year's slower economic growth will mean a DM6bn increase in the forecast central government budget deficit, according to weekend reports. Instead of falling from DM40.5bn to DM38bn, it will increase to DM44bn.

The revelations brought an inevitable backlash from both

trade union leaders and the opposition Social Democrats (SPD), both of whom Chancellor Helmut Kohl hopes to involve in a solidarity pact. Mrs Ursula Engelen-Kefer, deputy chairman of the DGB trade union federation, said cuts in social spending would postpone a solidarity pact "into

the distant future". Mr Roland Issen, leader of the white collar federation, the DAG, said that any budget cuts which upset the "social symmetry" would destroy the chances of negotiating a solidarity pact.
For the SPD, Mr Rudolf Dres-

sler, deputy leader of the SPD parliamentary group, said the cuts were "not budget consolidation. They are putting a torch to the welfare state." A controversial German-Romanian deal to speed up the repatriation of tens of thousands of Romanian refugees took effect yesterday, but Bonn said it was not planning mass deportations. Reuter reports from Bonn. The accord allows Germany promptly to send back Romanians denied political asylum, even if they say they have no passport. Critics say it violates human rights and is in bad taste, given that many of the refugees are gipsies, who after Jews were the largest group killed by the Nazis in the second world war.

body seeks let-up on investment

By Paul Betts, Aerospace Correspondent, in Montreal

THE International Transport Association (Iata) is urging governments to relax rigid foreign investment rules for airlines to encourage crossborder mergers and alliances in the industry.

The organisation, which groups 210 international airlines, recommends in its annual report to be published today that governments allow foreign investors to acquire un to 49 per cent of the voting rights in their national air lines. Competition law should override national transport pol-

This issue is at the centre of tense negotiations between the UK and the US over British Airways' plan to acquire a 44 per cent stake with 21 per cent of the voting rights in USAir for \$750m.

The US is seeking greater ccess for US airlines into the UK market as a condition for approving BA's investment in USAir. But the UK is only prepared to grant this if the US in turn relaxes its foreign investment rules for airlines.

The lata recommendation comes at a time of consolidation and globalisation in the airline industry, which has been accelerated by deregula-tion and the economic recession. Mr Gunter Eser, lata's director-general, also warns that despite a slow recovery the industry is heading for another big loss this year of around \$2bn.

Iata airlines lost \$4bn on international scheduled services last year after losing

\$2.7bn in 1990. Mr Eser notes in the annual report that airline interest charges have doubled since 1987 reflecting high interest rates and, above all, the very high proportion of debt which airlines now have.

The International Federa-

tion of Tour Operators (Ifto) has warned that the number of tourists visiting Greece next year could fall by 1m following the introduction of a \$26 airport departure tax, writes Michael Skapinker.

Social Democratic party rejected their party's advice and voted against.
In government, the party's WHEN DENMARK'S foreign

authority and ability to persuade its supporters to back the treaty in a second referendum would be much greater, according to a senior diplomat. The government's troubles

European Community govern-ments, he will leave behind an administration adrift on a sea have nothing to do with Mass-tricht, but are related to a series of political-administra-These problems could become so acute within the The most serious is the long-running "Tamil scandal". In next few weeks that the prime minister, Mr Poul Schlüter,

might have to resign after 10 rears in office. This would almost certainly precipitate an election in which the opposition Social Democratic party would have an excellent chance of emergpart in his minister's action but, in April 1989, he reported to parliament on the matter ing as the winner, with its leader, Mr Poul Nyrup Rasmus-

All this would be happening at a particularly difficult moment, with Denmark to assume the presidency of the Community on January 1, but a change of government might help gain Danish electoral acceptance for the Maastricht treaty next year.

sen, as the next prime minis-

minister, Mr Uffe Ellemann-

Jensen, sets out this week to

sell his country's ideas on the

Maastricht treaty to the other

of domestic troubles.

When the treaty was voted down by referendum last June, the result was determined by the fact that 60 per cent or

1987, a minister of justice broke the law by denying the right of Tamil refugees in Den-mark to bring in their close relatives to join them. The prime minister had no

with the words: "Nothing has een swept under the carpet".

A judicial inquiry, conducted by High Court Judge Mogens Hornslet, has spent almost two years trying to establish whether there is a case for further proceedings against any of the ministers or civil servants involved. The judge's report is

expected early next month. Politicians and political commentators believe Mr Schlüter will have to resign if the report

Pressure grows on Craxi to step down as Socialist leader hold on bank posts

GROWING differences in Italy's Socialist party, tainted by revelations of corruption in its Milanese stronghold, emerged over the weekend with calls for its leader, Mr Bettino Craxi, to step down. In his toughest challenge to the leadership. Mr Claudio Martelli, the Socialist minister of justice and a former protégé

and should step aside before a national conference due later this month. Mr Martelli, backed by more than 20 of the party's 73-strong directorate, said the resigna-

of Mr Craxi's, said the current

leaders had become a liability

improving the party's image.
The leadership, for years the party's strongest card, had become a "problem", he said. Claiming surprise, Mr Craxi said he would make inquiries to see whether the majority of the party's directorate

favoured the call. Although Mr Craxi has not been implicated in the various investigations into corruption and illegal political funding, close allies have been arrested in Milan, while Mr Gianni De Michelis, the Socialist former foreign minister and now the party's deputy leader, is under investigation in the Veneto

Separately, magistrates in

the northern city of Varese, a stronghold for the autonomis Lombard League, have started investigations into five MPs, one from the European parliament, for a variety of alleged charges including corruption

and illegal funding. In Naples, the battle of wills between politicians and magistrates investigating alleged corruption and electoral malpractice took a new turn with udges defending their decision to seek computer records from Mr Francesco De Lorenzo, the health minister, and other local MPs. Magistrates are looking into claims that MPs traded votes for political favours, notably jobs in state

ITALY'S main political parties are down but not out, judging by the clutch of appointments to head some of the country's big public-sector banks. The latest batch of names

traditionally appointed on party political grounds - - suggests the Amato government has only partly responded to the national desire for change. There are some new faces among the 72 appointments and re-confirmations, notably with the choice of a few apolitical academics to bank chairmanshins.

However, many former political appointees have also kept their jobs after the expiry of

Italian parties keep

The most prominent among the newcomers is Mr Giovanni Grottanelli de' Santi, the new chairman of Monte dei Paschi di Siena, which is one of Italy's biggest and most conservative banks. An academic at the city's university, Mr Grottanelli fills the job vacated over two years ago by Mr Piero Bar-ucci, now treasury minister, who left to become joint managing director of Credito Italiano before joining the new gov

Among the most prominent political appointees to be reconfirmed was Mr Roberto Mazzotta, Christian Democrat chairman of Cariplo, Italy's biggest savings bank.

French government in docks accord

By Alice Rawsthorn in Paris

THE French government has taken a significant step forward in its attempt to modernise France's docks by clinching an agreement with Le Havre dock workers to cut 1,000 jobs

and modernise working prac-

France's dock authorities have for months been locked in negotiations with dockers at different ports as part of a national initiative to make the docks more internationally competitive and to stem the oss of business to other coun-

The negotiations have been fraught with problems which culminated this summer in stoppages that brought many French ports to a standstill.

The authorities have already

concluded negotiations at some ports but the agreement at Le Havre, the biggest port in France in terms of the value of cargo handled, is a landmark and could clear the way for similar accords at other ports.

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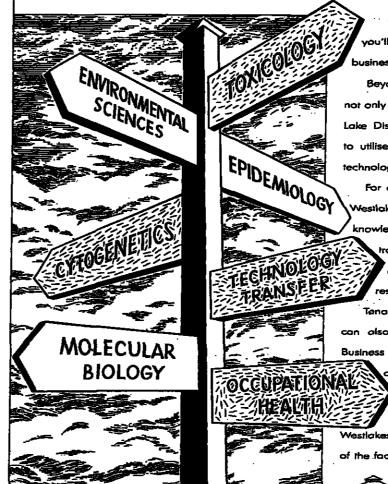
"I consider my new found IMD experience a major survival factor," was how one participant summed up the program.

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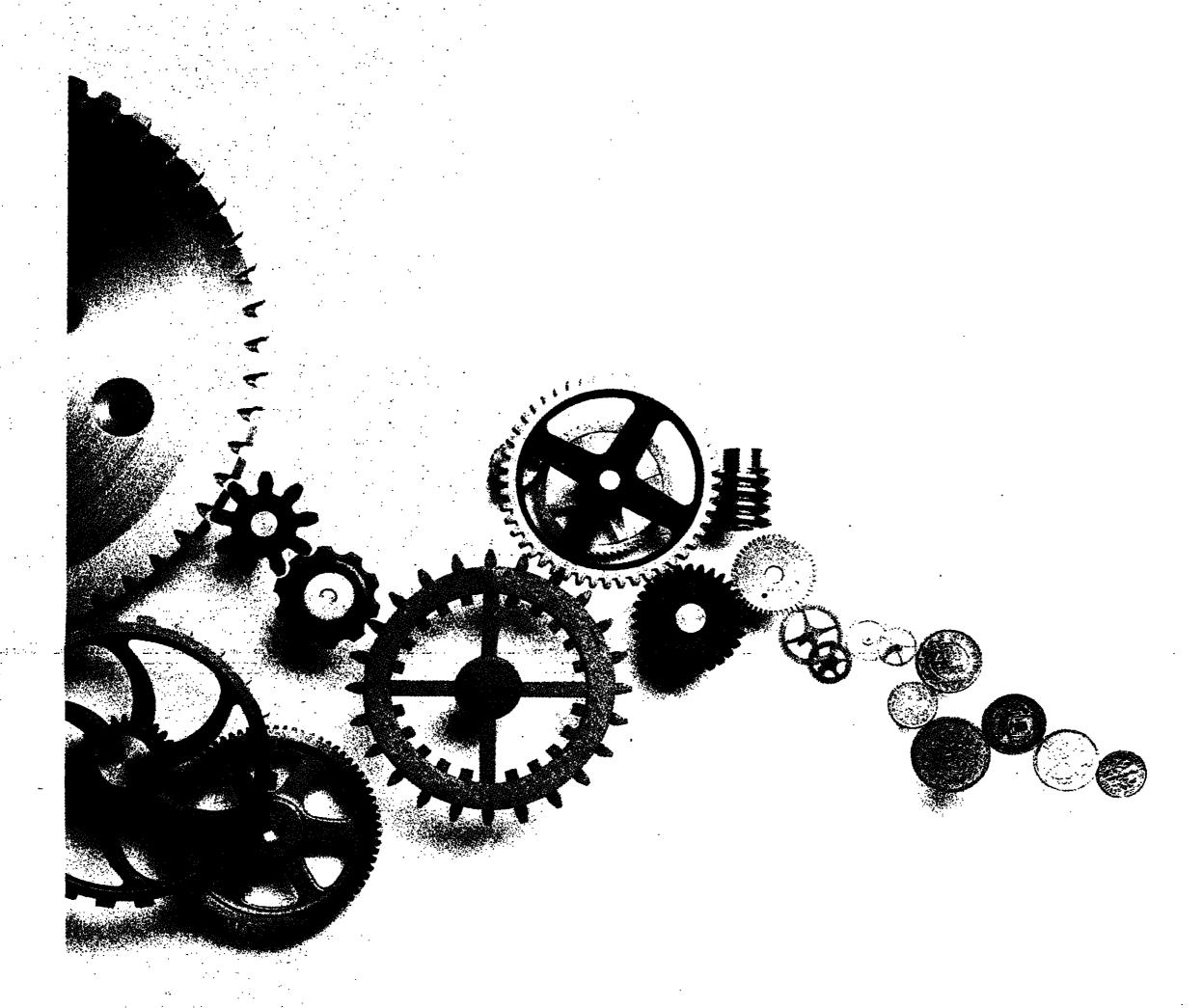
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AGRE SINKS)(Kill

By David Gardner in Brussels and David Dodwell in London

AS ministerial-level farm trade reform talks between the US and the European Community were set to start in Chicago last night, the EC reiterated that any deal would have to protect the reform of the Common Agricultural Policy (CAP).

The meeting - of Mr Ray MacSharry, EC agriculture commissioner, and Mr Ed Madigan, his US counterpart – is seen on both sides as the last chance to avert a trade war, and to salvage hopes for wideranging trade liberalisation under the Uruguay Round. which has been stalled for two years by the row over the EC's subsidised food export regime.

Top EC negotiators believe agreement can be reached with the US, but are voicing no public optimism because Washington has left this meeting until hours before Americans vote in presidential and Congressionalelections tomorrow.

US trade official also say there was little optimism that the new talks would provide a breakthrough.

The EC's absolute and final determination to stay within the framework of CAP reform

After two weeks of intensive diplomacy, compromise agreements appear to have been forged in all areas except that of trade in oilseeds.

A White House meeting last week agreed to announce sanctions against the EC on oilseeds on Wednesday, if a settlement has not been reached by then. US farmers have been complaining for five years that the EC's oilseed subsidy regime has harmed them. Two dispute panels of the Genevabased General Agreement on Tariffs and Trade (Gatt) have endorsed their claims.

A Gatt council meeting, planned for Wednesday, could be used to win multilateral sanction for the US to impose punitive tariffs on EC farm exports. France - Europe's main farm exporter - is said to be the main target of the

Senior officials in Brussels fear that Washington delayed the Chicago meeting in the hope this would boost President George Bush's chances of

Another fear is of an eve-ofpoll ambush, in which the Community might be blamed for having blocked the benefits

early last Tuesday morning, officials say.

After two weeks of intensive

CAP's cuts in subsidised farm prices and production, passed into Community law at the beginning of July, can deliver all but the timiest wrinkles on

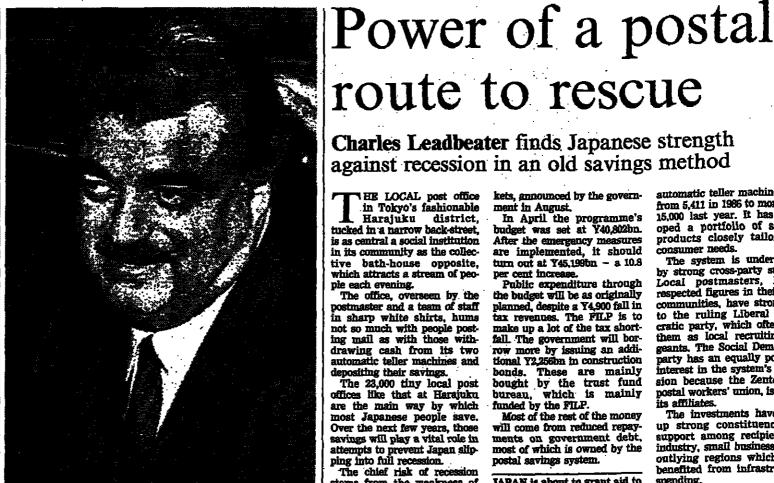
a global Gatt agreement. They are adamant about the need to stay within the framework of the reform, arguing that, if they put one foot out-side the CAP, they would be unable to prevent opponents -principally in France - from unravelling the entire package.

Mr MacSharry has so far built majorities inside the European Commission and the member states to beat back France's attempts to scuttle a Yet, if no agreement is

reached, a rapidly expanding trade war and litigation through the Gatt could undo the new CAP anyway.
In addition to levying puni-

tive tariffs on EC exports, the US would certainly try to build on its two successive Gatt judgments against the EC's oilseeds regime.
Further challenges to the EC

farm regime would come from Australia, New Zealand and Argentina, already preparing cases against the EC's subsi-dised wheat and beef exports to put to Gatt adjudication.



Mr Rafik Hariri, the new Lebanese prime minister (pk above), announced at the weekend a 30-strong, half-Christian. half-Moslem cabinet of which 12 members are technocrats o business associates of his, writes Lara Marlowe in Beirut. The prime minister, who has taken the finance portfolio, has appointed Mr Fouad Siniora, who headed Mr Hariri's banking group in Lebanon, as minister without portfolio.

Turk army 'takes rebel

Kurd base'

TURKISH troops captured a main Kurdish rebel base at the weekend, killing at least 1,000 guerrillas of the Kurdish Workers' party (PKK), state televi-sion reported, writes John Murray Brown in Ankara.

It quoted military officials in the area as saying the attack was on the PKK base at Haftanin, 10km inside Iraq, from where rebels have raided Turkish border posts.

Tourists attacked

Moslem militants opened fire on a tourist bus carrying Egyptian Christians near the Nile valley town of Dayrut yesterday and injured 10 people, in the second such attack in the area in two reports from Cairo. A man who said he spoke for el-Gama'a el-Islamiya (the Islamic Group) claimed responsibility.

New ANC talks

The African National Congress reports from Cape Town.

tucked in a narrow back-street, is as central a social institution in its community as the collective bath-house opposite, which attracts a stream of peo-

The office, overseen by the postmaster and a team of staff in sharp white shirts, hums not so much with people post-ing mail as with those withdrawing cash from its two depositing their savings.

The 23,000 tiny local post offices like that at Harajuku are the main way by which most Japanese people save. Over the next few years, those savings will play a vital role in attempts to prevent Japan slipping into full recession.

The chief risk of recession stems from the weakness of Japan's once mighty banking industry, plagued with bad debts on real estate loans that turned sour as the property market collapsed. The main hope of reviving the economy is investments made by the postal savings system, Japan's fastest-growing and strongest financial institution. With seets of Y138,500bn (£700bn), it is about three times as large as Japan's largest bank, DKB, which has 390 branches.

Just as the local post offices are usually hidden away in back-streets, so the role of the postal savings system in seeking to revive the economy will not be obvious from government's accounts. This is how it will work.

The savings collected through the post offices are passed to the post and telecommunications ministry, which then passes them to the trust fund bureau of the finance

The money goes into the Fiscal Investment and Loan Programme, which funds about 11 government banks and financial corporations to carry out investment in infrastructure and industry. Also, the trust fund bureau uses the FILP to buy government bonds, thereby financing government

borrowing. The FILP is worth about Y40,000bn a year, more than half the central government spending budget of Y72,000bn. The finance ministry can use the FILP as a shadow budget. It does not require scrutiny by parliament, so it can respond swiftly to shifting political priorities, such as dealing with the onset of recession.

This year, the FILP, rather than the official budget, will fund most of the Y10,700bn the stock and real estate mar-

budget was set at Y40,802bn. After the emergency measures are implemented, it should turn out at Y45,199bn - a 10.8 per cent increase.

Public expenditure through the budget will be as originally planned, despite a Y4,900 fall in tax revenues. The FILP is to make up a lot of the tax shortfall. The government will borrow more by issuing an addi-tional Y2,256bn in construction bonds. These are mainly bought by the trust fund bureau, which is mainly

funded by the FILP. Most of the rest of the money will come from reduced repayments on government debt. most of which is owned by the postal savings system.

JAPAN is about to grant aid to Victnam, ending two decades of official economic isolation and opening the way for Japanese companies to broaden trade and investment ties with that country, writes Robert Thomson in Tokyo-Tokyo last week received informal approval to resume

burger, US acting secretary of state, removing the obstacle of US opposition.

Japanese officials indicated that the government will wait until after the US election tomorrow to make a formal ement, but funds are expected to start flowing before the end of the year.

The FILP's expanding role is unlikely to end with this year's budget. There will be a fiveyear moratorium on central government repayments of debts it owes to the trust fund bureau, which in effect means the FILP. The government may have to borrow more from the FILP if the economy does not revive and pressure rises for tax cuts in 1993.

It is not new for postal savings to play a central role in Japan's economy. Since its establishment in 1875, it has helped to fund Japan's defence build-up before the second world war, its industrial mod-1960s, and more recently has increased public investment in housing and social infrastruc-

The system is more than twice as large as most of its European counterparts; the US system was scrapped as anachronistic in 1966.

The Japanese postal system has increased its share of the savings market through an impressive display of public

The number of post office

HE LOCAL post office kets, announced by the govern-in Tokyo's fashionable ment in August. automatic teller machines rose from 5,411 in 1986 to more than Harajuku district, in April the programme's 15,000 last year. It has develfrom 5,411 in 1986 to more than 15,000 last year. It has developed a portfolio of savings products closely tailored to consumer needs.

The system is underpinned by strong cross-party support. Local postmasters, highly respected figures in their local communities, have strong ties to the ruling Liberal Democratic party, which often uses them as local recruiting ser-geants. The Social Democratic party has an equally powerful interest in the system's expansion because the Zentel, the postal workers' union, is one of its affiliates.

The investments have built up strong constituencies of support among recipients in industry, small busines outlying regions which have benefited from infrastructure

A new departure is the role the system will play over the next few years, with its strategic purpose the salvation of the Japanese financial system.

The Japanese banks have

been highly critical of the advantages bestowed on the postal savings system in the form of higher interest rates for savers and much lower taxation than for bank saving. In the last few months, as interest rates have come down, hanks have been hit by a flight of deposits to the postal system, which has been able to keep its rates higher. The leading banks have constantly pressed the finance ministry to create a level playing field by liberali-

sing the postal system. This poses a dilemma for the ministry. As supervisor of the banking system it favours deregulation; as guardian of the national economic growth rate it is used to drawing on postal savings at need.

The banks ability to clear their rising bad loans will depend in large part on whether the FILP's increased investments will revive the economy and specifically the property-market.

The private and public sides of Japan's finance industry will develop an increasingly symbiotic relationship over the finance ministry will remain publicly committed to financial liberalisation, its actions to support the economy will rely on the strength of a highly regulated public sector savings institution

Thus the salvation of Japan's banks, which became more internationalised in pursuit of their own modernisation over the last decade, could turn on an entirely domestic network of tiny post offices with their roots in the 19th century.

Omens bad for Angola's future

By Julian Ozanne in Nalrobi

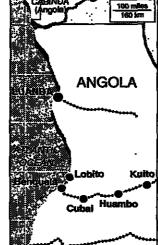
MR Jonas Savimbi, the hard-line leader of the rebel Unita movement, has the future of Angola in his hands. The choice between renewed civil war or an 11th-hour negotiated settlement now lies firmly with the 58-year-old guerrilla chief, whose troops have engaged in heavy fighting in the capital Luanda and several other provincial towns. Nobody, however, not even

his former backers in Washington and Pretoria, seems to know what the mercurial Mr Savimbi wants. Is he determined to fight his

way to power against seemingly impossible odds, throwing the vast country of 10m people back into suffering and incurring global opprobrium? Or is he still able to pull Angola from the brink of renewed conflict, swallowing ruling MPLA party. electoral defeat and seeking reconciliation by hammering out a power-sharing deal?

Unless there is a speedy diplomatic breakthrough, Angola seems doomed to renewed conflict, with earnings from its oil exports of 500,000 barrels a day fuelling war, rather than rebuilding the country.

The omens are bleak. The recent eruption in fighting is the worst since Mr Savimbi disputed the results of demo-



which he lost to President José Eduardo dos Santos and

Since the elections, attempts to broker a summit of the two leaders, work out a nower-sharing deal and hold the second round of the presidential election have floundered amid mutual suspicion and historical antagonisms.

However, instead of committing itself to a negotiated settlement. Unita has mobilised its troops throughout the country, apparently for a full offenmonth, culminating in the fighting of the past 72 hours, suggest that Mr Savimbi and his hardline generals are unable to accept electoral defeat and participation in a government of national unity, unless Unita is given a big Throughout the cold war, Unita was supported by South Africa and the US in its battle

against the Marxist MPLA, which in turn was supported by the Soviet Union and 50,000 Cuban troops. Since the elec-tions, though, both the US and South Africa have made clear they are no longer interested in fuelling an African civil war and have pressed Mr Savimbi He, however, has spurned

diation efforts by both Mr Pik Botha, South African foreign minister, and Mr Hermat Cohen, US assistant secretary of state for Africa. "The US ha no influence on Savimbi despite the hundreds of millions of dollars they have given him. They created a Frankenstein monster," said one western diplomat. Western observers remain

objective. They point out that, even if he returns to full armed conflict, it would be impossible For all that, Unita can do

puzzled about Mr Savimbi's

prepare the ground for a possi-ble secession of the south. Unita could also create chaos in Luanda, though the oil-producing enclave of Cabinda is harder to disrupt, most installations being off-shore. Despite this short-term capacity, Unita would find it very hard to hold territory beyond its southern strongholds. Western nations have

already warned that any gov-ernment Unita organises in the south would be isolated diplomatically and economically. Western diplomats still hope that Mr Savimbi will heed these realities and pull Angola back from the precipice of disintegration. But Mr Savimbi's behaviour in the past six weeks and the level of violence

now across the country give

little reason for such hope.

great damage, having kept at least 20,000 troops and huge stockpiles of sophisticated

weapons, say military observ-

ers. In the first weeks of fight

ing, Unita could seize the stra-tegically vital provincial towns of Huambo, Cuito and possibly

the railway town of Benguela,

the civil war.

which all eluded Unita during

The capture of these central

towns, which all voted solidly

for Unita in the elections and

are the stronghold of Mr Sav-

imbi's Ovimbundu tribe, would

split the country in two and

is set to resume on November 22 talks with the South African government on transition to democracy, but Zulu leader Mangosuthu Buthelezi could delay the transition, Reuter

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

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y apply only to western Germany. Data supplied by Detastream and WEFA. Retail sales volume: data from national government sources except Japan and Italy (value series deflated by OECD using CP1). Refers to total retail sales except France and italy (major outlets only) and Japan manufacturing only) and UK (also Includes construction industries). Unemployment raise OECD standardised rate which adjusts as far as possible official sources. Yearsety rate indicator: relevant vectors represent years and France — all jobs vacant, italy — no data available, UK (also find the properties of the properties of

Unification has delivered rising wage inequality in the east... East German wage increases by income group, 1988 - 1991 (%) ..but unskilled unemployment suggests wages are too high. East German unemployment rates; 1991 (%) Unskilled ...making east Germany less attractive for new investment

Case for wage subsidies in east Germany grows

THE ABJECT failure of the international economic forecasting fraternity in recent years has given economists a bad name. But the economic disaster in east Germany provides a powerful retort to those who argue that economic analysis has no predictive power. The collapse of the east German economy was foreseeable and avoidable. But the warnings were ignored. labour market, as described in last week's bleak economic report from the five leading economic institutes, lies at the root of the united Germany's growing fiscal and monetary and political problems.

Yet this collapse was predicted long ago. most notably in the spring of 1991 by Mr George Akerlof and his colleagues at the University of California at Berkeley (FT, 13.5.91). They argued that the pace of convergence of east German wages to west German levels, given the poor state of east German industrial productivity, would render 90 per cent of east Germany's industrial capacity obsolete.

to support their analysis. Average wages in the east rose by an average 38.3 per cent between 1988 and 1991 to about 50 per cent of west German levels. The result has been to squeeze the profits of existing industry while blunting the incentive for new investment in east Germany. Producer prices have fallen by over a third since 1989, raising the real wage faced by producers by 180 per cent. Measured in dollars, wages in east Germany are at least three times higher than in other former

Little wonder that east German output continues to collarse. Manufacturing output in the eastern Lander was 3.6 per cent lower in August than a year ago, while capital goods production was 16.1 per cent lower. Official unemployment has risen to 14.6 per cent, while "real unemployment" - including people in job-creation schemes or re-training - is about a quarter of the potential workforce.

communist economies, as the chart shows.

The pains and the cains in the east have been unevenly shared. Mr Alan Krueger The subsequent path of events appears and Mr Jörn-Steffen Pischke have exam-

ined the change in the structure of wages and unemployment since unification. Not surprisingly, they find there was less wage inequality in the East Germany before unification than in West Germany or the US. The top 10 per cent of wage earners earned 142 per cent of the median wage in East Germany in 1988, compared to the 173 per cent in West Germany and over 200 per cent in the US.

Since unification, wage inequality has grown. Between 1990 and 1991, the earnings of the top 10 per cent rose twice as fast as the average, raising the wages of the top 10 per cent to 160 per cent of the median wage. But a combination of union agreements and government unemployment subsidies has prevented the wages of low paid workers from falling relative to the average, as the upper chart shows.

Low wage workers have, in fact, had above-average wage growth, increasing the wage of the bottom 10 per cent from 68 per cent to 70 per cent of the median between 1988 and 1991, compared to 62 per cent in west Germany and 48 per cent in Ane., Combridge MA 02138, USA

the US. This has meant a disproportionate squeeze on labour-intensive industries with unemployment falling hardest on the low-skilled. The unemployment rate for university-educated east Germans was 6 per cent last year, compared to 33 per cent for people with a secondary education.

Lower unemployment requires a fall in both the relative and the real wages of unskilled workers. But the German government could reduce unemployment and maintain the living standards of low-paid workers by subsidising their employment rather than unemployment. A temporary wage subsidy would lower the cost of labour for industry in the east, speed privatisation and encourage new investment. The Berkeley economists' predictions were correct. So was their policy advice.

Edward Balls * A comparative analysis of East and West German labour markets: before and after unification; Working Paper 4154, National Bureau of Economic Research, 1050 Mass.

ost_a

Kevlar* for protection against injury. Sontara* and Tyvek* for protection against infection.

Every operating theatre contains a hidden risk – bacteria. They can jeopardize the most careful surgical work. Despite high standards of hygiene, painful, sometimes potentially fatal, wound infections still occur in more than 5% of all operations performed today. This conclusion was reached on the basis of investigations carried out in the USA.

On the other hand, surgeons are also at risk if, for example, they accidentally injure themselves with a scalpel while operating on an HIV-positive patient. In such cases the danger of infection is, naturally, high. Thanks to Du Pont's development work, however, we are now able to control these risks.



SONTARA Increases hygienic standards.

SONTARA is a spunlaced fabric specially developed by Du Pont and consisting of a blend of polyester fibre and woodpulp. This fabric forms the basis for operating gowns and drapes available from manufacturers such as Mölniycke and Baxter. Unlike conventional cotton operating gowns and drapes, SONTARA provides a considerably improved barrier against bacteria, a fact confirmed in a comparative test performed by Prof. Werner at the University Clinic of Mainz. Another advantage of SONTARA is that its special surface treatment is liquid-repellent. Consequently, surgeons and theatre staff are protected from germs transmitted through the blood. Moreover the use of SONTARA operating gowns and drapes means that 12 times fewer particles are released through linting than by conventional textiles. During surgery, such lint particles may act as a transmission medium for micro-organisms and result in infection. Non-wovens provide a higher standard of safety because they are less prone to



damage during transit or washing which could put their sterility at risk. The use of SONTARA made it possible for instance, at the Duke University Medical Center in Durham, to reduce the post-operative infection rate from 6.51% to 2.83%. An increasing number of clinics in Europe are placing their trust in operating gowns and drapes made from SONTARA.



Stanle packaging made of TYVEK is tear- and

<u>Tyvek</u> for sterile packs.

TYVEK is a spunbonded material made from microscopically fine, endless polyethylene fibres. Its special properties make it ideal for sterile packaging: it is not only tear-and puncture-resistant, waterproof, lintfree and air permeable. Yet also an outstanding barrier to microbial penetration as demonstrated in a 5-year shelf-life test. Since the packs are heat-sealed, the high surface stability of TYVEK and specially formulated heat seal coatings assure a clean and easy opening.

At the same time TYVEK is perfectly suitable for gas or gamma-ray sterilization which always takes place after closure. TYVEK's structure prevents bacterial penetration but allows gases to enter easily and escape again quickly.

That is why leading manufacturers of medical equipment, Abbott, Baxter, Fresenius and Viggo-Spectramed, for example, use sterile TYVEK packs to protect their products.

Keviar operating gloves protect

For the same weight, the para-aramid fibre

gloves offer an important advantage, because they are so soft and flexible they do not limit the surgeons's dexterity and skill. KEVLAR protective surgical gloves are already in widespread use in America. In addition to use by surgeons and their assistants, these gloves are also a valuable contribution towards the safety of dentists, accident and emergency personnel and to others in areas of risk.



Operating gloves made from KEVLAR reduce

Innovations from Du Pont

SONTARA, TYVEK and KEVLAR are developments of Du Pont's Engineering Fiber Systems, as are NOMEX', TEFLON', TYPAR', CORDURA', ZEMDRAIN' and high tensile stength NYLON. These products never cease to create new potential in a variety of areas ranging from household applications to space travel. Du Pont is one of the leading research-oriented companies in the world; in Europe alone, it employs 21,000 people and has already invested DM 35 billion.

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KEVLAR offers five times the tensile

strength of steel, and is flexible and cut-

resistant. This fibre has enabled the most

amazing developments in a variety of

fields. Now it is also in use for medical

purposes. A special manufacturing

process is able to produce seamless

operating gloves from KEVLAR. They

represent a significant safety factor in

respect to pathogens, in that they help

protect the surgeon from accidental cuts.

Even a scalpel, if used normally, is unable

to cut through them. The disposable gloves,

packed in sterile conditions, are purpose-

designed for surgical requirements. They

are worn between two thin Latex gloves.
Unlike other types, these KEVLAR surgical

Conservative **Euro-sceptics** to defy Major

By David Owen

SPLITS in the ruling Conservative party over closer European union deepened yesterday as a number of rebel MPs pledged to defy government attempts to win backing for its legislation to ratify the Maastricht treaty.

With 72 hours to go before the critical vote to decide whether the bill implementing the treaty should return to the Commons for further consideration, it appeared that up to 35 so-called Euro-sceptics were determined not to support Mr John Major in spite of intense lobbying by party managers.

If this hard core votes against the government on Wednesday, then the prime minister would be in severe danger of an ignominious defeat. If even a relatively small number were to opt to abstain, however, the government would probably scrape

The most heartening news for the rebels yesterday was a clear statement from Mr Bill Cash, the arch Euro-sceptic MP, that he will be "most emphatically voting against"

the government motion on

"I cannot see a redeeming feature in the treaty," he said yesterday, adding that he would support the government in a vote of confidence if Wednesday's verdict went against it

Another leading Tory rebel, Mr Iain Duncan Smith, was also on the point of deciding to vote against the government, saying that he would inform the party managers, known as whips, today.

"This is about the Maastricht treaty," he said of the meticulously crafted motion with which the government still hopes to bring enough potential rebels back on board. "Now is the time to vote against it. We will never get

The rebels, who fear a loss of political sovereignty and eco-nomic independence if European union goes ahead, have ledged to oppose the motion on Maastricht in spite of warnings from Tory loyalists that defeat on Wednesday would gravely damage the Prime Minister's authority at next month's Edinburgh summit.

Analysts warn of job cuts following energy review

By Neil Buckley

MORE than £2bn of investment in the UK North Sea and thousands of jobs could be jeopardised if the government tries to cancel contracts for gas-fired power stations or force generators to use more coal, a report warns today.

The latest North Sea Report

from the County NatWest WoodMac's oil services consultancy, which includes analysis of the "dash for gas", high-lights the government's limited room for manoeuvre in its forthcoming energy review.

Several gas developments rely on power generating contracts and might be cancelled if these contracts were unfulfil-

led, the report says.
The analysts say 16 gas-fired stations have secured contracts for gas supplies and obtained government consent. With generating capacity of 9,800 mega-watts, these are likely play a significant part in UK electric

ity generation by 1995. The government has said it may amend the law to force generators to use more coal. Prof Stephen Littlechild, the electricity industry regulator, is also investigating gas generation contracts to ensure power companies are buying the cheapest electricity.

Maastricht treaty wins support of businesses

By Michael Skapinker

MOST British companies believe adoption of the Mass-tricht treaty will be beneficial to their businesses, although few appear to understand pre-cisely what is involved, according to a survey by Ernst & Young, the accountants and

management consultants.
The survey of 131 companies found 56 per cent thought adoption of the treaty would benefit their companies. Thirteen per cent said it would be detrimental. A further 27 per cent said it would have no effect and 5 per cent had no

When asked what aspects of the treaty were important for their businesses, 27 per cent mentioned a single currency; 59 per cent said the notion of subsidiarity would be impor-tant to their businesses, 44 per cent mentioned a single currency and the social chapter, and 38 per cent the establishment of a European bank.

Mr Michael Gardiner, the Ernst & Young partner in charge of European issues, said the respondents' "support for Maastricht appears to be based on a positive attitude to Europe rather than an under-standing of the detail".

The Institute of Directors has urged the government clarify what it sees as the uncertainty created by the

Mr Peter Morgan, the IoD's director general, said: "Since the ERM is in disarray, with many countries only hanging on by imposing capital controls, while Germany seems unlikely to give up the D-ark. what is the urgency for ratifi-

By contrast, the Confedera-tion of British Industry, said failure to ratify the treaty would damage business confi-dence. Sir Michael Angus, CBI president, last week told the Conservative backbench European committee: "If the Maastricht treaty is not ratified, the UK runs the risk of losing the benefits of the single market and of being seen as a semi-detached member of the European Community."

Management survey uncovers 'widespread prejudice' among men

Old boy network remains barrier to career women

THE OLD boys' network remains firmly entrenched as the single biggest obstacle to female advancement in the workplace, according to the most comprehensive UK survey of management attitudes

Women rated the existence of "men's clubs" at work – which men operate behind the scenes to help each other gain the best jobs - as a far greater barrier to career development than lack of childcare provision or inflexible working

A total of 43 per cent of women said they experienced the effects of male networks, compared with just 9 per cent who had suffered because of lack of childcare.

Researchers, who questioned nearly 1.500 women managers and 800 male colleagues, claim they uncovered "widespread prejudice among male manag-ers against their women colleagues". They also found that the women who had battled against prejudice "appear to have done so at considerable personal cost". One third of the female managers were unmarried and only half had had children. This contrasted with 92 **CAREER BARRIERS** ENCOUNTERED BY WOMEN (%)

Mens' club" network Prejudice of colleagues Lack of career guidance Sexual discrimi

Lack of training provision Lack of personal Family commitments inflexible working pai Social pressures (eg friends, parents) Lack of adequ insufficient education

No barriers

Source: Institute of Management per cent of male managers who

were married and 86 per cent

who had had children. Strong views about the role of female managers were expressed by many of the men surveyed. One commented: "With massive unemployment we don't need to encourage women into the workplace when they already have a role as a mother." Another said: "In general women do not make good managers - although they have much to offer in the workplace." According to a third: "Successful management

outside worries. For women to succeed they must therefore be single or have adult children." The survey was conducted by the British Institute of Management, which relaunched

itself yesterday as the Institute of Management. This follows amalgamation with the smaller institution of Industrial Managers. BhS, the retail chain, which itself has an 85 per cent female workforce and a predominantly female customer base, sponsored the research. Separate research by the institute has indicated that

only about 3 per cent of senior managers are female and about 9 per cent of managers overall are women. Says the latest report: "The economic arguments for increasing those proportions should not need rehearsing. Women now make up almost half of the workforce and will account for 90 per cent of labour force growth over the next 10 years."

Mr Roger Young, Institute of Management director-general, said of the findings: "Men are the prime barrier to women in management. Despite some progress, old-fashioned sexist attitudes are still common and represent a real, not imagined

Britain in brief



Devaluation fails to lift orders in UK

The pound's devaluation has given only a slight boost to manufacturers, according to a survey published today from the Chartered Institute of Purchasing and Supply which says the outlook for the sector

remains gloomy.

According to the institute's nonthly poll of purchasing managers in manufacturing, new orders last month showed little increase on September, in spite of expectations that the fall in sterling would help competitiveness.

The institute's pessimistic assessment for the economy. published today by Oxford conomic Forecasting, a conultancy. This says prospects for growth have worsened in recent weeks and that another stage of recession may have

Accounts may be simplified

The Accounting Standards for financial reporting, is to consider ways to make accounts more understandable

to private investors.

Mr David Tweedie, chairman, said he was considering ways to introduce more narrative statements, explanations of terms and discussions of corporate performance which those without financial skills could use.

No reprimands by watchdog

No auditor to any of the companies reprimanded so far by the Financial Reporting Review Panel, the new UK watchdog on company accounts, is likely to be criticised by their professional regulatory body, it has emerged.

The investigations committee of the Institute of Chartered Accountants in England and Wales has decided to take no action against Pannell Kerr Poster, auditor to Williams Holdings, the first company

criticised by the review panel. While the review panel has a power to take action against companies, discipline of their auditors is left to the accountancy professional bodies. Any firms which provide unqualified audit reports are automatically referred when there is critical review panel finding

Warning on training cuts

Managers in a survey published by the Industrial Society have given the government a strong warning not to cut pub-licly funded training programmes and initiatives. Most managers according to the survey believed possible cuts in funding for Training and Enterprise Councils (Tecs), which administer publicly funded training, would damage training in general in the UK with nearly one quarter saying such a move would be "very damaging". It is understood that Mrs Gillian Shephard, the employment secretary, is still seeking to stave off cuts in her department's budget in the Public Expenditure Survey.

Britons prefer country life

Nearly one in three people would like to move out of urban Britain to the countryside, rejecting city life as dirty and stressful. Moreover, 17 per cent of those under 35 in the top socio-economic groups (ABC1) are planning to relocate to rural areas in the next five years.

The possibility of an internal migration into rural Britain is highlighted in a Mintel survey examining social and economic differences across the regional divides of the country. Greater London and the South East experienced a net loss of 83,000 people in 1989, while Wales, the South West and Scotland registered net gains of 41,000. Net losses of more than 500,000 people are forecast for Greater London and the South East by the turn of the century.

unit trust company, as a con-sultant. Mr Miller's role will be Investmenta Correspondent to examine whether current the industry. In December 1990, rules ensure the public is not sold "unsuitable" products. Securities the OFT determined that a pre-Investments Board (SIB) has vious set of disclosure rules did decided to review its controver-Mr Miller, a long-time critic not meet that objective and asked the SIB to reconsider. of life insurance sales tactics, sial disclosure rules for the sale of life insurance products, Mr Andrew Large, SIB chairigned earlier this year from the board of Lautro, the self-regulatory body for the indus-

SIB to review disclosure rules

By Norma Cohen,

in a move certain to anger the

life insurance industry. The move reflects widespread criticism from consumer groups and the SIB's expectation that the Office of Fair Trading (OFT) will reject key elements of the disclosure rules as anti-competitive.

The disclosure rules, announced last May after consultation with the industry and consumer groups, will not take effect until the OFT has determined that they sufficiently promote competition within

man, has said to have privately expressed concern that the current rules still fail to protect the public adequately from high-pressure sales tactics. In particular, the OFT is expected to challenge the SIB's decision not to require sales

agents to disclose commissions to prospective customers. The SIB will announce later today that it has retained Mr Tim Miller, formerly marketing director at M & G Group, the

to choose between high and low-cost providers.

disclosure regime. In particu-lar, Mr Miller objected to allowing companies to show prospective customers industry-wide averages of costs, rather than showing their own projected costs. Mr Miller had argued that this made it difficult for consumers

try, over its support for the SIB

WHEN YOU'RE 1000 FEET UP, EVEN A 1% CHANCE THE CABLE MIGHT BREAK BEGINS TO SOUND VERY SCARY. BE NO LESS CAREFUL WITH THE COMPUTER SYSTEM RUNNING YOUR MOST CRITICAL BUSINESS APPLICATIONS. EVEN IF YOUR SYSTEM IS DOWN FOR JUST 1% OF THE TIME, IT CAN MEAN HOURS OF LOST PRODUCTIVITY, A HOST OF DISSATISFIED CUSTOMERS, AND MILLIONS IN LOST REVENUES. STRATUS CONTINUOUSLY AVAILABLE SYSTEMS ARE DESIGNED TO BE UP AND RUNNING ALL THE TIME. THAT'S WHY THE MOST RESPECTED COMPANIES IN THE WORLD RELY ON US. FOR MORE INFORMATION ON THE SURPRISING COST OF COMPUTER DOWNTIME, AND HOW TO MINIMISE IT, RING OB! 570 4433. OR IF YOU PREFER, WRITE TO: MARKETING, STRATUS COMPUTER, CENTRAL HOUSE, LAMPTON ROAD, HOUNSLOW, MIDDLESEX TWO 1 HY.



FINANCIAL TIMES MONDAY NOVEMBER 2 1992

Warning on training on

Try the Wisionary Consider the second of th

MOVE YOUR COMPANY TO WHERE YOU'RE WITHIN ONE HOUR'S DRIVE OF 20 MILLION PEOPLE, WHERE YOU HAVE ONE OF THE MOST HIGHLY TRAINED WORKFORCES IN EUROPE ON YOUR DOORSTEP AND WHERE BUSINESSMEN WITH VISION FLOURISH. MOVE TO BRITAIN'S FASTEST GROWING CITY. YOU GET MORE IN MILTON KEYNES.

CONTACT MILTON KEYNES MARKETING: 0908 231900

ne of the most powerful maxims of modern management is that companies are best organised by splitting themselves not only into divisions or businesses, but also into smaller "strategic business units" focused on particular product markets.

The approach fosters efficiency, market responsiveness and managerial motivation, as a growing number of western companies has found over the past decade or more — though not all of them have chosen to use the American "strategic business unit" (SBU) terminology.

Yet there is also a groundswell of opinion that today's business units — and even much larger divisions — provide far too narrow a set of boundaries from which to make appropriate decisions about all tomorrow's competitive opportunities and threats, especially those in new industries.

Such opportunities and threats may either cross boundaries between divisions or business units, or may fall somewhere in between. As a result they may be fought over, confronted inadequately, or just ignored. A much broader corporate perspective needs to be taken if the company is to act appropriately – but without the sort of bureau-

cracy sometimes used in the past.

One way of trying to do this used to be to rely on senior "functional" executives at head office, such as chief technology officers. Even in its heyday, this was generally inadequate. In today's streamlined matrix structures, where divisions or businesses generally hold most power, such functional executives lack muscle. Their perspective is also usually too narrow — for instance, most technology officers

lack market experience and insight.

Another favourite US practice in the early 1980s, at General Electric and elsewhere, was to overlay a laborious "sector" structure across the businesses and SBUs. GE then abandoned this, and has since relied instead on less formal cross-company co-ordination. But sceptics have questioned whether this has been really effective at putting GE in a position to exploit the indus-

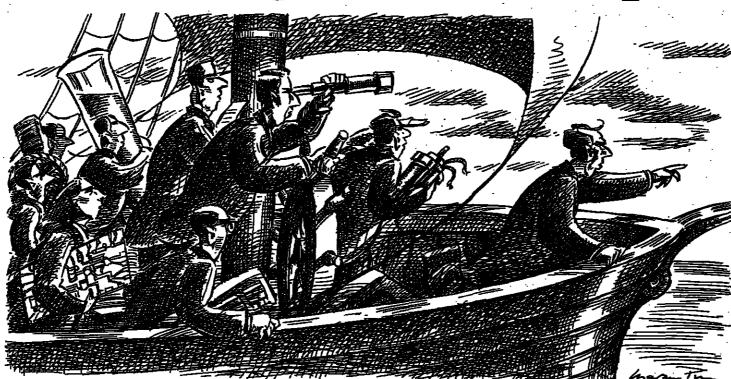
tries of the future.

GE has not been alone in having too narrow a perspective on future industries. So, according to Dr Gary Hamel of the London Business School, does Digital Equipment, together with most large western companies – in stark contrast with

many of their Japanese rivals.
On the other hand, Hamel argues that Kodak, Apple, Motorola and Hughes Aircraft are all looking beyond the boundaries of their current businesses in order to harness the "core competences" which undertin several of them.

underpin several of them. Such competences include Apple's Companies are in a better position to exploit new opportunities if they take a broader view of where they are going, writes Christopher Lorenz

Into the great wide open



experience in software and "userfriendly" interfaces, and Kodak's skills in chemical photography and digital imaging. The latter have been combined successfully to produce several cross-business products, notably Kodak's "photo compact disc", which allows high-resolution video images to be stored, retrieved and altered.

Because of the sensitivity of all the strategic and organisational issues involved, a presentation by Hamel on "competing for industry futures" excited intense debate among the executives, academics and consultants at last month's annual conference of the international Strategic Management Society, held this year in London.

Hamel shares most academics' penchant for jargon, but his prescription is powerful all the same. Among other things, it calls for radical change in the sorts of strategic concepts and techniques which companies employ, and the way they use existing ones. His prescription is summarised below.

If companies want to "compete for industry futures", rather than just for shares of existing markets, they must recognise several new guiding principles, says Hamel. Doing so is much more important than any structural reorganisation which may also be necessary. The principles include the following:

• New industries are emerging out

of all sorts of existing ones, and in the "white space" between them. Hamel cites nine examples, ranging from digital television to multimedia systems and applications, and from gene-engineered drugs and branch less banking to intelligent vehicle and highway systems. Many new industries offer opportunities to rivals from a range of backgrounds. For instance, companies are coming at the emerging "digital industry" from consumer sional electronics, tronics, profe entertainment and publishing, professional systems, information technology services, software, and tele-

• Competing for such "industry futures" is therefore of a different character from current competition for "market position". Instead of competition being between products, it is between companies. Instead of being for "stand-alone"

opportunities, it is for systemic ones. (Hence Kodak's reconception of itself as an "imaging company", using both chemical and digital technology.) Instead of speed of execution being the key, perseverance is. And instead of competition being for cost and quality leadership, it is for intellectual leadership.

The conventional assumptions and tools of industrial analysis "just don't apply" — the boundaries of each industry are unknown and unstable; it is hard to differentiate between customers, suppliers and competitors; and "strategy" is about positioning the company in new, not existing, "industry space".

■ In this context of uncertainty,

companies such as Apple, Kodak and Motorola – just like, for example, Sony and NEC in Japan – act as "nodes". That is, they have built core competences which will be valuable under a broad variety of industry outcomes; they feel they have more to gain from changing the rules of their industry than from abiding by them; they actively manage the process of transition into new industries; and they build networks of alliances which have a

cumulative logic to them, rather than just a series of one-by-one relationships

• Competition for industry futures takes place in three phases. The first, akin to preparing for a marathon, includes understanding potential patterns of evolution in core competences, in technical functionality, and in customer patterns. It also includes aligning corporate resources within a strategic framework (or "strategic architecture") that shows how various technological and other developments may fit together as the new industry emerges. NEC published such a framework as far back as 1977 for the integration of computers and communications — a process which is occurring only now.

The second phase is akin to the long, hard slog of the marathon proper. It involves competing for the acquisition of competences, and for product concepts and standards. It involves building alliances (or "coalitions") of companies which share the same view of the future; these coalitions then compete with each other for market learning.

The third phase, "like the final

100-metre sprint", involves competing for market share and profits around the world. Most western top management time is spent just on this phase, "yet nothing happens here unless someone has been busy on phases one and two, winding up the mainspring in the clock," says Hamel. Like IBM, companies can hold market leadership long after they have lost in phases one and two. But eventually the spring unwinds and leaves them floundering. Kodak, by contrast, has been investing in phase one, creating "stored energy" for the future.

e in deciding which core competences to build, companies should ask three questions. First, which competences will allow them to exploit discontinuous changes in industries – their own or those of others? Second, which core competences (such as flat screen displays) will provide "gateways" to future markets? And third, which core competences would provide influence over other industry players? Souy's near-monopoly of the skills of miniaturisation is an obvious example here.

 As a result of all the above, companies, when they are competing for the future, need to think very differently from usual about the meaning of that all-important goal, "market share". It can have at least six meanings: share of technology creation (where the west's share is high in most industries); share of core competence (where it is much lower in a growing number); share of "core platform" (such as Canon's stranglehold over laser printer engines" for western companies): share of a format or standard (eg the Japanese VHS format for cassette recorders); share of endproduct manufacturing; and finally, the usual definition of brand

share.

If a company controls the manufacturing of "core platforms", says Hamel, it has ultimate control over the share of end-product. Hence the tendency in a number of industries for Japanese companies to focus on achieving a high share of both, leaving US and European companies clinging to the consolation prize of high brand shares — for the moment, anyway.

Strategy has been seen tradition-

strategy has been seen trantionally in the west as a positioning game within existing businesses, rather than as the creation of new ones, Hamel told the Strategic Management Society conference. "Everybody in Europe worries today about market share in the car business, or in semiconductors. Yet the question for the rest of the decade and beyond is "what is your share of new business creation?" Chief executives and their teams need to make a far greater intellectual investment in thinking about the future than most of them'are."

The proud cleaners of Europe

Peter Owen. a private school headmaster, last week asked us to imagine a future Europe in which uneducated young Britons were the waiters, porters, cleaners and lavatory attendants.

Owen, headmaster of Rushmoor School, Bedford, and chairman of the Independent Schools Association, is an optimist.

There are few signs so far of continental European cities using the British to do their cleaning. The traffic has been the other way. Onyx, a French company, has won 5 per cent of the UK's refuse collection and street-cleaning contracts.

As for waiters, a survey published last week by the British Tourist Authority shows that only a third of UK tourist businesses are fully able to serve foreign visitors in their own languages, with restaurants prominent among the monoglots.

nent among the monoglots.

The headlines do not do full justice to Owen's speech to the schools association's conference in Rouen, France. It is a wideranging, common-sense look at Britain's failure to give its children the skills they need.

But while pleading for an escape from some traditional British attitudes, he appears imprisoned by at least two others. The first is that there is something demeaning about bringing people their food, cleaning up after them or carrying their luggage to their rooms. The second is that these are jobs for the uneducated.

In some continental countries, waiting on tables is seen as a job for professionals. Waiters and porters are expected to speak languages other than their own. Street-cleaning is an increasingly mechanised and sophisticated business.

The waiters, porters and cleaners of the future will be those able to benefit from Owen's dream of a better-educated Britain. Our worry about the rest is that they will make their livings from burglary, car theft and dope dealing, rather than the honourable occupations Owen apparently contemplates with such horror.

Michael Skapinker



What major link Between england and france Will open soon?

NO, NOT THE CHANNEL TUNNEL.

(BUT YOU'RE CLOSE.)

You're very close, in fact. The link we speak of is the new Elf station, Clacketts Lane, England. Open for business in 1993, it will be a mere stone's throw from the Channel Tunnel.

It will also be one of the largest service stations in the whole of Europe (what else would you expect from France's largest company?), expected to supply petrol to around 4,000 vehicles every day.

However, Elf can hardly be called strangers to British shores. We already have a presence of 800 stations in the U.K.

If you add this to the 7,000 plus throughout the rest of Europe and West Africa, you begin to realise just how big we really are. Names can be misleading sometimes, can't they?

elf aquitaine

OUR DEDICATION GOES FURTHER

-200

brackets.

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THE WEEK AHEAD

ECONOMICS

Focus on the US election

THE BIG event this week is the US presidential election tomorrow. Whoever wins will inherit a fragile economy as a number of indicators this week are likely to confirm.

October's non-farm payrolls should be relatively free of the temporary distortions that have affected the data since June, including the temporary Federal jobs programme designed to create 300,000 jobs. The forecast is that 25,000 jobs were created in October,

mainly in the service sector. This is "minute by comparison with typical emerging recoveries," say economists at Greenwell Montagu.

This is also an important week for Germany where the economy looks to be heading for a recession. Business confi-dence has fallen sharply while consumer confidence is at an all-time low. After a surprisingly big bounce back in industrial production in August, data for October is expected to confirm the picture of a declin-

ing economy.
Sluggish activity will also be reflected in the employment figures. Many economists believe short-time working is being converted increasingly into full unemployment. This will have been exacerbated by the squeeze on export sales resulting from a strong D-Mark. In August west German unemployment rose by

US employment Civilian lebour force changes non agricultural payrolis (1000);

20,000. A repeat performance is expected for September. Other economic highlights follow. The medians of economists' forecasts, from MMS International, a financial information company, appear in

Today: US, October NAPM index (49.8 per cent), September construction spending (up 0.5 per cent); Canada, August leading indicators (up 0.1 per cent); Japan, October forex reserves, trade balance first 20 days October. cent).

Tomorrow: US, presidential and congressional elections, Treasury announced quarterly refunding package, September leading indicators (down 0.1 per cent), Q3 productivity, Johnson Redbook October 31; UK, October official reserves (down \$2bn);

Wednesday: IIK Maastricht debate in parliament; US, Federal Reserve releases Tan book for November 17 FOMC meeting, September factory orders (flat), September factory shipments, car sales October 21-31 (6.3m); Canada, October foreign reserves, October Help Wanted index (64); Japan, September current account, September trade balance.

Thursday: US, initial claims week ended October 24 (880,000), state benefits week ended October 17, money supply data for week ended October 26.

Friday: US, October non-farm payrolls (up 25,000), sup-plementary summer youth pro-gramme (down 40,000), October manufacturing payrolls (down 5,000), October average workingweek, October civilian unemployment rate (7.6 per cent); Canada, October employment growth (up 0.1 per cent). October unemployment rate (11.4 per cent).

During the week: Germany, September industrial production (down 0.8 per cent), September manufacturing output (down 0.8 per cent), September manufacturing orders (down 0.6 per cent), September trade balance (DM3.5bn surplus), September current account (DM2.8bn deficit).

RESULTS DUE

J. Sainsbury, which earlier this year wrested the crown from Marks and Spencer as the UK's most profitable retailer, is likely to present an encourag-ing set of numbers when it reports its interim results on Wednesday.

Analysts suggest that Sainsbury's will be able to stretch before to around £290-£300m. its profits by about 16 per cent to £380m even though the food retailing market has proved to be somewhat sticky of late.

Added interest will stem from the fact that this set of results will be the first to be presented by Mr David Sainsbury, who will have succeeded his cousin, Lord Sainsbury, as chairman earlier in the week.

Associated British Foods, reporting its preliminary fullyear results today, will high-light again the value of its pur-

milling and baking profits under great pressure despite ABF's 30 per cent share of the bread market, sugar will have contributed about half of the group's profits. Despite that profits are likely to be down sharply from £332m the year

British Petroleum, the UK oil group, announces its thirdquarter results on Thursday. Although its shares have outperformed the UK market since their fall following the halving of the dividend in August, analysts say it is too early for any of the strategy changes and cost-cutting measures announced then by BP to be reflected in the results.

Forecasts for net income on a replacement cost basis range from £100m to £170m; but most

Emma Tucker

are between £100m and £120m, chase of British Sugar. With little changed from £107m before the £1bn of exceptional

> third quarter of last year. Unilever will continue its stately progress on Friday. Third quarter profits are likely to be around £580m (£525m) for a nine-months total of £1.48bn (£1.39bn), despite adverse cur-

items in the second quarter of

this year or, from £129m in the

rency translation.

Wm Low, reporting full-year results on Thursday, is one supermarket chain which has lost its way. After the Scottish group warned a few months ago that its operating margins were "below expectations", analysts cut their forecast. They are now looking for about £20m pre-tax against £23.6m a year earlier.

UK COMPANIES

TODAY

Property Trust, The Dorchester, Park Lane, W., 10.00, BOARD MEETINGS: Final: Stainless Metalcraft Interims: Tie Rack

COMPANY MEETINGS:

INTOMORROW

COMPANY MEETINGS: Birkby, Spring Grove Mills, Linthwalte. Huddersfield, W.Yorks, 10.30. Courtyard Leisure, Benjamin Stilling 48-50 Essex Street, WC.,

Surrey Group, New Connaught Rooms, Great Cueen Street, WC., **Trafford Park Estates**

BOARD MEETING: interim; Sainsbury (J.) MTHURSDAY NOVEMBER 6

Wilmslow, Cheshire,

Sunset & Vine, 30 Sackville Street, W.,

Vils Group, 107 Car treet, EC., 9.30.

GKN 8p G.T. Japan Inv. Tst. 1p Lionheart 0.2p

Short-Dated Bds. 103 % £5.3296 New Zealand 113 %

Local Authority

2008 £281.25 P & O Defd. 13.5p

ETHURSDAYNQV5

Albany Inv. Tst. 1.25p Asda Property 0.65p Credit Natl. 13¹2 % Gtd. Nts. 1993 267.50

Eksportfinans 73, % Nts. 1997 C\$77.50

1997 CS17.30 Gowrings 1p Higheroft inv. Tst. 1.8p Intrum Justitis 1p Logica 2.5p Provident Fincl. 9.25p Schroders 8p Dn. Man-Mrs. 6p

EFRIDAYNOV6

Appleyard 2.6p

ASW 3p Bentalis 0.6p

Cadbury Schw

€3.875

£4.125

Vickers 0.5p

Street, EC., 9.30. BOARD MEETINGS:

Low (William)

Smert (J.) Interims:

12.00,

11.00.

BOARD MEETINGS: Finals: China & Eastern Inv. Cooper (Frederick)
Fleming Japanese Inv
Keystone Inv.
Scottish Metrop. Prop.
Scottish National Tst. TIP Europe

United Trading Estate, United Road, Old

Trafford, Manchester

Powerscreen Intl. EWEDNESDAY

COMPANY MEETINGS: Bryant Group, Cranmore House, Cranmore Boulevard, Sollhull, W.Midlands, 12.00. Lloyd Thompson Group, Beaufort House, 15 St. Anglo American Coal Blackland Oil Burtonwood Brewery

Whitbread Inv. **IFRIDAY NOVEMBER**6

COMPANY MEETINGS: COMPANY MEETINGS: Community Hospitals, The Brewery, Chiawell Street, EC., 12.00. Gableci, Gableci House, Forhum & Mason, 181
Piccadilly, W., 10.00
Ricardo Inti., The Royal
Aeronautical Society, Humber Road, NW., 4.00. Scholes Group, Old Rectory, Station Road, lamiiton Place, W., 12.00. **Walker (Thomas),** The

> Street, Birmingham, BOARD MEETINGS: Final: Brit. Empire Sec. & Gen. interim:

Midland Hotel, New

Company meetings are annual general meeting unless otherwise stated

DIVIDEND & INTEREST PAYMENTS

ETODAY

4.30.

Allied Irish Banks Non-Cm Pl. \$0.890625 American Tel. & Tel. \$0.33 Ameritech \$0.88 Anglo American Indi. 5.625% Cm. 1st Pf. R0.05625 APV 3.15% Cm. Pf.

1.575p Do. 4.55% Cm. Pf. 2.275p Do. 5.25% Cm.Pf. 2.825p Arcolectric 0.555p Arcolectric (J.555p Do. A Non-Vig. 0.555p Baynes (Charles) 0.525p Beattle (James) A 1.4p Bell Atlantic \$0.65 BellSouth \$0.69 Brixton Estate 3n CrestaCare 0.1p
Dunedin Worldwide Inv.
Tst. 3.5% Cm. Pt. £1.75
Edinburgh Inv Tst 7½%
Db £3.75

Enterprise Oil 6.5p Filofax 0.5p Fletcher Challenge NZ\$0.07

NZ\$0.07 Foreign & Col Pacific Inv 0.75p Global Stock Invs. Ptg. Pt. (Dollar Cash) \$0.12 Do. (Euro. Bond) DM0.30 Do. (Euro. Equity) DM 0.35

Do. (Far East Equity)

Do. (Global Bonds) \$0.22 SU./5
Do. (Japanese Small
Companies Portfolio) Y7
Do. (Sterling Cash) 11p
Do. (UK Equity Portfolio)

Do. (UK High Income) 11.5p Do. (UK Smaller Companies Portfolio)

Assoc. Brit. Ports 3.25p Bowater 9.7p Camellia 12p Christies Intl. 0.5p De Beers Con. Mines Linked Units 30.15 Debenbers 71. 6. 2nd Haden MacLellan 1p Halifax Bidg. Society Fitg. Rate Nts. 1997 £524.95 Hepworth 5.5p Herring Baker Harris Debenhams 714 % 2nd Deb 1991/96 £3.625 EW FACT 1.6p Fairhaven Intl. \$0.002

3.25p Hewitt 1.25p King & Shaxson 5% Cm. Pf. 1.75p Do. 5% Cm. 2nd Pf. 1.75p Kwik-Fit 1.35p Lamont 6% Cm. Pf. 1.05p Do. 5.6% 2nd Pf. 2.8p Do. 10% 3rd Cm. Pf. 5p

Lasmo Units 5,1223o Morrison (Wm) Suprmids 0.16p National Home Loans National Home Loans Secd. Fitg. Rate Nts. 1995 \$2.82 Ocean 4.71p Olives Property 1.5p Pacific Telesis \$0.545 Pentland 1.04p Ransomes 8.25p Cm. Cv. Pt. 4.125n

Pf. 4.125p Rathbone Bros. 1.5p Sanderson Murray Elder 0.6p Sema 1.1p Shell Transport & Trdg

9.3p Singer & Friedlander 1p Southwestern Bell \$0.73 Travis Perkins 2.5p US West \$0.53

Graseby 3.3p Great Southern 3.60 Mersey Docks & Harbour 254p Plasmec 1.5o Sherwood Computer Svs 1.75p UK 15 % % Treasury Ln.

TOMORROW

SWEDNESDAYNOV4

Do. 7¹4 % Uns. Ln. 1994/ 96 £3,625 Dawsongroup 0.75p Delta 1034 % Deb. 1995/ 99 25.375 Edinburgh Fund Managers 71₂ % Deb. 1995 5p Headlam 0.75p

Headway 0.7p intl. Inv. Tst. Co. of Jersey 8p I & S Optimum Inc Tst 1.85p Lambert Howarth 4,25p Lincat 3.3o New Klein Props. R0.46 PCT 2.5p

Psion 1p River & Merc. American Cap. & Inc. Tst. 1.8p Royal Insurance 2p Servomex 1.9p Transport Dev. 3p Walker (Thomas) 0.4p Wassall 0.8p Whitbread 7 \ \ Uns. Ln. 1995/99 £3.625 Wills 0.1p Wilson Bowden 2.5p

MSATURDAYNOV7 8BA 10% Deb. 1989/94

Do. Non-Vtg. 6p Steel Burrill Jones 4.25p Bristol & West Bldg. Society 1338% PIBS £86.875 British Petroleum 2.1p Do. ADR (rep. 12 Ord.) \$0.0642 Brixton Estate 73, % 1st Mort. Deb. 1987/92 Do. ADS (rep. 12 Ord.) \$0.0842 Cornwell Parker 4p Do. A Non-Vtg. 4p UK 93 % Conversion

8¹4 % Uns. Ln. 1994/2004 24.125
Cons. Piantations M\$0.09
Courtaulds 4.2% Cm. Rd.
ESUNDAYNOVS Do. 6¹₂ % Uns. Ln. 1994/ 96 23.25 Nottingham Corp. Gas Annuities £1.625

PARLIAMENTARY DIARY

TODAY

Commons: Questions to Social Security ministers and the Chancellor of the Duchy of Lancaster. Asylum and Immigration Appeals Bill, second reading.

Lords: European Economic Area Bill, second reading. Debate on community legal

■ TOMORROW

Commons: Employment questions. 3.15 pm Questions to the Prime Minister. Housing and Urban Development Bill, second reading.

Lords: Criminal Justice Bill, second reading. Debate on EC reports on control of national treasures.

■ WEDNESDAY

Commons: Trade and Industry questions. Debate on substantive motion naving way for return of

Maastricht ratification Bill.

Lords: Debate opened by Liberal Democrats on need for economic recovery. Civil Rights (Disabled Persons) Rill, third reading. Dog Control and Welfare Bill. committee. ■ THURSDAY

Commons: Agriculture questions. 3.15 pm Questions to the Prime Minister. Civil Service (Management Functions) Bill, second reading.

Boundary Commissions Bill, third reading. Lords: Foreign Compensation

(Amendment) Bill, second reading. Debate on phasing out driftnet fishing for salmon and sea trout off the North East.

■ FRIDAY

Commons: Debate on the Bingham Report on the Bank of Credit and Commer International affair. Lords: Not sitting.

ENERGY EFFICIENCY

The FT proposes to publish this survey on

November 17 1992. The FT is read daily by 54% of Chief Executives in Europe's largest companies and nearly 27,000 UK businessmen who have decision making responsibility for fuels and

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Data source: * Chief Executives in Europe 1990, BMRC 1990

FT SURVEYS

CONFERENCES & EXHIBITIONS

NOVEMBER 4-6 Compsec international 1992 Ninth World Conference on

Network/Open Systems Security, Risk ent, Florocial Systems Security. Technical Issues, Quality/integrity Issues, Infosec, Computer Law. Kay Russell. Tel: 0865 512242. Par: 0865 310981.

Computer Security, Audit and

LONDON NOVEMBER 5 (pm)

Directors' Briefing on Computer Security A separate half day see Compsec International 1992 conference providing an overview of computer socurity ent for only £95. Kay ell. Elsevier Advanced Te

Fax: 0865 310981.

Tel: 0865 512242

NOVEMBER 5 Changing Business Frontiers in the Asia-Pacific Region Convened by the Royal Institute of international Affairs, The Strategic Planning Society and The China Britain

LONDON

Trade Group. To be held at Chatham House, London. Enquiries SPS Confe Tel: 071 636 7737; Parc. 071 323 1692. LONDON

NOVEMBER 5

Multi-speed Europe? Hosted by Salomon Brothers International. What are the implications of leaving the ERM? Will EC core members decide on a fast track route to EMU? Speakers: M Raymond Barre, Sir Michael Butler, Lord Mayors of London and Laxembourg. Banca d'Italia, Sank of England and leading MPs.

Contact: Federal Trust. Tel: 071 259 9990. Fax: 071 259 9505. LONDON

NOVEMBER 9 Business Performance

Meesurement Explores in depth the issues involved in developing and introducing new parformance measurement frameworks, based on a broader set of apstream narketplace performance and cust

stact: Business intelligence. Tel: 081 544 1830. Fin: 081 544 9020. LONDON

NOVEMBER 9 & 10

Fax: 071-251 4686.

. .

Transfer and the second

World Electricity Speakers will examine the changing role of the electricity industry and review how the utilities are responding to the joint challenges of providing a public service and require a commercial operation, Enquiries: Financial Times. Tel: 071-251 9321.

LONDON

NOVEMBER 10 The 1992 AMEX Bank Revie

Prize Winners' Forum Convened by the Royal Institute of International Affairs and The AMRX To be held at Charless House, London Enquiries RIIA Conferences. Tel: 071 957 5700.

Fax: 071 957 5710. LONDON

NOVEMBER 16 Profitable Supervis **CBUASTRA TRAINING SERVICES** nce, uses latest research and examples of best practice to consider how one make the most effects

of employees in supervisory positions. Contact: Sandra Aldred, CBI Tel: 071:370 7400

LONDON NOVEMBER 16-17

1st International Corporate Banking Conference "Rebuilding a Core Business" The corporate banking sector is under unprecedented scrutiny. Strategies and aches which were fashionable are now being overtuned. Hear how industry experts view the fature.

Contact: Anne McGlynn, Lafferty

Conferences. Tel: (+353-1) 718022.

Fac: (+353-1) 713594. LONDON NOVEMBER 17

The Employment Bill 1992 CBI conference examines the requirements and practical implications of the new legislation and the likely offe or relationships between employers, trade nnions, employees and the public. Contact: Karen Trevist, CBI Conferences. Tel: 071 379 7400.

LONDON

NOVEMBER 18 Whither Corporate

Strategic Planning Society.

Governance? Joint conference of The Strategic Flann Society and Henley Management College. London Hilton Hotel. Current thinking in the U.K., the U.S.A. and on the Conti and proposals for reform. Chairman Sic Adrian Cadbury. Details from Mrs Jounne Maines, The

Tel: 071-636-7737. LONDON

NOVEMBER 18 & 19 introduction to Options Course - Parts 1 & 2

Day 1: Basic Terminology, Option Pricing, Trading & Hedging Strategies; Day 2: Volatility, Advanced Trading Strategies, Portfolio Management, Venue: Cambridge Science Park, Cambridge. £345 (1 day only), £595 (both days). Contact: Gillian Beckett, Brady Planntial Seminars, Tcl; 0223 423250.

CAMBRIDGE

NOVEMBER 19

evelopments in Aircraft Fuelling Conference topics to be covered by an international group of speakers will be Developments in Puelling Equipment, and Aircraft Fueling Systems; Extended Apron Services and Hydrant System Integrity Monitoring, Contact: Caroline Little, Institute of Petroleum. Tel: 071 636 1004. Page: 071 255 1472.

LONDON NOVEMBER 23 & 24 How to Buy and Sell Unoucted

This course addresses the practical reslities of buying and selling a company and how to minimise the risks involved. Participative case study sessions will be interspensed with presentations from leading practitioners. Contact: Acquisitions Monthly.

Tet: 071 823 8740. Fax: 071 581 4331. LONDON NOVEMBER 26 A Director's Guide to Profitable

IT Strategy Senior Executives are reporting growing concerns about the amount spent on IT and the increasing difficulty of justifying the expense in terms of the bottom line. The seminar will examine how the basefits of IT can be assessed and maximised in line with your organi ectives. Contact: Fiona Rogers, ITnet. Tel: 021 459 1155. Pax: 021 459 2199.

LONDON NOVEMBER 26

investment india '92 Distinguished panel of experts comprising lawyers; accountants; tax specialists; academics; and politicians, will assiyse the awcoping reforms, and what they mean to oversens investors. Speakers from: Arthur Andersen, Maisons Solicitors; Linklater & Palues; SOAS; and the Indian High Commission. Barly booking discounts. Official Conferences: Tel: 081 459

7202/451 3188. Fax: 081 459 7201. LONDON **NOVEMBER 26-27** 1992 Financial Industry Crime Conference "The Risk of

Criminal Liability" An exploration of the risks of criminal liability for auditors, bankers, compliance officers, corporate financiers, insurers, lawyers and stockbrokers. Top speakers, practical solutions. Topics: Advisers, Liability, Money Laundering: Securities related crime. Contact know Pearson, Laffirsty Conferences London. Tel: (071) 7820590. Fax: (071) 7820596.

LONDON NOVEMBER 26-27 Know Your Competitors Competitor Intelligence & Analysis

from the UK's No 1 specialism. Practical case exercises, successful case studies. Guest speaker who is head of a major company's intelligence unit. Contact: Patricia Donnard, EMP Intelligence Service, Tel: 071-487-5665. Fax: 071-935-1640. LONDON

i

A practical two day seminar/workshop

DECEMBER 1 usiness in the Future Europe Part of Advent for Europe, a British Presidency event, the conference will examine: the impact on Business political, regional, East Europe and them are topics. Contribu Wilhelm Nolling, Gerhard Stoltenber Patrick Sheeby and Nell Kinnock.

Tel: 0025 466744. Fax: 0225 422963. DECEMBER 1

Developing A Business-Driven LT. Strategy This one day confer effective management of the process of strategic planning and imple lead to the successful use of !.T. to support business objectives. Contact: Business Intellige

Tet: 081-544 1830 Page 081-544 9020. LONDON

DECEMBER 2 Natural Resources and the A high profile conference bringing together a distinguished panel of industry leaders to share their views on the long term prospects for their respective natura rea sectors in the face of increasingly complex and stringent savirons standards, Contact: Moira McKinlay.

Tel: 0382 307299. LONDON

DECEMBER 2-4 Venture Forum Europe '92 Forum sessions will focus on perfo measurement, investor relations, direct investments by institutions, exit strategies ons, exit strategies and succession problems in Europe owner-managed businesses. ncial Times. Enquiries: Fina Tel: 071-251 9321

Fax: 071-251 4686. LÖNDÓN DECEMBER 3

How Secure is Your Job? Whether negotiating their own employment contracts or drafting those of their employees, directors should be wary. This (astitute of Directors seminar is divided into two independent session highlighting vital factors in both areas. Enquiries: Director Conferences. Tel: 071 730 0022

LONDON **DECEMBER 3-4** The Future of the Defence

Company: Adjusting to Change 2-day course: Centre for Defeace Economics, University of York. Practical oaches to solving business problems facing decision-makers in defence companies in the 1990s and beyond. Topics: economic implications, strategic cs, market analysis, com product innovation, planning, Enquiries Berbera Butler, Tel: 0904 433684. Pax: 0904 432300.

YORK

DECEMBER 7 & 8 The 7th International Energy Conference - World Energy Demand: Is Growth Inevita Convened by The Royal Institute of International Affairs, The British Institute of Energy Sconomics and The International Association of Energy Economics. To be held at Chatham

Enouiries: RIIA Conferences Tel: 071 957 5700.- Fax: 071 957 5710. DECEMBER 8-9 Open Systems and

interoperability: Information Systems for Enterprise-Wide Computing Conference at US Embassy. Speake include NASA, X/Open, BurOSinct, Unix International, CCTA, Logica, Buil, IBM, ICL, Motorola, Olivetti, Digital, Lotus, sing on business and organisations ons, Contact: Uni

Tel: 0895 256484. Pax: 0895 813095.

The Petrochemical Industry

DECEMBER 8 & 9

Page: 071-251 4686.

LONDON

This year's conference will focus on restricturing and rationalization, consider the challenge of making operati competitive and discuss the role of mergers, acquisitions and strategic alliances. Enquiries: Financial Times.

LONDON DECEMBER 10 & 11 AVMARK's Seventh Annual Conference on European Aviation: "Strategic Choices and Planneial Options in the Liberalised Market Third Package practical implications; the Euro-charters; repercus deregulated competition in the North Atlantic; and financial conditions. To be

Contact: Enima McCrow, Avesark. Tel: 071 821 6788. Fax: 071 834 4372. DECEMBER 14

held at the Hyde Park Hotel.

CBI Annual Pensions

Conference In association with Clay & Partners, this conference will consider the future of occupational pension schemes. The tary of State for Social Security will outline the Governments perspective and key decision makers and advisors will costs the Issues. Contact: Nicki Can. CBf Conferences. Tel: 071 379 7400.

DECEMBER 14 & 15 World Pulp & Paper

Arranged by the FT in association with the Confederation of European Paper Industries, interpretional industry leaders will disense long-term prospects for the industry and assess how corporate strategies are changing in a more complex opetitive environ Financial Times. Tel: 071-251 9321. Page 071-251 4686. . . LONDON

INTERNATIONAL

NOVEMBER 11 & 12

Doing Business with Russia A practical high-level forum to discuss the investment opportunities in the new Russia, how to address them, business problems of structuring deals, legal, tax uiries: Financial Times Tel: 071-251 9321. Fax: 071-251 4686.

NOVEMBER 17-19 Economic Transition of tern Europe, Former Soviet Republics: Business Outlook Plantcon, DRI/McGraw-Hill, EN

MOSCOW

conference on privatization, trade, and reform, investment roundtable, industryspecific panels and half-day energy nact Corinne Redonnet on 081 545 6212. ROME NOVEMBER 23 - 25 2nd CEPT Radio Conference

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Burope. Baquiries: ERO, Hoist 63, DK-2100 Copenhagen Q, Denmark. Tel: (45) 35432442, Pax: (45) 35433514. COPENHAGEN

DECEMBER 8-9 Competitive Intelligence ogies. Objectives. Organisa Techniques. Benchmarking. Analysis. nar presented by Kirk Tyson, autho npetitor Intelligence Manual & of "Co Guide". For managers and analysts with business development, planning, and information responsibilities.

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Tel: (41) 22 362 7767.

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FEBRUARY 12-13 EC and India -- New Trading and investment Opportunities bankers and financial institutions on practical aspects and logal problems of trade between India and EC. Social

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cussion. Contact: Sarah Avian, IBC.

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LEGAL NOTICES

ROCK SERVICES (MIDLANDS) LIMITED Routered nonter; 99157, Nature of business; General Communities, Trade classifications 22, Date of appointment of joint administrative receivess 23 October 1992, Nature of person receivers: 25 October 1972. Neiths of portion appointing the joint administrative receivers: Barelays Bank plc. John Frederick Powell and David Robart Wilson, Joint Administrative Receivers (Office holder por 2695 and 750 Cost Gully, 43 Temple Row, Birminghum B2 SIT

Cyclehed Limited
Registered number; 2398822, Nature of business
Rotal earlies specialising in bicycles, accomorises one repairs. Trade classification; 22. Date of appointment of administrative respire(s): 22 October 1992. Name of person appointing the administrative receivers: National Westmenter Bank Pic. N J Vooght and C J Haghes, Joint Administrative Receives (office holder nos 613) and 2041) Cork Gully: Melross House, 42 Diagwell Road, Croydon, Sarrey CRO 28E

PURSUANT TO THE TRUSTEE ACT 1925 PURSUANT TO THE TRUSTEE ACT 1925 Notice is heaving upon that may pence having a claim against or interest in the Estens of 530-6005 MARIE (JUGIES Into of 158 Cyntwell Avenue, Ely, Castiff, in the County of South Glamergan who died on the 9th day of Marie 1922 and Latters of Administration to whose Estate were granted by the Probata Registry of Walso on the 27 day of October 1932 to Julis I tughes the Administratricy of the said Estate is hereby stratrix of the said Estate is boreby required to send particulars in writing of higher chains or interest to the undersigned, the Solicito for the said Administratis on or before the 27 day of April 1992 after which date the Administratio on open 1970 may when any me Administrative of the Pill'proceed to distribute the assets of the Decrared amongst the persons emitted thereto having regard only to the claims and interests of which she shall then have had potice.

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Completing **Brighton** bypass

TAYLOR WOODROW CIVIL ENGINEERING has started work on the final stage of the A27 Brighton and Hove bypass. The £19.5m contract covers the 4.3km section between Hangleton in East Sussex and

Kingston, West Sussex. A substantial part of the 30month project involves a 490 twin-bored tunnel beneath Southwick Hill. The contract also requires construction of an interchange to link the dual two-lane carriageway with the Shoreham bypass at Kingston. Roadworks leading to the complex will be linked with access routes to

the bypass. To carry out the tunnelling work as rapidly and cost-effectively as possible, Taylor Woodrow Civil Engineering will be using the New Austrian Tunnelling Method, which relies on quick-setting sprayed concrete instead of precast concrete or iron segments for initial ground support.

Work will go on underground round the clock in order to complete the twin bores by next summer, when the tunnel will be used to transfer up to 400,000 cu metres of excavated chalk from the eastern side of the road job to the western side for landfill purposes before winter sets in. reducing disruption to local

Relocating offices MORGAN LOVELL, the office accommodation specialist has won contracts worth in

excess of £9m for office reloca-

tion and refurbishment. They include a contract for Waste Management to handle its space planning, design and project management for the company's relocation to Hammermith and Ticketmaster's new London headquarters in

BUILDING CONTRACTS

contract has been awarded to the P&O Group company BOVIS INTERNACIONAL DE ESPANA for a £100m extension programme at Spain's Palma de Mallorca Airport. The 36-month first phase

includes the construction of a 200,000 sq metre terminal building, 40,000 sq metres of aircraft concourse and boarding gates, together with associated car parking, access routes and landscaping.

Palma de Mallorca is Spain's second busiest airport and the expansion programme is dling. The departures con-

increase in both international and domestic traffic anticipated over the next decade and beyond.

Engineered by the Spanish company initec, the new terminai building will be six storeys high. The ground floor will accommodate the arrivals hall, arrivals concourse and baggage handling areas, together with parking for 154 coaches, 56 micro buses, taxis and private

Level 2 is intended primarily for services and baggage han-

A project management needed to cope with the rapid course is to be located on level 3, together with the check-in area. At this level there will also be parking for 40 coaches, as well as parking for taxis and private cars.

> The departures lounge and restaurant facilities will be located on level 4, together with extensive retail and duty free shops. Levels 5 and 6 will be used for office accommodation and services.

> The boarding gates and two existing terminal buildings will be reached from the new terminal by way of high level access

£100m motorway developments

Construction giant TARMAC has been given a £100m boost by the Department of Transport with a clutch of key motorway contracts.

The two largest contracts worth almost £80m - call for the widening of busy stretches of the M6 in Cheshire and London's M25. The £52.5m contract on the M6 includes the construction of a viaduct - almost a mile in length - alongside the Theiwall Viaduct, crossing the Manchester Ship Canal and the River Mersey.

Six miles of the M6 will be widened from three to four lanes on the approaches to the viaduct between the M56 and M62 interchanges. Nine bridges will also be built over or under the motorway and a bridge over a railway line will be wid-



ened. Work begins later this year and the project will take 3% years to complete.

One of Europe's most congested stretches of road - the five miles of the M25 between the M4 and M40 junctions close to Heathrow airport - is to be widened from three to four lanes. Work on the £24.5m contract will start early next year and it is expected to take about 12 months to complete.

Widening will be kept within the existing M25 boundaries by converting the hard shoulders to traffic lanes and building new hard shoulders.

Tarmac has also clinched a £2.5m contract for repairs and maintenance on the M3 motorway between junctions 4 and 5 near Fleet in Hampshire.

element of the Penzance and St

£60m sewerage treatment scheme

The tunnelling company of Ives bay. The tunnelling con-TRAFALGAR HOUSE CON-tract also includes the installa-STRUCTION has been awarded a subcontract to design and construct an undersea tunnel to carry an outfall for South West Water's Penzance and St Ives sewerage and sewage treatment scheme, phase 1, which is worth about £60m. The 2.6km rock tunnel will run from Gwithian on Corn-

wall's north coast to outside St

shaft has commenced and construction is scheduled for completion in late 1994.

ward end of the tunnel. Treated waste water will reach the tunnel outfall through a new 8km pipe between Hayle and Gwithian Work on sinking the tunnel

Ives scheme which is being tion of four diffusers at the seaconstructed by the Trafalgar House Water Projects Consortium, comprising Trafalgar House Construction and John Brown Engineering.

The scheme involves diverting crude sewage outfalls in the Penzance area and redirecting the flows to Hayle for treatment prior to discharge through the tunnel outfall.

£15m orders placed with Lilley Group

The tunnel is an important

LILLEY GROUP has received new orders worth £15.2m during October. Heading the list is a design and build contract, worth £2.8m. for a cementations grouting facility for waste containers at Drigg in Cumbria for British Nuclear Fuels Engineering. Eden Construction has already started work on the 58-week project.

Hatfield Construction has been awarded a £1.1m contract to extend the foyer at the Museum of London. Completion is scheduled for the end of July 1993.

Lilley Construction has won orders worth £8.2m, including stage 3a of the Mersey Estuary pollution alleviation scheme, worth £2.5m, and a £2.1m civils contract for BP Oil at Grange mouth.

The remaining contracts were awarded throughout the group; MDW (£900,000); Eden Construction (£1.6m); Robison & Davidson (£400,000); and Henry Jones Construction (2200,000). This brings the total group order book for the year

PEOPLE

Spanish airport expansion Evans' strategy: the gasmen shuffleth

Robert Evans, British Gas chairman, has unveiled a wideranging shake-up of the company's management, three months after he split the roles of chairman and chief executive and appointed Cedric Brown to the latter position.

Evans says the changes were a natural consequence of Brown's move to chief execu-tive, and adds that they are aimed at introducing more effective and up-to-date management structures.

"A clear separation of strategy and implementation is being introduced, where the corporate centre provides the strategic direction of the company, with responsibility for implementation being devolved as far down the line as possible," he says. BG explains that the changes would allow the

■ Mike Langley, formerly STOREHOUSE group human ■ David Watts has been promoted to md of THAMES VALLEY EGGS on the resources manager, has been appointed human resources director of Mothercare. retirement of John Coles ■ Phil Francis, president of Trevor Lerman, formerly Shaw's Supermarkets, merchandise director of SAINSBURY'S US subsidiary, Associated Independent Stores has been appointed ceo as from has been appointed group sales January 1993; David Jenkins, and marketing manager of chairman and ceo, will retire WORTHINGTON GROUP. ■ Ian Pickford, formerly on March 1 1993, at which date Dino Adriano, a director of director and general manager J Sainsbury, will become has been promoted to md of non-executive chairman. GROUP 4 Nightspeed. ■ John Morgan and Alan Batt, founder of Anti-Friction ■ Peter Gent, formerly commercial and operations Components, have been director, has been appointed appointed to the board of chief executive of Interlink Express, part of MAYNE NICKLESS. MINING & ALLIED, Anti-Friction's new parent. Henry Roberts, formerly ■ Pete Johnson (below).

chief executive and director commercial services and to of NORTHUMBRIAN FINE the AA Committee: Sir Brian Shaw, treasurer, has been ■ Ian Smith, formerly group elected a vice-chairman and treasurer, is appointed finance to the AA Committee. Frank director of HICKSON Thackwray becomes md of AA Performance Products; he is membership. replaced by Graham Roberts who joins from BET where he was international treasurer. Joe Leech, former md of Dow Corning Hansil, has become manager of designed products and methyl fluids, science and technology at DOW

Brassey. ■ Roger Eastoe has been appointed deputy md (revenue & marketing) at MIRROR GROUP NEWSPAPERS.

CORNING's European hq in

marketing director, Nick

Brussels: he is replaced by the

chief executive of Hughes Food

Group, has been appointed



central bureaucracy to be reduced, with more responsibility passing to the heads of Individual business units. Norman Blacker (left) moves from managing director of

regional services to become managing director, gas busi-

formerly director, membership,

has been appointed md AA.

ness, responsible for BG's gas business in the UK. Ron Probert, the current managing director of gas supply and strategy, becomes managing director, business development, responsible for planning, construction, research and

Crombie

joins Shell

UK board

Graeme Crombie has been

appointed to the board of Shell

UK, assuming the job of man-

aging director of Shell Chemi-cals UK. He takes over the

helm as the Shell ship hits

stormy waters. Shell Chemi-

cals is expected to make a worldwide loss this year because of poor demand and

overcapacity, particularly in

Crombie has spent his entire

career with Shell, joining as a

chemical trainee in 1963. His

experience includes being head

of plasticiser alcohols and

product marketing manager

for higher olefins. His most

recent posting was as vice

president chemicals for Shell

He replaces Evert Henkes

who becomes metals co-ordina-

tor for Shell international

Canada.

the petrochemicals market.

technology. He is also expected to keep his responsibility for overseeing BG's response to the Monopolies and Mergers Committee inquiry into the UK gas market. Probert announced his intention to retire from BG's board in June 1983 when the MMC inquiry ends.

Russell Herbert (right), managing director, corporate services, is appointed a BC director and becomes managing director of Global Gas. the international gas supply and services division.

George Langshaw moves from his post at the head of Global Gas to become managing director of UK regions. Arthur Dove becomes man-

aging director, regional services, while Dennis Cottrell is appointed to the new post of director of corporate resources.

when Mike Heron leaves the

Anglo-Dutch consumer prod-

ucts company to become chairman of the Post Office next year. Butler will also become the regional director for Rurope. Unilever is shuffling a num ber of other functions following Heron's departure. Hans Eggerstedt, finance director, will assume responsibility for

technology group while the corporate development/ economics and external affairs departments will report directly to Unilever's special committee, which effectively acts as a three-man chief exec

the company's information

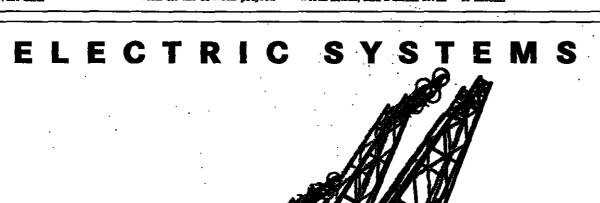


petroleum company and president of its loss-making mining subsidiary Billiton Interna-tional Metals in the Hague. Unilever fills

Heron gap

Clive Butler, Unilever's director for corporate development and economics, is to ster up to fill the role of personne director which will be vacated

■ Ian Robinson (above), for merly chief executive of John Brown's engineering & construction sector, has been appointed chairman and md of TRAFALGAR HOUSE engineering division; he succeeds Allan Gormley and is succeeded by David Moorhouse.



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CONTRACTS AND TENDERS



The Ministry of Public Works, Transport and Communications of the Portuguese Government INTERNATIONAL TENDER FOR PUBLIC WORKS NEW ROAD BRIDGE OF THE TAGUS RIVER IN LISBON

The Ministry, through its agency GATTEL - Gabinete da Travessia do Tejo em Lisboa, announces the opening of an international tender competition for the concession to design, build, finance, operate and maintain a new tolled road bridge of the Tagus river in Lisbon and also to operate and maintain the road crossing of the 25 de Abril bridge.

The Tender will be conducted in two phases. To begin Phase I, interested parties are hereby invited to submit proposals for their pre-qualification. In Phase II a shortlist of candidates will be invited to submit detailed proposals for the concession. The concession will eventually be awarded to the candidate whose proposal best satisfies the public interest, in

A consortia of companies may submit its candidacy without being legally associated at the time of the tender, provided that it possesses the financial and technical capacities to satisfy the requirements specified in the Tender Programme.

Documents regarding the Tender, including the Tender Announcement, the Tender Programme, the Information Memorandum and the Appendices of physical, technical and traffic information are on display during working hours at GATTEL's office:

GATTEL - Gabinete da Travessia do Tejo em Lisboa Rua Cintura do Porto de Lisboa 1900 Lisboa Portugal Tel (1) 858 20 66 Fax (1) 858 72 49

The official documents are in Portuguese although an English version will be exhibited and is available. Interested parties may request copies of the documents by registering their interest at the same address. These requests must be received until 27 November 1992 and must be accompanied by payment of ESC, 200,000\$00 plus 16% VAT.

ressions from candidates must be received by GATTEL no later than 17.00 hours on 6 January 1983 at the above address. Documents are to be submitted in Portuguese.

The envelopes containing candidates' submissions will be opened at the Public Act of Phase I of the Tender to be held at 10.00 hours on? January 1993.

TENDER ~ HARINGEY COUNCIL (Contract Services Transport DSO)
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der document can be obtained by writing to: The Purchasing Officer Haringey Council Contract Ser Park View Road

Closing date for receipt of Tenders is by noon on 11th November 1992 and all replies will be acknowledged by 20th November 1992

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ARCHITECTURE

A mission to find a place for reverence

Britain who has made very substantial use of the not so short intermission. It is eight years since the Prince of Wales made his memorable speech to the Royal Institute of British Architects on their 150th anniversary, and in that time many of the Prince's thoughts about architecture have been translated into action. While the slump in the building industry has slowed the progress of both development and innovation - it has given time for some thoughtful changes in architectural theory and education. Last week, the Prince of Wales inaugurated an entirely new school of architecture in London and paid it a couple of visits to meet students and sit in on a lecture. Although two houses in Regent's Park and 31 Foundation Course students may be only a modest acorn rather a giant oak, it is a remarkable beginning achieved in an often pointlessly hostile critical climate. I thought that there was a remarkable atmosphere at the opening event last week; one of quiet and thoughtful determination among the staff and students. It is a perfectly fair question to ask: why another school of architecture ? I think that the Prince gave

the answer; "If there has been

any single thing wrong with the architectural profession in

this country over the last cen-

tury, it has been that they have become cut off from peo-

ple who are not architects, from compatriots in the build-

ing process. I would like my

Institute to make the most of

its independence, and its free-

dom from sectional interests,

f a recession can be called a pause for thought, then there is one person in theory, it will be rooted in good building practice; while it develops the aesthetic sensibilitles of the builder and the architect, it will not be at the expense of remembering that there is a "builder" in each one

The school is already something of a remarkable animal. It is the product of endless from people who are commit-ted to architectural literacy without rigid dogma. It was a welcome sight to see the President of the Royal Institute of British Architects, Mr Richard MacCormac, present at the opening of the school Bridge building is the order of the day; recognition that there can be different standards of excellence, and an understanding that architectural quality depends upon shared roots.

The Prince is sometimes

unfairly mocked for even daring to mention values that exist beyond the merely material plane. Architecture is, at tts best, like any other fine art, concerned with the place of mankind in the world and of the world in the universe. Architectural language deals with this through a sense of order and proportion. That is not some mystical sixth sense but something which can be learned and, once mastered, applied to the art of creation. To quote the Prince's opening speech: "In architecture, in music, and in nature as a whole, there is, I believe, a fundamental order or hierarchy, the recognition of which is essential both to appreciation and to our own creativity."

However, recognising this sense of order is only the beginning. There is another



Heritage under fire: the International Monuments Trust Croatia Appeal has earmarked concert proceeds for the City of Dubrovnik

area that is harder to define gurated an exhibition of architecture entitled "A Vision of and is often ignored out of a kind of Protestant embarrass Europe". I hope that this exhiment. This is what the Prince bition will tour in Europe and others have called, "reverbecause the curators, Liam ence"; a mixture of humility O'Connor and Gabriele Tagliaventi, have assembled a and aspiration. Without this quality, artistic creation has a remarkable range of built and unbuilt projects that illustrate rough ride through the jungles of egomania and self promoa continuing urbanist and architectural tradition that nonetheless accommodates the tion. An artist like Rembrandt is one of the clearest examples of the demonstration of reveractivities of the end of the ence; how can architects and twentieth century. he European range that is fascinating and architects in training be taught to embody that sense of

tects who are not especially well known stand out. I was impressed by the work of the French architect which the Prince of Wales's Institute of Architecture is beginning to be equipped to Christian Langlois with his completion of the cathedral Earlier this month in the square at Orleans and the northern Italian city of Bolo-gna, the Prince of Wales inaubuildings he designed in the 1970s for the French Senate in

the Rue Vaurigard in Paris. There is an impressive block of flats in Olot, Barcelona, Spain which shows that there are new ways of using the classical language to deal with modern problems. The architect is Ramon Fortet and his work is far more sympathetic and humane than the fashionable giantism of his compatriot Bofill. The range of work in this exhibition is inspiring, I hope

it will soon be seen in the UK. There is a unique opportu-nity for lovers of European architecture and culture to demonstrate their own sense of reverence in a practical way in London on November 10. There are still seats available for the concert at the Royal Festival Hall being given by the compelling pianist from the former Yugoslavia, Ivo Pogorelich.

be no other place at the moment where reverence for

European culture is more

have kept him laden with com-

missions from people wanting listener-friendly "new" music:

pretty, with its delicate sound

nalette, in an idiom just a step

beyond early Impressionist

to raise funds specifically for the International Monuments Trust Croatia Appeal, with the proceeds being specifically ear-marked for the City of Dubrov nik. It is hard to think of a more worthwhile way of spend ing an evening, listening to the works of Chopin, Rayel and Rachmaninov, knowing the funds raised are going to help repair the mad and wanton damage recently inflicted upon the "jewel of the Adriatic". This international cultural appeal deserves support and tickets can be obtained from the Royal Festival Hall. It is hard to realise the extent of the damage recent fighting has inflicted upon our common European heritage. There can

charitable in hard times. On November 9 the Queen will open the Joseph H. Hotung Gallery at the British Museum. It is devoted to Chinese and Indian works of art; at 360 feet it is the longest museum gallery in the UK; it is resplendently finished in gold leaf; it displays almost 4,000 masterpieces; and its £2m cost was met by one man. Mr Hotung, a

Extracting sponsorship money from companies is proving disheartening

in a recession but there are

alternative sources of revenue

for arts groups to explore.

Trusts are committed to

distributing largesse whatever

the financial climate and rich

individuals often feel more

Hong Kong businessman. There may be mercenary reasons why Mr Hotung has been so generous. He is acquiring commercial properties in the UK. He will get a status-raising exhibition of his own collection of Chinese jades in the gallery next year - and his name will be neatly engraved into the structure. But they are incidental to Mr Hotung's commitent as a collector.

He learnt much in the old Chinese gallery at the British Museum, but felt his learning curve would have been greatly increased if the lighting there had been better. He suggested to the Keeper, Jessica Rawson, that he provide improved lighting. She nudged him towards a full scale renovation.

The National Gallery has also found four private patrons, including Lady Kaye and Mrs Wrightsman (plus old friend, dealers Hazlett Gooden & Fox to club together the £1m needed to renovate its Lower Gallery, where it keeps its reserve collection. It will re-

open next spring.
The Tate Gallery gained an important work by Joseph Wright of Derby thanks to the generosity of Mr John Ritblat, who gave £100,000, encouraged by the Gift Aid provisions, while the cataloguing of Kenneth Clark's archive was paid for by John and Olivia Hughes, also powered by Gift Aid.

In the main private patrons prefer to finance long lasting memorials to their munificence, but when Ken Russell's production of Princess Ida opens at the ENO next week it will be part paid for by Chris-tine and irwine Laidlaw, American fans of the Coliseum.

Amazingly there are still sponsorship success stories. Here are two. The Wigmore Hall reopens for business on November 12 after an 18-month closure for restoration. There has been no change to the gorgeous art nouveau auditorium. All the work is back stage, and designed, almost incidentally, to appeal to sponsors. For the first time there is a large bar area. ideal for entertaining, plus an adjacent restaurant.

The Wigmore hardly touched the lives of sponsors in the past. It was regarded as too cramped. But now it is flavour of the month, its popularity among artists, audiences, and even critics, filtering through to sponsors. For the first half of its 1992-93 season the Wigmore has attracted £80,000 in sponsoring income as against a target of £56,000. Apart from the smart new premises, spon-soring a concert at the Wigmore starts at £3,000, a much less demanding proposition than a £20,000 blow out at the

The Wigmore Hall is

Sponsorship/Antony Thorncroft

flavour of the month The Wigmore must become more commercial. It still gets grants from the Arts Council and Westminster City Council, which, with its landlord, the Prudential, paid for the £2m refurbishment, but the nod is

that it should develop its own sources of income. National Power is sponsoring the reopening concert, which features 16 singers, including Margaret Price and Felicity Palmer, and British Airways and Marks & Spencer have joined the new backers. The Wigmore Hall is acting as an out station for the Scandi-

navian Festival, the most ambitious of the themed arts binges put together by the Bar-bican. This has also touched a nerve in sponsors. If the Wigmore offered novelty, the Festival has sold itself on artistic over-drive. Its sponsorship target was £200,000 (to match an equivalent sum from the City of London). In the event it has brought in over £400,000, in cash and kind, two thirds of it from Scandinavian companies.

Baroness O'Caithin, director of the Barbican, is seriously considering giving back to the City the £200,000 surplus. It would demonstrate good house-keeping. She might, however, wait until the finan-cial balance sheet on the Festival is complete before indulg-

ing in such a dramatic gesture.

The Barbican set up a sponsorship committee headed by Sir Andrew Stark, former British Ambassador to Denmark to raise the cash and obvious names like Carsiberg, SAS, Finn Air, Statoil (the Norwe glan state oil company) and more rallied round, supplying, on top of cash, facilities like air tickets, hotel accommodation and the paper to print the bro-

Esso is a happy sponsor at the National Gallery. It was so pleased with the response to its Art in the Making series of exhibitions that it has signed up for a successor programme.

Making and Meaning, which
puts major NG works in context. The first show is devoted to the recently restored Wilton Triptych, and takes place next autumn. Then comes Michelan gelo. Each will cost Esso around £100,000.

The National Gallery has a new head of development in Bettina von Hase. She inherited the Munch exhibition which opens next week thanks to £250,000 from Norsk Hydro, but is seeking a backer with £200,000 to support a show planned for April of paintings from the temporarily closed art gallery in Lille. Also in the intray is the decorous search for six more companies (14 are already signed up), prepared to pay £25,000 a year to become a corporate benefactor and have after hours access to the NG's

in the longer term she must seek sponsors for a £10m renovation package for the north wing of the National Gallery. It is only 20 years old but needs repairs to its air conditioning as well as a more flexible hanging space. The aim is to renovate all the NG's galleries in time for the millennium.

The sponsorship success of two orchestras confirms the perennial appeal of the young. London Electricity is extending its sponsorship of the London Schools Symphony Orchestra

European Arts Festival

Le Baruffe Chiozzotte

Malcolm Rutherford

Giorgio Strehler's, Piccolo. Italian fights calm down as Teatro of Milan has not been seen in London for over 25 years and is here all too briefly now as part of the much under-publicised European Arts Fes-Carlo Goldoni's Le Baruffe Chiozzotte is pure pleasure, tinged perhaps with a slight

AND TENDERS

g was to the first to

per transcription

9 8 5 6 E 1 1 6 6 C

tear at the final curtain. Goldoni was the man who put an end to the improvised Commedia dell'arte in the 18th century by insisting that performances should have texts, not just a rough scenario. Le Baruffe is not one of his bestknown pieces, though a programme note tells us that it was singled out by Goethe as being the work of a master when he saw it in Venice in 1786. British audiences will know him most for The Serpant of Two Masters, but his output ran to some 200 works, each taking on average about

eight days to write. The genius here seems to belong largely to Strehler and his team, including the mustcians and the designer (Luciano Damiani) as well as the cast. While the piece is played in Italian, the title bas been translated into The Chioggian Quarrels. "Squabbles" might be more appropriate, for these

quickly as they flare up. Chioggia is the fishing port near Venice: the women wait

for the fishermen to return and wonder about who will marry in, the fighting starts. All is resolved in the end, however, by referring the disputes to the local assistant magistrate, Isidoro. The historical interest is that this was the post in Chiog-gia held by Goldoni before his play-writing took off. Isidoro (Luciano Roman) is a wonderfully detached figure who just watches in solitude when the wedding party takes place: that is the cause for the final tear, plus the fact that the performance has been so perfect. The joy lies in the depiction

of the fishing village. Some times there is ensemble playing, as when the women do their weaving and await the men. At others an individual stands out, as when one of the men loses his temper, Strehler has a marvellous way of producing caricatures who are not stereotypes: for example, the magistrate's aged clerk who proceeds at his own slow pace, regardless of events, or the old fisherman, Padron Toni, who can hardly speak but to whom everyone tries to listen. An entire village is here with a cast of little more than a dozen: note the emergence of the children who initially are heard not seen.

observed respect for humanity

that Rembrandt transforms

into art? That is the challenge

ton Theatre's si Much of the stage is bare, with the canal where the boat comes in in the background That leaves plenty of room for the squabbles. The two tall dark houses at the sides have shutters which suddenly open to reveal the women. It is as if the whole place had eyes. As Strehler has a passion for Shakespeare, it would be a treat to see what this company would do with Romeo and Jul-

I should add that there is a touch of Marxism; you can be forgiven for thinking of Brecht, though Brecht at his best. Strehler is a socialist director. stressing his feelings for the poor, and if one wanted to be slightly unkind, one could say that is designer socialism par excellence. I mean that as a compliment. The chief memory is of the sheer delight the Italians take in their language and in every detail of the playing. This is a spoken opera.

Lyttelton Theatre. (071) 928

Music/David Murray

London Sinfonietta celebrates 25 years

London Sinfonietta is spending this season feting its own twenty-fifth. Self-congratulatory, of course, but pardonable:

start Oliver Knussen conducted his own Coursing (1979), potent and thrilling as ever; its proud list of past and present commissions in the programme-book for "Happy Returns", its current South Bank series, must be unmatched by any other hand Most of the music in this series was, indeed, commissioned or co-commissioned by the Sinfo-nietta and its fraternal Voices, and on average the quality has been bracingly high.
Still, claiming "to have defined the course of contem-

some particular archi-

porary music over these past 25 years" is a bit strong. During that time, and especially since the end of the 1970s, the course of "contemporary music" has branched into rivulets going every which way. The Sinfonietta has managed to dip a cautious toe into many of them, unlike more doctripaire ensembles, but mostly it is loyal to its own favourites. And a typical Sinfonietta programme, like Saturday's at the Queen Elizabeth Hall, chiefly demonstrates how disparate and incommensurable even

"frame" and a whole song), and a characteristic idyli by those are. The concert offered extremes

With its penchant for of tough and tender-minded. Takemitsu. His 1988 Tree Line ness, respectively at the outer evinces all the qualities which ends and in between. At the potent and thrilling as ever; tranquil and exceedingly first a wild unison tootling by everybody, gradually overlaid and underpinned by slower strands which at last make a towering wall of sound. All that in just six minutes! The evening concluded with

Elliott Carter's 1981 song-cycle In Sleep, in Thunder, which even in a superlative performance like this (the intrepld soloist was Jon Garrison, a fine operatic tenor who could compete with Carter's fierce band) strikes me as one of his toughest pieces to digest. Six Robert Lowell poems are set to angular, high-flying

vocal lines, no less vehement than the ensemble with its minatory trumpet. The idea must be to make explicit the dramatic implications of the verse: dark, troubled, bitter; as word-setting, however, it seems a long way off Lowell's quietly e, gritted-teeth style. In between, we had Robin Holloway's scrupulous, gentle Evening with Angels (1972, but later shorn of its musical

oussel or Florent Schmitt, It has been curious to follow Takemitsu's progress or regress, from music of tiny. exquisite flourishes in an impeccably atonal postwar idiom to his recent canvases which glow so sweetly and sound so old and familiar. To be fair, they are always shapely in ways which are his very own. A new piece by the émigré Dmitri Smirnov, The River of Life inspired by a Blake watercolour sounded equally sincere and out-of-itstime. Here, though, the hark-ing-back was to Skryabin: not to his exacerbated harmony (Smirnov uses quasi-serial note-patterns, planned to afford plenty of major triads), but to his tremulous ecstasies. As the vision developed, a soulful trumpet sealed the resemblance. Skryabin himself, however, might have stopped short of putting harp, celesta and

glockenspiel in unison to make his celestial effects.

INTERNATIONAL

■ BERLIN

OPERA/BALLET Deutsche Oper This week's repertory consists of L'Italiana in Algeri tomorrow, a Béjart evening on Thurs, Madama Butterfly on Fri, Fidelio on Sat and Lohengrin on Sun (3410 249) Staatsoper unter den Linden Tonight's performance is li barbiere di Siviglia. Tomorrow: Nureyev production of Sleeping Beauty. Wed: Hindemith's Neues vom Tage. Thurs and next Mon: Entführung. Fri and next Tues: Salome with Karen Huffstodt. Sat Balanchine evening. Sun: Giselle (2004 762) CONCERTS Schauspielhaus Günter Wand

conducts tonight's concert by the Berlin Radio Symphony Orchestra, featuring Beethoven's Fifth and Sixth symphonies. Wed: Peter Schneider conducts Orchestra of the Deutsche Oper in Bruckner's Sixth Symphony. Thurs, Fri and Sat. Michael Schoenwandt conducts Berlin Symphony Orchestra in works by Beethoven, Prokofiev and

Schoenberg, with violin soloist Salvatore Accardo. Sun morning and next Mon: Andrew Davis conducts Elgar and Schumann. Sun evening: Hartmut Haenchen conducts CPE Bach Chamber Orchestra in works by Handel and Bach (2090 2156) iiharmonie This week's Berlin Philharmonic concerts are conducted by James Levine. Wed Lieder and Mahler's Das Lied von der Erde, with soloists Jessye Norman and Sieafried Jerusalem. Sun and next Mon: Debussy's Images and Elgar's Enigma Variations. Seiji Ozawa

conducts two weeks of concerts

starting Nov 12 (2548 8232)

THEATRE

A Slice of Saturday Night, an English-language musical about London club life in the 1960s. runs daily except Mon from tomorrow till Nov 11 at the Akademie der Künste, Hanseatenweg 10 (854 2040). Bremen Shakespeare Company opens a month's residency at Freie Volksbühne on Fri featuring Macbeth, The Tempest, Titus Andronicus and others (881 3742). Volksbühne am Rosa Luxemburg Platz has its new production of King Lear tomorrow and Sat (282 8978) and Deutsches Theater has two remaining performances, on Nov 7 and 29. of Thomas Langhoff's production

OPERA/CONCERTS Tonight's concert at Victoria Hall

of Hofmannsthal's political

tragedy The Tower (2871 225).

is given by St Petersburg Philharmonic Orchestra (310 6611). A new production of Die Frau ohne Schatten opens at the Grand Théâtre on Sun (repeated Nov 11, 14, 18, 21, 24, 27). Horst Stein conducts, with a cast led by Thomas Moser, Ellen Shade, einhild Runkel, Wolfgang Schoene and Deborah Polaski (311 2311)

A new production of two short plays by Marivaux opens at the Comédie tomorrow, and runs till Nov 21 (320 5001). Gorki-Toystonogov Theatre of St Petersburg brings an Ostrovsky production to Theatre de Carouge Nov 17-29 (343 4343)

MILAN

Teatro alla Scala 20.00 Ballet School of La Scala, repeated tomorrow. Sun: Lynn Harrell cello recital. Nov 11: Riccardo Muti conducts Orchestra of La Scala. Nov 23: Dmltri Hvorostovsky song recital. Dec 7: Don Carlo opens 1992-3 opera season (7200 3744)

■ NEW YORK OPERA/DANCE

Metropolitan Opera Ruth Ann Swenson and Gino Quilico star in tonight's performance of L'elisir d'amore (also Fri). Tomorrow and Sat afternoon: Madama Butterfly with Diana Soviero. Wed: Tosca with Dimitrova and Pavarotti. Thurs and next Mon: Semiramide. Nov 19: first night of new production of Lucia di Lammermoor (362

State Theater New York City Opera has Die Fiedermaus tomorrow evening and Sun afternoon, Carmen on Wed, Fri and next Tues, and Die Zauberflöte on Sat. The season ends next week with five performances of Nash, Schmidt and Jones' 110 in The Shade. New York City Ballet opens its winter season on Nov 17 (870 City Center Paul Taylor Dance

Company, daily till Sun. Nov 18-22: Houston Ballet. Dec 9-Jan 3: Alvin Alley American Dance Theater (581-1212) CONCERTS Avery Fisher Hall: in

tomorrow's New York Philharmonic concert, Klaus Tennstedt conducts Mahler's Sixth Symphony. Thurs, Fri, Sat. Zubin Mehta conducts world premiere of Messiaen's Eclairs sur l'Au-Delà, commissioned by the Philharmonic as part of its 150th anniversary celebrations. Sun afternoon and next Mon evening: Kirov Opera Orchestra conducted by Valery Gergiev. The first programme includes Tchalkovsky's First Plano Concerto (Viadimir Feltsman) and Prokofiev's Third Symphony, the second has Tchaikovsky's Sleeping Beauty (excerpts) and Sixth Symphony. Sun evening: Prague Chamber Orchestra (875

 Alice Tully Hall: Tokyo Quartet, with clarinettist Richard Stoltzman, plays Schubert, Berg and Mozart on Wed. Kathleen Battle gives a song recital on Sun. Nov 11: Guarneri Quartet

 Carnegie Hali: tomorrow's performance of Mahler's Eighth Symphony is the 40th anniversary concert of Canterbury Choral Society. Wed: Horaclo Gutierrez piano recital. Fri: Mario Bernardi conducts Calgary Philharmonic Orchestra in works by Berlioz, Britten and Schumann. Sun afternoon: Dennis Russeil Davies conducts American Composers Orchestra, Nov 15: Thomas Hampson song recital, Nov 17: Tennstedt conducts Philadelphia Orchestra, Nov 19: Vladimir Ashkenazy conducts RPO (247

■ VIENNA **OPERA**

Staatsooer Mara Zampieri and Renato Bruson are the Macbeths in tonight's revival of Verdi's opera (also Thurs and Sun). Leontina Vaduva and Roberto Alagna star in tomorrow's performance of L'elisir d'amore. Wed: Prokoflev's ballet Romeo and Juliet. Fri: Capriccio. Sat Die Zauberflöte (51444 2960) Volksoper Tonight's performance Is Evgeny Onegin. Tomorrow: Die Fledermaus. Wed: new production of Gottfried von Einem's opera Dantons Tod. Thurs: Nabucco, Sat: Lady Macbeth of Mtsensk (51444 3318) Kammeroper Henze's opera The English Cat can be seen on Nov 7, 9 and 11 (Fleischmarkt 24, 513

WIEN MODERN Vienna's annual contemporary music festival focuses this year on the music of Dallapiccola, Henze, Xenakis and Schwertsik.

Tonight's concert of works by Schwertsik is directed by HK Gruber. Tomorrow: Phyllis Bryn-Julson song recital. Wed: Klangforum Wien plays Henze. Thurs: guitar recital by David Tanenbaum. Fri: Ingo Metzmacher conducts Austrian Radio Symphony Orchestra in a concert performance of Dallapiccola's one-act opera il priogioniero. Sun: Scharoun Ensemble plays Henze and Pergolesi. The festival runs till Nov 27. Most events take place at the Konzerthaus (712 46860) MUSIKVEREIN Claudio Abbado conducts Vienna

Festival Hall.

Philharmonic Orchestra in Mahler's Second Symphony on Fri and Sat afternoon and Sun morning. Yurl Temirkanov conducts St Petersburg Philharmonic in a Tchaikovsky and Sibelius programme on Sat and Sun evening. Andras Schiff continues his Schubert piano cycle on Sun morning. Next Mon and Wed: Grace Bumbry song recital. Nov 16, 17: BBC Welsh Symphony Orchestra. Nov 20, 21, 22: James Levine conducts Vienna Philharmonic. (505 8190) THEATRE

Theater in der Josefstadt has Ariel Dorfman's Death and the Maiden, Peter Shaffer's Amadeus and Shakespeare's The Taming of the Shrew (402 5127). Volkstheater has a new production of Edward Bond's The Sea (932776). Theater an der Wien has Elisabeth, a new musical based on the life of the child bride of Emperor Franz Joseph, daily except Wed (588

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FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Monday November 2 1992

A vote for Europe

MEMBERS OF parliament from all of Britain's political parties should vote for the government at the end of Wednesday's debate on the Maastricht treaty.

The motion before the House

sets out what has happened to date in Parliament's consideration of the bill to ratify the treaty and proposes to continue that process. But the emollient phraseology cannot disguise the primary pur pose of the debate. This is to establish, once again, that there is a majority in the British parliament for proceeding in good faith with arrangements made after dif-ficult negotiations with the other 11 members of the European Com-

Those who propose to vote against must disagree with this. The Labour party, which has worked itself into a lather of unrealistic expectations of a fruitful alliance between itself and Tory Europhobes, maintains that the time to proceed is not now. Discuss ratification after Christmas, says Labour, or after the Danish question has been finally resolved. When that sophistry is exposed, Labour apologists, some of them rather shamefaced, burble on about how it is their dufy to yote against the government on what, they insist is patently a vote of confidence. If that is so, why not put down a confidence motion? The opposition has the right to do that, but Mr John Smith, the Labour leader, knows that it would be blown out of the water.

Playing games

The truth is that the party is allowing itself to be diverted by the sight of a government in disarray. If it is to have the slightest hope of forming an administration once again it should be fixing its sights on 1996-97, when it will fight another general election. It should be showing that it has learned the lessons of its defeat in

Whatever the opinion polls say now, they are irrelevant to the next big contest. The outcome of that will in large part depend upon whether Labour, which has proved to be unelectable four times running, has by then shown itself to be trustworthy. In playing games with Wednesday's vote, Mr

MEANWHILE, DENMARK. Mr

Smith is indicating a willingness to abandon his own long-held European convictions. Has he forgotten the damage done to his pre decessor by a reputation for U-turns on matters of deep princi-ple? Distracted by the passing show, Mr Smith is revealing a lack of confidence that his own party can indeed be led towards reform

No alternative

His allies on the Conservative benches stand for everything the Labour party says it does not. Some are English nationalists, tending, in some cases, to xenophobia. Some are unreconciled Thatcherites, unable to forgive Mr John Major for not being the clone of the former prime minister that they thought he was when they voted for him in November 1990. Others are merely disgrantled exoffice holders.

What they have in common is an inability to answer the simple question - "if not Maastricht, if not Europe, what then?" Acolytes of a lady whose proud motto was that there is no alternative, they now have no alternative to

Mr Paddy Ashdown will ask his Liberal Democrats to support the motion, even at the cost of Labour taunts that he is keeping the government in office. That is not what he is doing the Conservatives would not abdicate if Maastricht was scuppered. Mr Ashdown is simply sticking to principle and emerging with more credit than the leaders of either of the larger parties.

If Britain allows itself again to be exposed as half-hearted about the Community or even, as some Eurosceptics fantasise, as the principled wrecker of a treaty too far, defeat for the government on Wednesday will be a stunning setback in the country's tortuous progress in coming to terms with its viable place in the world.

At odds with its EC partners, Britain will pay dearly in lost inward investment, long-term economic growth foregone, higher unemployment and a place in the counsels of Europe denied. Those who resist a positive vote on Wednesday are declaring their willingness to pay this price.

Danish demands

Jacques Delors, president of the European Commission, may be correct in his belief that the terms of the Danish demands would involve a renegotiation of the treaty, which the 12 have already ruled out as a matter of principle. But it was not prudent of him to say so in the way he did last week. On commonsense grounds, a compromise ought to be possible. Cumulatively, the Danish demands undoubtedly represent a pretty comprehensive rejection of the Maastricht vision of greater unity at the political and economic level. But in detail each item on the Danish list can be dealt with. Indeed, most of them seem based on a misapprehension of what the treaty could require of Denmark. There is no provision for a compulsory common defence policy, and no chance that such a policy could be imposed. Danish anxieties that the Community could encroach on national sovereignty in the fields of citizenship and law enforcement are equally

The most substantial demand is for a strengthened opt-out from ing role.

the plan for a single currency. Yet Denmark already has a protocol in the treaty allowing it to secure exemption from monetary union, so an expansion of this let-out would not be a major departure of

The most difficult feature of the Danish package is not so much these issues themselves as the form in which they have been

If the Danish government continues to insist upon an instru-ment which is legally binding and therefore involving directly or indirectly an effective modification of the treaty and therefore a new round of ratifications, the other member states will be right

It may yet be that, faced with a treaty ratified by 11 members, the Danes will be willing to settle for the kind of declaratory interpretation the 11 would certainly be willing to sign. What seems beyond doubt, is that an accommodation will require negotiation and com-promise at the political level. This is not a task at this stage in which Mr Delors can play a lead-

One-stop advice

SUPPORT FOR business in Britain is fragmented, underfunded and of variable quality. Smaller companies, in particular, often do not know where to go for advice or help with raising

Mr Michael Heseltine thinks he has the answer. His officials at the Department of Trade and Industry are working on plans to establish a nationwide network of 200 one-stop shops", advice centres which would bring together various sources of business sup-

The Training and Enterprise Councils (TECs) are to be asked to co-ordinate local partnerships to bid for the franchise to run the centres, which would combine the efforts of chambers of commerce, enterprise agencies, local authorities and others on a single site primarily to assist smaller, established businesses. The centres are intended to provide a level of service which matches that provided by the continental European chambers of commerce but without the obligation for all local businesses to register or become

In principle the plan is to be welcomed, but a number of issues do a great deal of harm.

need to be tackled if the venture is

Most obviously, the funding for the new network will have to be right, since the rise in unemployment and related training is already placing a heavy burden on the TECs' budgets.

Care is also needed to define the

role of the institutions involved. Some TECs are already directly providing business services in competition with existing business support organisations instead of concentrating on co-ordinating the delivery of services by others. The relationships between TECs and other agencies is uneasy in many areas as a result.

Meanwhile, the chambers are halfway through a revamp of their own network with a programme from which the DTI appears to have borrowed generously. The chambers were wrong-footed by the creation of the TECs and they seem to have been caught again

by the latest proposals.

A careful, sustained effort by government to co-ordinate the efforts of these agencies is badly needed. A superficial and poorly funded exercise, strong on publicity, weak on organisation, would

his "deeply weird" elec-tion year, as President George Bush never stops calling it, has come down to this final irony. The selection of the man to lead the most mobile and changing society the industrialised world has yet produced will probably be determined in the oldest and most stolid parts

of the nation, that swathe of yesterday's industrial heartland that stretches from the awful refineries of New Jersey to the ethnic beer halls of Milwaukee, with a few excursions to the even more ancient colonial south. This weekend, the voters of about a dozen "battleground" states will have digested all they have learned this year about Mr Bush, Governor

Bill Clinton of Arkansas, and Mr

Ross Perot, a billionaire from Texas. It is now probably too late for 11th-hour smoking guns, bimbos and

October surprises, unless the unpre-dictable Mr Perot endorses one of the other two. There will be no more economic statistics to muddy the waters. It has all come down to final frantic efforts in non-stop six-state-a-day tours by Messrs Bush and Clinton, the occasional foray in the flesh by Mr Perot, and a barrage of commercial advertising by all three to wind up the most expensive election

there ever has been. All that is now left before tomorrow are the final polls and a lot of questions. Here are some of the more important: Can Bush win?

The answer is yes, but luck will be needed. Though he has narrowed his deficit in the national polis with Mr Clinton, he has not risen much above 35 per cent in any of them. The lowest winning percentages of the popular vote this century have been Woodrow Wilson's 41.84 in 1912 and Richard Nixon's 43.42 in 1968, which indicates Mr Bush still has a way to go. But both those contests featured strong third-party candidates, a role Mr Perot, vaingloriously, unwittingly and unwillingly, may yet play by spoiling Mr Clinton's exclusive opposition

 But can Bush win the electoral college?
This is where everything must go

right on election day, because the president starts with a huge debit. He has already conceded California, New York and Illinois, the first, second- and sixth-largest states, together worth 109 of the 270 college votes needed to win. He has visited none of them for weeks and his campaign is paying for no promi-nent media advertising in California and New York and only radio spots in Illinois. In 1988, he took California and Illinois and cannot be unconscious of history which says that no Republican this century has taken the White House without car-

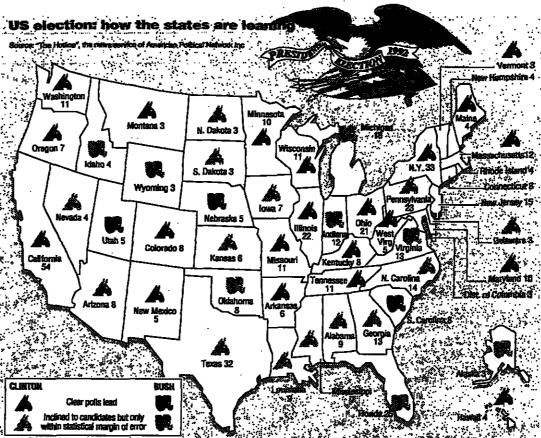
In 1988, Mr Michael Dukakis won 11 states, including New York and the District of Columbia. This year they are worth, excluding New York, 71 votes. None looks even remotely fragile for Mr Clinton, though Mr Bush chose Wisconsin for a Saturday train tour. It must be assumed the Democratic candidate will carry Arkansas, his state, and Tennessee, Senator Gore's, worth another 17 votes.

By a conservative calculation, therefore, Mr Bush is up against an opponent with 198 electors virtually in the bank, more than double Mr Dukakis's total, nearly five times what President Carter got in 1980, more even than Hubert Humphrey in 1968, who lost by only 500,000

This is not, by itself, an insupera-

The US election will be decided in about a dozen states, writes Jurek Martin

Last clash in a war of weirdness



ble bandicap for a man who four years ago swept the south, cleaned up in all the big states except New York and ruled supreme elsewhere except some north-eastern states. the Pacific north-west and Hawaii. The problem this year is that Mr Clinton, a southerner, is very competitive in his own backyard, especially in bigger states such as North Carolina, Georgia and Louisiana, with their 36 electors, not to mention Florida and Texas, the thirdand fourth-largest states worth 57

• What is the Bush strategy then? His campaign claims, without being specific beyond the question-able inclusion of Texas and Florida, that he leads in 14 or 15 states with about 140 electors and is "competitive" in a like number. By this, Mr Fred Steeper, his pollster, means states in which he now trails by one to six points but which he would win in the event of a last-minute three- to four-point swing in his favour. He concedes there is no

If Indiana, Vice-President Dan Quayle's home and the first state to report on Tuesday, looks sick, "we can roll up the rug", though Con-necticut and New Jersey will be the best early tests. In the final days, Mr Bush is spending all his time in the industrial heartland, before going home to Texas, and is deploy-ing former President Reagan in the

Can Clinton lose? Again the answer is certainly yes,

if Mr Bush's hopeful scenario comes true and if Mr Clinton suffers some unexpected setbacks. There is another factor. His whole election strategy was predicated first on breaking the Republican monopoly on the south and its borders. Of the six elections held after the impact of the 1964 Civil Rights Act was fully digested, the only Democratic victory was achieved, in 1976, with a southerner on the ticket. Put another way, the Republicans gained an inherent advantage in the south which meant that any Democrat needed to carry about twothirds of the remaining states to have a chance of victory. If Mr Clinton does not make his southern

mathematics prevail. In any event, the industrial heartland battleground is crucial. This is a part of the country which has increasingly split its preferences, voting for Republican presidents and state governors and Democratic senators and congressmen. Even in 1976, Jimmy Carter eked out only narrow victories in Pennsylvania, Ohio and Wisconsin, losing elsewhere. Mr Bush took them all except Wisconsin four years ago, though he trails in most of them

breakthrough, the old electoral

• How will Perot do and whom will he hurt most? There is no clear answer to either

question, except that he will not win the presidency and will not, barring a miracle, force the election into the next House of Representa-

tives. Nobody before has tried to buy an election outright. John Connally's attempt in the Republican primaries of 1976, where he spent the odd million to win one convention delegate, does not compare with Mr Perot's personal outlays of

Independent or third-party candidacies invariably flourish, flatten and wither. Mr Perot's "second coming" in the last month of the campaign may conform to this pattern but it would require a hig shrivelling now for him to fall back to single-digit irrelevance. His support is drawn heavily from those previ-ously outside the political process. If they sense he cannot win, they may stay at home as usual.

well over \$60m. almost all of it on

television advertising, more even

than the other two.

Most of them seem more conser-vative. Admiral Stockdale, his nominal running mate, and Orson Swindle, his campaign director, are far more critical of Mr Clinton than Mr Bush, but Mr Perot's particular venom is more directed at the presi-

The only half-safe rule of thumb, borne out by the latest polls, is that the better Mr Perot does, the more he hurts Mr Clinton; the worse he does, the more he hurts Mr Bush. At any level, he may spell the difference in Texas and Florida, which would hurt Mr Bush, and in Michigan and Ohio, which would more damage Mr Clinton. He will do best in the south-western and mountain states, until now solid Republican

territory, but Mr Steeper clanns that there is no state which Mr Perot can hand to either candidate. Is there any chance that more Americans will vote this year and. if so, what does that mean?

In 1988, barely 50 per cent of registered voters - and barely one-third of those of voting age - cast a ballot, the culmination of a 30-year decline. Partly because of enthusidecline. Partly because of enthusi-asm generated by Mr Perot's drives to get on the ballot, partly because of vigorous party registration drives and partly because of the perception that this really may be an impor-tant election, turn-out may reach and even exceed 55 per cent this

Low participation usually helps Republicans, less numerous than Democrats but more likely to vote. This year the Democrats seem to have been signing up more voters, but so has the Christian right. There does appear, mostly from anecdotal evidence, to be much greater engagement by young people. This segment, once fertile ground for Messrs Reagan and Bush but with problematic current prospects for employment, is now more inclined towards Mr Clinton and to an extent, Mr Perot. What about congressional coat-

Republican hopes for big gains in the Senate and House, based on national discontent with incumbents, have dissipated. The Democrats might get up to 60 seats in the Senate (they now control 57) which would be enough to stop lilibusters, while losing only 15 to 20 in the House, where they currently hold a large 268-166 edge over the Republi-cans, with one independent. There will be a huge turnover, however. with 120 to 150 new denizens on Capitol Hill next January.

Trailing in the polls, Mr Bush was shunned by many Republican candidates, whereas Mr Clinton had far closer identification with his party aspirants, especially a new crop of women. In general, coat-tails from the presidential candidates down to Congress and vice versa are not expected to be strong. All right then, in the last analysis, what will decide this election?

And who will win it? Mr Fred Malek, a Bush campaign director, concedes that if the election were merely a referendum on the economy his man would already have lost. Mr Clinton believes that is still the case and that the nation will pass its own negative verdict on "trickle-down" economics and a positive one on his detailed plans

for change. Mr Malek now argues that the electorate is focusing on just two issues - who has the better future plan for the economy and which man has the integrity appropriate for the presidency. Regardless of whether the Bush attacks on Mr Clinton have been fair or warranted , - and many have not been - per-

sonalities are critical in a presidential election. If Mr Bush wins, it will he hecause he has undermined public confidence in Mr Clinton. looking forward with hope to new changes and challenges, and that clearly is the much younger and more articulate Mr Clinton's forte. If Mr Clinton wins, it will be

because he has exposed the exhaustion of Republican policies after 12 years in power. There are no safe bets in this game. The spread remains where it has been for some time - between a comfortable Clinton victory and a narrow Bush one. Either is possible and so is something in between, and

there are a lot of racetracks to visit from Michigan to Florida.

Samuel Brittan

Not accountable yet



tier document than usual. Most of the new material was logically second level. That is, it did not contain policy decisions but information on how decisions will be

This, however, has its importance, especially in view of the widespread and justified disquiet about how decisions relating to ERM membership and departure

Far and away the most important announcement is that the governor of the Bank of England is to provide a regular report in the Bank's Quar-terly Bulletin on progress towards the inflation target. It will be made by the Bank rather than the Trea-sury in the hope that this will increase public confidence in the objectivity of the analysis, although the chancellor and his Treasury team will still see prepublished

A toenall is thus being put into the bowl marked "independent central bank". The inspiration has clearly been New Zealand, where the Reserve Bank has a contract with the government to pursue a given rate of inflation which it can only override in carefully pre-stated

In the UK, however, there is still to be neither contract nor independence of action. To provide an incentive for improved policy, a specific person or group, preferably at one stage removed from the political process, needs to be personally accountable for monetary policy and not for other subjects such as

financial regulation. Indeed the move may turn out to be a retrograde one if it is treated as a substitute for a new Bank of England Act, giving the Bank spe-

Norman Lamont's cific tasks. A simple reshuffle of panel is that it will strengthen the responsibilities among the team preoccupation with short-term forespeech was a mea-who gave us Black Wednesday, with casts, held even more by the Treaall decisions supposedly coming as acts of judgment fully grown from the chancellor's head, like Athene from the head of Zeus, will not meet the bill. The curse of the British establishment is that everyone is jointly responsible for everything and no one is responsible for anything in particular.

Another innovation, to which I can give only a tepid welcome, is the proposed forecasting panel of between six and 12 outside experts which will publish a report three or four times a year.

The idea goes back to a paper entitled Disarming the Treasury, written by Alan Budd - now the Treasury's chief economic adviser
– in the late 1970s. But a big difference is that, in the original Budd

Everyone is jointly responsible for everything and no one is responsible for anything in particular

paper, the Treasury would cease to be a forecasting organisation, which would make a big difference to its whole outlook and ethos. I supported Budd's original pro-

posal, not because I was enamoured of forecasting but because, as the title suggested, it might reduce the role of an official Treasury which then did not accept that inflation was a monetary phenomenon and based its hopes on incomes policy. But the proposal in which I had my heart was for a Council of Economic Advisers which would be concerned primarily with policy analysis and which was proposed jointly by Peter Jay and myself to a parliamentary

committee in the early 1970s.

sury's critics as by the Treasury itself, and the profoundly misguided view that making such forecasts is what economics is all about. Something might be rescued from the idea if, contrary to present intentions, there were one or two members of the panel who did not operate a forecasting model and made up their minds on some other basis. One such basis is suggested by Nigel Lawson in his forthcoming book, The View from Number 11 (to be published on Thursday by Bantam Press at 220). It does not appear in the conclusions, but almost as throwaway remarks in a chapter on the background to the 1988 Budget: Repeal the "absurd 1975 Industry

must maintain a forecasting Meanwhile adopt a conventional assumption that the immediate future will be a repetition of the immediate past - in the present instance that the recession will continue to deepen.

Act requirement that the Treasury

• Never forecast a turning point cause it will probably not occur in the year in question.

• Efforts should concentrate on

establishing what in fact has happened in the recent past.

Decisions "should be based as little as possible on short-term forecasts or even on the suggested conventional assumption".

These off-the-cuff ideas are fallible and imperfect. Improving them would make a more useful task than poring over yet more sets of futuristic numbers. Best of all would be if all mem-

bers of the proposed panel had to pass an examination in Sir Karl Popper's Poverty of Historicism, from which they would learn the difference between genuine social science and crystal-gazing dressed



Applications are invited for the Alan Harper Bursary. an award jointly sponsored by the Financial Times and BT, in association with the

British Journal of Photography. A bursary of up to £5000 will be available to full-time photographers/

photographic technicians, or students on a recognised full-time photographic course aged 25 or under on 1 January 1993.

This bursary has been set up in memory of FT Photographer Alan Harper who died whilst on assignment in Kuwait in April 1991.

Please contact Natasha Anderson on 071 873 3517 for an application form. CLOSING DATE 31 DECEMBER 1992

FINANCIAL TIMES

فكذاصه الأجل

The costly image in the corner of the office

Michael Cassell explains how the photocopier can become a source of losses for some British companies

t can come as a shock when the company secretary learns that the photocopier in the corner is costing more to run than the managing director's Jaguar. But the modest piece of machinery, churning out images with the help of a photo-sensitive drum, has repro-duced a financial nightmare for many British companies.

For some small businesses, its installation has proved ruinously expensive and led to bankruptcy. Mrs Ann Orchardson shut her office services business in Glasgow after succumbing to the "sharp practice" of a copier salesman

Other, larger organisations have made lengthy and costly efforts to have their machines removed. One London com-pany has been confronted with a demand for nearly £500,000 after trying to hand back 30 machines. And Mr Paul Winner, head of a London public would cost £135,000 to return two ageing photocopiers worth £7,000 each when new. Chelsea otball Club, Guinness, British Airways and several coun-cils and health authorities are among those reported to have

The Confederation of British industry says hundreds of companies and organisations have been caught out by the photocopier "scam".

The problem lies not with the machines themselves but with the "copy plan" agreements. These amalgamate the capital cost of financing the equipment with its running costs, to give a charge for each copy run off the machine. Cusners are freed from the business of choosing, operating and buying machines by signing a contract for a specified number

of photocopies each month at a negotiated price per copy. Mr Alan Kay, a Worcester-based accountant, rues the day his practice signed a copy plan: "The scheme is a licence to rip off businesses. A deal which is sold in terms of pennies and invariably signed by someone with little authority can end up costing a fortune."

But the formula has proved attractive. Estimates suggest that there are up to 250,000 copy plan agreements in force in the UK, representing a £1hngrowing rapidly.

Copy plans have been welcomed as a marketing ploy by some photocopier manufacturers, dealers and leasing companies which finance the packages. Some leasing companies are owned by large financial institutions. Their parentage, however, has not prevented ities are anti-competitive and



highly questionable. One regional fraud squad, along with the Inland Revenue, has been examining the activities of one large leasing subsidiary. Following an investigation last year by the Office of Fair Trading into the selling practices of one photocopier distrib-utor, the industry was thought

But a renewed wave of protests from customers suggests that widespread abuses remain. The Department of Trade and Industry will shortly raise the issue with the OFT. Customers complain that copy plan contracts involve the ultimate in "small print" deception, concealing anor-

to have cleaned up its act.

"There are 400,000 copier agreements in existence and mously expensive obligations

says new forms of contract

now in use mean the problem

In January, the association

issued guidance notes for mem-

bers to ensure leasing docu-

mentation is clear and concise,

along with advice for custom-

ers. It also says leasing deals should not extend beyond the

reasonable working life of the

Mr Neil Grant, director of

the association, says it has

received no complaints since

the new guidance notes were issued, and stresses that any

companies breaking the code

will have membership with-

has largely been overcome.

When faced with the threat of litigation, some suppliers walk away. even deserting their equipment

are signing.

in the guise of flexible business nents. Among the most regular criticisms are:

contracts which run for seven or even nine years, several times longer than the average life of the equipment; • hidden annual increases in copy costs; any variations in the agree-

ment can mean a completely new contract, of which the customer is often unaware; • the cost of settling old agreements is added to the undisclosed capital value of new equipment; • the total cost of a contract

is not disclosed. The Finance & Leasing Association claims most current complaints are the legacy of old, unsatisfactory contracts. It

the rate of complaints involving copy plans has been around 1 per cent. There will always be sharks out there. Customers must be sure they are fully aware of what they

The association, however, only represents about 80 per cent of the finance and leasing sector, and some of the biggest operators in the photocopier market are not members. One is Southern Business Group, the photocopier supplier which, unlike most of its competitors, provides equipment and necessary finance. The company has come under criti-cism in the past for some of its contractual practices, but now offers copy plan contracts which it says are retrospective

and no longer hold any nasty surprises. SBG, however, still expects its customers to sign up for nine years.

Mr David McErlain, SBG managing director, claims misrepresentation and even fraud are still rife among some copy plan companies. "The problem continues. Even if contracts are cleaner, a lot is down to the tactics of the salesman. The OFT has an awesome weapon at its disposal, the removal of consumer credit licences. It must use it for the

sake of the whole industry." Mr Marcus l'Anson, a direc-tor of UTAX (UK), which imports photocopier machines, says copy plans continue to damage the copier industry and should be strictly controlled. "Copy plans remain an easy route to an awful lot of money for the finance companies involved. The clandestine nature of these contracts makes it ridiculous to claim

Growing unease about bad publicity has led Canon, the Japanese manufacturer, to endorse copy plan contracts which it regards as fair. Rank Xerox has just launched an improved code of conduct which it hopes other equipment suppliers will emulate.

Pressure is also mounting for changes in the law to eradicate the copy plan problem. The Campaign to Clean Up Copier Contracts is working with the Association of Electronics, Telecommunications and Business Equipment Industries on a code of good practice.

It also wants ministers to extend to companies and other organisations the same level of protection available to private individuals under the Consumer Credit Act. This would include a two-week "cool-

ing-off" period. Critics of copy plan schemes emphasise that victims of unfair agreements should not assume they are helpless. There is evidence that, when faced with the threat of litigation, some suppliers walk away, even deserting their

According to Mr Neil Aitken, a partner with McKenna, the solicitors, customers must take advice on the terms of their contracts before giving in to a copy company's demands. He says that grounds for challens ing copy company claims can include misrepresentation and defences under the Unfair Contract Terms Act.

Some leasing companies appear reluctant to pursue a contract claim through to judgment, however. Though they might win, their reputation could be damaged. Further blots on the copier business would not be welcome.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

piggy-back freight ridiculous

From Mr Alan R Titchener. Sir, It is ridiculous that there will be no upgrading of rail lines to take "ro-ro" piggy-back lorries and freight from tho continent on British tracks ("Rail switch for channel ruled

out", October 28). This association was instrumental some years ago in putting forward evidence to the government that it would be preferable to have a twin-bored tunnel link with a sufficient bore to take such freight trans-port - and that this would be better than the proposed BR "mouse-hole" with a single tunnel passenger train facility. This was in October 1980. Now, after 12 years, a main raison d'être of the tunnel has been taken away at a stoke.

There are reasons why lorry drivers may prefer ferries mainly because it provides a rest period on the tachograph. The knock-on effect, however, will be to restrict benefits of the tunnel being expanded to areas of the country away from the metropolis and from the south-east; particularly eco-nomic help to the north-east, north-west, Tyneside, etc. Apart from unnecessary delays in decisions and their imple mentation, this news must be the last straw for many businesses which will now either move to north-east France or not move to our development areas, as the case may be.

There are other reasons for transfer of freight to rail trans-port – particularly environmental ones such as preservation of fossil fuels.

The tunnel links in all forms have been subject to short termism. We feel that the authorities should now look ahead over 20 and 30 years and more and look to a proper infrastruc-ture. All this at a time when within two months the first train will be run through the

Alan R Titchener, Channel Tunnel Association, 44 Westbourne Terrace, Hude Park. London W2 3UH

Decision on | Bailing out mortgage holders short-sighted expediency

From A Doyle and M Turner. capacity is stretched. Sir, One cannot help but agree with the general thrust of Samuel Brittan's argument (Economic Viewpoint, October 29) that the relative stances of monetary and fiscal policy in the UK need to be reversed. Cutting benefit payments amounts to a tax on the poor undesirable at any stage,

but especially so now. New capital infrastructure

such as the Juhilee Line extension is likely to be built at least partly with public funds at some stage anyway, so it seems eminently sensible to pay for it now at reduced prices rather than later when

But to argue for the bailing out of mortgage holders through the nationalisation of the bad debts of the banks and building societies is to argue for nothing less than short-sighted expediency. Wiping away even part of the current housing-related bad debts of the banks and building societies would water down the prime factor likely to prevent a resumption of an uncontrollable housing book, unlikely as this may seem in the current depressed climate. This is espe-cially so since the UK is (happily) no longer within the con-straints of the exchange rate

mechanism. Likewise for greater relief on mortgage interest for those with negative equity. This amounts only to a subsidy to property owners, the vast majority of whom could well do without any sub-

The direction of policy should rather be to remove this distortion altogether, although not until a resump tion of growth allows the defla tionary effects of such an abolition to be minimised.

M Turner, 20 Green Street,

Real interest

From J W Seabright. Sir On April 9 last year you published a letter from me alerting you to the "de-linking" by the clearing banks of loan rates from base rate which resulted in small businesses being asked to pay a real interest rate of 8.5 per cent over the then base rate of 12.5 per cent. The situation has hardly improved: my bank (Lloyds) now quotes a monthly rate for small businesses of 1.17 per cent (APR 14.98 per cent) plus an arrangement fee of 1 per cent per annum - a total of nearly 8 per cent over base rate. It may not be usury but perhaps it explains why many

the wall? J W Seabright, chairman, Teamband,

Nettlebed, Henley-on-Thames

small businesses are reluctant

to invest or are even going to

Not the Dan Quayle version of competitiveness

From Mr Albert R Brashear. Your story on George Fisher ("Voice of high-tech chal-lenge", Monday Interview, October 25) identifies him with Vice-President Dan Quayle's Council on Competitiveness. Unfortunately, we in the US have competing competitiveness councils of the same name, so the error in the

article is quite understandable. Mr Fisher is actually chairman of the private-sector Council on Competitiveness, a non-profit, non-partisan organisation of chief executives from business, higher education and organised labour working to improve the ability of American companies and workers to compete internationally. The council focuses on competitiveness issues in areas such as science and technology, invest-

ment, international economics and trade, and human resources. Your article presents an excellent summary of the council's - and Mr Fisher's - position on these issues. Mr Quayle's council appears to be concerned primarily with the effects of government regulation. For further information, you might check with the

We have also heard of a third organisation dedicated to the elimination of five-syllable words, but as far as we know, that group hasn't come up with a name. Albert R Brashear vice-president and director, public relations and advertisina

1303 E Algonquin Road,

No need for common environmental standards

From Prof Roland Vaubel Sir. With reference to your article, "Brussels' green sprouts" (October 21), it is not true that the single European market requires common envi-ronmental standards. It has been shown that the demand for environmental protection depends on income, the density of population and several other characteristics

The member countries differ widely in these respects. Environmental prices ought to vary accordingly. This conclusion holds also for international spill-overs. Ideally, each country should apply its domestic environmental prices to pollution from abroad as well. The Community would merely supervise the measurement of and payments for, interna-

tional pollution. International differences among environmental standards or prices do not distort trade. They are necessary to allow for differences in preferences and factor endowments. Harmonisation is the distortion. Roland Vaubel. Universität Mannheim,

D-6800 Mannheim,

OBSERVER

Personality change

Buckey

■ UK psychiatrists might do well to gear up for an influx of custom from the National Westminster Bank. Since NatWest Markets was

set up earlier this year, from elements including the Blue Arrow-bedevilled County NatWest investment hank there have been promises of a new corporate identity to introduced this morning. It turns out that the

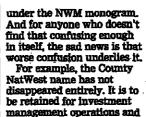
specialist consultants hired for the job trawled through every name that has been part of the bank's history in the past 300 years... then decided the outfit should go on being called NatWest Markets.

But at least they've come up with a new logo: the monogram NWM against a dark blue (yes, blue) background. The reason they didn't just settle for sharing the NatWest Bank emblem is officially that the aim of the exercise is to distinguish NWM's institutional client service from the high-street banking operation. So don't go thinking that those prominent arrow-heads in the clearer's logo have anything to do with it.

How do the staff feel about the "contemporary and self-confident solution"? Straight talking Martin Owen, who took over as the new outfit's chief executive in June, confesses: "NatWest Markets is not a name I would have wanted. I would have preferred something more

descriptive of what we do -

'Markets' smacks of traders." Oh dear. Still, that perhaps explains why the identity is to undergo further "reinforcing" by such means as sticking "corporate and investment banking



- wait for it - the corporate finance department.

The consultants found that while NatWest staff as well as the media were cynical about the County tag in the wake of Blue Arrow, the clients were happy with it. "That surprised us as well,"

Stone-thrown

■ As perhaps belits a trustee media don Norman Stone was in robust form during his London lecture on the Balkan crisis and the protection of

Arriving 40 minutes late, the Oxford professor of modern history began by explaining he did not believe in minority rights. As a Scot, he had prospered in England with "no rights whatsoever". He then proceeded to

advocate "the Balkanisation of everybody", suggesting en passant that Serbo-Croat was an invented language, slightly less authentic than Hebrew". The Serbian problem, he went on, could be quickly

solved "if we recognised evil when we saw it and dropped a bomb on it". He concluded that Germany should be urged to undertake this task since no other power was sufficiently interested.
All of which somewhat

threw his audience at the Institute of Jewish Affairs, which had arranged the event. "I feel sorry for his students, they must be so confused," was the kindest comment overheard as the listeners,



many of them old enough to nber the second world

Power player

war, went incredulously away,

When it comes to finding new jobs, Maurice Strong seems to be something of a masochist. The energetic Canadian who struggled to give focus to the overambitious Earth Summit in Rio last June is now returning home to take the reins of Ontario Hydro, one of North America's biggest (and most

troubled) power utilities. His 20-year involvement with international environmental issues contrasts with a chequered career in Canada. In the 1970s, he was close to ex-premier Pierre Trudeau who made him the first chairman of the national energy company, Petro-Canada. But a bid to enter national politics was aborted after one of Strong's outside businesses ran into trouble. His versatile experience

should have forearmed him

for the turbulence at Ontario

Hydro. The government-owned

utility, one of North America's

heavlest offshore borrowers, has been stretched to the limit by cost overruns and technical problems at its nuclear power stations. Its electricity rates have been pushed up by almost 20 per cent in the past two years.
There's not much doubt

which way Strong will be leaning when he has to choose between the environment and the bottom line.

Odd angle

A catch question in future exams on the history of women's progress in the workplace might well be: Which European Community ministers signed the EC's recently adopted directive on

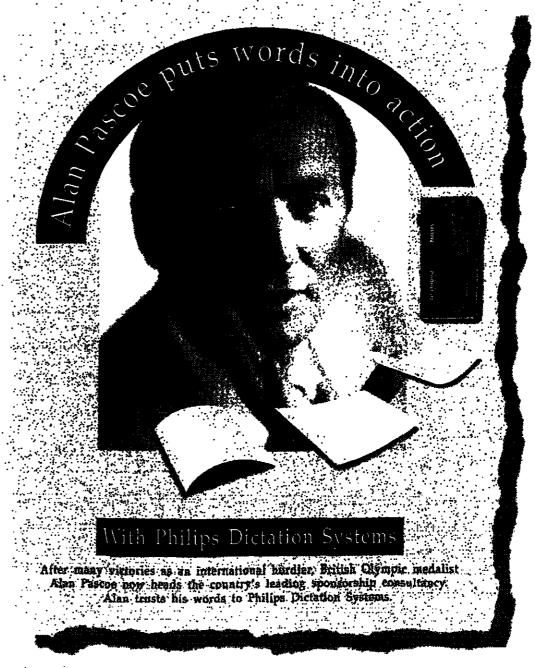
The obvious answer, of course, is the social affairs ministers. In fact, the signing was done by their colleagues in charge of fisheries.

It emerges that agreement on the directive was reached only just before the deadline for signature a fortnight ago, and the social affairs supremos could not be mustered in time to save the day. If the fisheries ministers had not stepped into the breach, the directive would have been still born.

Take-away ■ Despite the trials and

tribulations in their own domestic economy, Indians are not only riveted by the current chaos in Britain, but relishing it. Witness the Times of India's cartoon showing a civil servant giving a minister last-minute advice before he meets a visiting British <u>mission</u>.

"Remember not to ask for any help from this high-powered economic delegation from the UK. sir." says the bureaucrat. "It's here to seek aid from us."



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PHILIPS

FINANCIAL TIMES

Monday November 2 1992



Ariane accuses US of unfair bias over satellite contracts

THE US government is putting unfair pressure on international satellite operators to place launch contracts with Russia and China, the chairman of Europe's Arianespace has claimed.

Mr Charles Bigot said Washing-

pressing intelsat, the world's biggest independent operator of tele-communications satellites, to consider such launches. Intelsat is an international co-operative owned by 120 national telecommunications companies such as privatised British Telecom and state-owned France Telecom. In an interview Mr Bigot identi-fied two main benefits for the US

of encouraging the flow of con-tracts to China and Russia. The wanted to improve political goodwill with these new business partners, and to dilute competition to its own satellite launch

companies, he said.
In the last decade Arianespace has overtaken US rivals and now

Mr Bigot pointed to the US decision in September to allow the export of the first US-built Intelsat satellite to China for launch in 1995. This followed the US sale of F-16 fighter aircraft to Taiwan, to which China had objected. Washington controls where US-made satellites are launched through the granting of

Mr Bigot said Washington was using Comsat, the US official body with a 23 per cent stake in Intelsat, to press its case. Intelsat denied, however, that Comsat exerted undue pressure. "As an international organisation we have an obligation to consider international bids," it said.

Nevertheless, Comsat's legal staff acknowledged that the US State Department "regularly takes a note of of Comsat's position to ensure it is not inconsistent with the US government's position."

Further international launch contracts, worth up to \$200m, are at stake over the next few weeks as the governing board of Intelsat meets in December and the board of Immarsat, a parallel body that operates satellites for mobile tele-

China and Russia are challenge ing the established launch com-panies in the US as well as Europe's Arianespace, despite their absence of a track record in the commercial satellite business. For Russia, an Intelsat contract would mean its entry into the lucrative western commercial space market.

The row, which has been brewing for months, centres on the price of a launch. China and Rus-sia charge about \$30m, compared with \$60m-\$100m for Arianespace or the US companies McDonnell-Douglas and General Dynamics.

Autonomy of City's regulatory bodies may be eroded

principle of self-regulation - regulation by practitioners for prac-titioners - could be eroded, following a review of the power and methods of the Securities and Investments Board, the financial

regulator.
Mr Andrew Large, SIB chairman, said that his investigation, commissioned by the Treasury, is far more wide-ranging than is widely believed. He said there would be a "clear shift to a less self-regulatory basis". He added that he may ask the

government for sweeping new powers to mount civil litigation against alleged City wrongdoers, along the lines of the powers held by the US Securities and Exchange Commission.

Separately, Mr Large is examfor the stock exchange to retain its regulatory responsibilities, for listing shares and tracking sus-pected insider dealing, or whether these responsibilities should be transferred to the SIB. Transferring these roles could both boost SIB's standing in the City and also allow the exchange to concentrate on its prime role of maintaining an efficient market. Mr Large stressed he was some way from making a recom-

In July, Mr Norman Lamont the Chancellor, asked Mr Large to undertake a review of how the SIB carries out its responsibilities under the Financial Services Act. The review was, in part, prompted by the failure of City regulators to prevent Mr Robert Maxwell from looting the pension funds of his companies, including Mirror Group Newspapers.

mendation on this question.

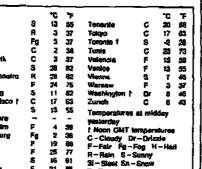
Mr Large, who plans to submit his report at the end of March, said he was "concerned that the enforcement procedures are too complex and fragmented and that punishments have not been

He believes the self-regulatory

organisations, which have direct responsibility below the SIB for supervising securities and investment firms, should levy bigger fines on firms which break City rules. But he is concerned that prosecuting alleged frauds through the courts is slow and the outcome uncertain even when prosecutors' case is strong. He said that in cases of market manipulation - either insider dealing or other unfair methods of profiting from share price movements - the SIB should perhaps have powers to mount civil prosecutions. Market manipulation and insider trading are criminal offences, but the burden of proof required for a successful

cution in a civil case is far less than in a criminal case. Mr Large hopes to make the SIB and the SROs more aggressive in monitoring of financial firms and the pursuit of fraud. Interviews with Andrew Large, SIB chairman, and Richard Breeden, SEC chairman, will appear

SIB rethink, Page 8



THE LEX COLUMN Polling stations

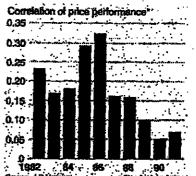
With the outcome of the US oresidential election so uncertain. many investors have withdrawn to the sidelines. But some trends seem clear, whoever wins tomorrow. The German and Japanese economies continue to slow, so lower interest rates in the two other large economies are only a mat-ter of time. That should help bolster the dollar, even if the Federal Reserve decides to cut interest rates another notch. Oddly enough, with Bill Clinton seen as the candidate more likely to produce growth, and ultimately higher short-term interest rates, the dollar may rally more strongly on a Demo-cratic victory than a Republican one. Bond market reactions are likely to diverge more sharply. In recent weeks long yields have moved up from 7 per cent to more than 7.6 per cent in anticipation of the spending plans of a vic-torious President Clinton proving more concrete than his revenue-rais-

ing measures. On current projections, Mr Clinton's strategy might increase the budget deficit from about \$300bn to \$360bn: as a result long bond yields could rise by a further 0.5 to 0.75 per cent. However, it is always possible that the extra spending could boost growth, and thus government revenues, more than expected. If the mar-ket took that view, bond yields might stay under 8 per cent. Should the unexpected happen and President Bush get back, long rates might edge back towards 7 per cent.
As with the dollar, US equities may

rally on either outcome if for no other reason than prospects are poor elsewhere. International funds may be attracted by relatively high economic growth of 2 to 3 per cent in 1993. But the performance of stock market sectors is likely to vary. Pharmaceutical profits are a well-known Clinton target and prices may already have overreacted. But capital goods and construction companies would benefit from increased infrastructure spend-ing and capital goods tax allowances. Cyclical stocks would stand to gain from higher growth. It seems clear that with consumers still heavily indebted, capital investment will have to provide a large part of any initial US recovery. A Bush victory would be less likely to produce that.

European equities

Investment strategies based on convergence of European bond yields have been a well-trodden path for the past five years. But equity markets European equity markets



European equities have been moving in closer step since 1986. As with bond markets, though, the question must now be whether closer correlation can survive the threat of recession and strains within the exchange rate

For stock markets whose currencies are out of the ERM, greater unison seems a distant prospect. The FT-SE has outperformed the German market by 15 per cent since sterling started floating freely again. Even within the core of European countries still linked to the D-Mark, though, recession is likely to result in a wider divergence in equity performance. For one thing, governments will be seeking greater flexibility in fiscal policy. With the future of the treaty already in doubt, the Maastricht criteria on government borrowing will hardly be at the front of finance ministers' minds. That said. so long as interest rates in the core ERM countries are effectively set by the Bundesbank, bond yields should remain close to those of Germany. To the extent that bond yields influence equity yields, equity markets will find it hard to plough their own furrow for

If the core European equity markets do continue to march in step, investors merely need to keep an eye on those getting ahead or falling behind. A simple extension of convergence argument is that equity investors should behave more like bond market investors - trading on the basis of the relative valuations just as bond investors trade yield differentials. Traditional research-led investors will doubtless see this as a heresy. But if the differences between countries and currencies have become less important they can always spend more time

stock market sectors and specific stocks.

Tomkins/RHM

Personalities apart, it is the two very distinct views of UK milling and baking which makes the tussle for Ranks Hovis MacDougall (RHM) so absorbing. On one side are those who claim the industry is stuck in a long-term decline, plagued by complex structural problems and the fastchanging patterns of retailing and distribution. On the other side are those who say the sector is approaching the low point in the cycle, that shorn of a bit more capacity it can still deliver respectable, if not wildly attractive

Hanson and Tomkins, whose bids were both made with the retention of RHM's core activities in mind, naturally incline to the latter thesis. Back-of-the-envelope calculations, though, suggest Hanson's 220p per share cash offer - assuming he recouped most of the money by selling RHM's brands would have allowed him to acquire the milling and baking for a song. By con-trast, Tomkins' offer of 270p (including a 10p dividend) appears to leave little margin for error if anything goes

wrong. Certainly the idea that there is huge overcapacity in UK milling is an old story. RHM has already done much to redress the balance itself, and is an efficient player. But the fact remains that flour is a commodity product, subject to external variables like the size and quality of the harvest. That said, baking is indeed the trickier problem. At the moment RHM appears caught between low-cost independent bread producers on the one hand, and market leader Associated British Foods on the other. Given that ABF is run more like a private than a public company - and has cash flow from sugar coming out of its ears - there seems little reason to suppose it will seeded not be supposed to suppose it will suddenly abandon its aggressive pricing policy. Tomkins ought to be able to make large acquisition provisions if it chooses, but will be unable to protect earnings per share indefinitely.

The City may not worry so much about Tomkins' claim that its exper-tise in mowers and push bikes will help revive RHM's food brands. There will presumably be willing buyers on hand. But savings at the Windsor head office apart, investors are likely to require more persuading that RHM will respond to the conglomerate treat-

Truck sale ushers in voucher privatisations for Russians

SIXTY battered trucks, parked around the Lenin statue in the Russian city of Nizhny-Novgorod, were sold off at the weekend in a successful test run for the country's controversial privatisation

The theatrical flair of the bowtied auctioneer in the city, Russia's third biggest and its unofficial laboratory for market reforms, made *privatisatsia*, usu ally a subject of fierce theoretical debates, an exciting reality for

ordinary people.

The trucks were said to be surplus to the requirements of stateowned transport companies.
"Here is Russia," thundered Mr

Sergei Maslov, pointing to the 500 participants, from struggling private farmers to smart new businessmen, as they raised their bid-ding cards at the start of Saturday's auction in a vast hall which once hosted provincial fairs in pre-revolutionary Russia.

The first Russian to spend a voucher was Mr Sergei Demyanov, a physicist turned businessman, who was so delighted that he said he did not care if his lorry failed to make it home. But Yuri, a car plant worker who

to the market from his small plot

Ever since the government began distributing vouchers to Russia's 165m citizens a month ago, they have been selling on the unofficial secondary market for well below their face value of

Rbs10,000 amid criticism that the whole scheme is above the heads cases for just a bottle of vodka.

conference after the auction. "If somebody exchanges their voucher for a bottle of vodka, it's his problem but he's no citizen. The auction, at which half the price of a truck could be paid for

by more lorry sales, also marked the launch of a model plan to

Russia's true powerPage 32 broker.

of ordinary Russians. Successful bidders, however, were able to obtain big discounts by buying vouchers from poorer citizens for Rbs2,000 to Rbs3,000, or in some "it's a myth to say that the Russian people have no idea what to do with their vouchers," Mr Vladimir Shumeiko, the deputy prime minister, told a news

with vouchers and the rest with cash, and which will be followed

break up Russia's state-owned of land, left in despair saying the prices were too high. trucking monopoly.

Ranging from a brand-new

Kamaz lorry that fetched Rbslm to the cheapest, oldest vehicle which went for Rbs110,000, the trucks were described as excess capacity hived off from 42 local transport companies which are themselves due to be privatised.

The new trucking companies, once locked into one monopoly for the whole Nizhny-Novgorod region of 3.7m people, are to be allowed to set their own prices and compete with each other in a bid to improve the distribution of

food and goods.

The only snag was that the government had initially planned reserve the vouchers for the sale of shares in medium and large-scale enterprises. That this is a more difficult task was illustrated by the fact that the Nizhny-Novgorod authorities have yet to organise the sale of the trucking enterprises which

parted with the trucks. The obstacles facing privatisa-tion in Russia were underlined by the fact that Saturday's auction was only possible through lobbying by Mr Boris Nemtsov, the region's dynamic governor. and the skills of the International Finance Corporation, the World Bank's investment arm.

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wanted a truck to carry produce BA and USAir warning Continued from Page 1

purchasing policy after the UK airline placed a £3bn order with Boeing for new Boeing 777 widebody aircraft instead of Airbus airliners. BA also chose US General Electric engines to power its 777s rather than UK Rolls-Royce After losing the BA order, Mr Pierson banned all Airbus staff

from flying on BA aircraft. Although no decision has been taken, a US rejection of the USAir deal could lead BA to reconsider its aircraft purchasing policy in favour of Airbus. Relations between the UK airline and Airbus also appear to be improv-ing following a recent meeting

between Sir Colin Marshall, BA's chief executive, and Mr Pierson. A decision by BA and USAir to switch their allegiances would be all the more significant because of the depressed state of the civil aircraft market. Mr Schoffeld said the biggest three US carriers. United Airlines, American Airlines and Delta Air Lines, which have all lobbled furiously against the BA-USAir deal, bave bought

Sir Colin, in Montreal for the International Air Transport Association annual meeting, warned yesterday that if the USAir deal was not approved "the US administration will have destroyed all momentum towards liberalisation on the north Atlantic".

Major's test

Continued from Page 1

Mr Major and Mr Douglas Hurd, the foreign secretary, yesterday as both attempted to stress the importance of ratification of the treaty for the economy.

In an article in The News of the World, the prime minister claimed that Community membership had brought "a tidal wave of job creating foreign investment", adding that it would be a disastrous mistake for

Britain to walk away from it. Leading Tory Euro-sceptics however, expressed confidence that there was no erosion of their support, despite Mr Major's well-received speech to backbenchers in the Commons last week

OTHE FINANCIAL TIMES LIMITED 1992

Monday November 2 1992

London's leading

role challenged

INSIDE

Competition to London's investment banking industry is coming increasingly from Continental Europe rather than from North America and Japan, and London's role as an international banking centre may be challenged, according to a study from Price Waterhouse Management

US investor confusion

US bond investors have been behaving in a most contrary fashion over the past few days. This is as much a reflection of confusion over the likely outcome of tomorrow's presidential election, than it is the result of a clear-eyed investment strategy. Page 20

Sweden tackles bank crisis

Sweden will this week announce plans to set country's banking sector. The move is part of a package of measures designed to shore up the battered financial system and strengthen for-eign confidence in it. It follows concern that credit losses for Sweden's banks could reach SKr100bn (\$17.7bn) over the next few years.

Rate hopes cut German yields

Optimism that the Bundesbank will sooner or with the safe-haven status of the D-Mark amid September's currency turmoll, explains why over the past two months bund yields have tallen sharply. Page 20

Anthony Harris bids farewell

According to the experts, forest fires do for trees very much what competition is supposed to do for industries: they clear away choked old growth so that new plants can reach the sunlight. The financial Big Bang was supposed to perform a similar brush-clearing service for the capital markets. It certainly wiped out the old City of London. In its place we have a mess, writes Anthony Harris in his farewell column. Page 21

Nikon profits fall 82%

Nikon, the leading Japanese camera and precision equipment manufacturer, reported an operating loss of Y248bn (\$2bn) for the first six months to September against a profit of Y5.39bn a year ago. The group blamed a steep fall in sales of semiconductor manufacturing equipment. Pre-tax profits fell 81.9 per cent to Y1bn while turnover fell 14.7 per cent to Y104,273bn. Page 19

Market Statistics

FT/ISMA int bond svc

Companies in this issue

time during its 1977-82 borrow-

large inflows of capital into

Mexico, not the other way

round. Second, it made the

point that since the govern-

ment was running a budget

surplus, the current account

deficit was a private sector

phenomenon - a function of the lending and spending deci-

sions by private sector actors at home and abroad - of no

To British readers, the argu-

ment will be familiar as one

used during Mr Nigel Lawson's

tenure of 11 Downing Street in

those long-past days when the

UK government was running a

budget surplus. According to

this hypothesis, the only cur-

concern of the government.

Baverley Group British Telecom Continental Airlines Critchiey Deutsche Aerospace Finmeccanica First City Bancorp Fitzwillon Fokker Gucci

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Hongkong Land isetan Luithansa N of Eng Bidg Soc Petrofina Placer Dome Rank Hovis McDougali TR Far East Income Tomkins Toye & Co.

London share service 27-29 Managed hand service 23-27

By Patrick Harverson

FIRST City Bancorporation of Houston, one of the largest banks in Texas, has been closed down by US regulatory authorities because two of its main subsid-

At the same time the regulators have put up \$500m to protect depositors. This ballout of First City, with assets of \$8.8bn and 900,000 customer accounts in its 20 banks, is one of the costliest ever, and the second time regula-

n 1917, the Red Baron, the German World War I flying ace, turned to Anthony Fok-

ker of the Netherlands when he needed quick, flexible flying machines to outmanoeuvre and

ultimately shoot down his larger

Now, 75 years later, the German aircraft industry is poised to take control of Fokker's legacy,

the Amsterdam-based Fokker

aerospace group, in a bid to boost its role in civil aircraft.

past master at waging - and sur-viving - fierce dog fights with

its bigger competitors in the

crowded skies of the global aero-

space industry, the deal spells the end of its independence. But

the company is counting on the

financial support of Deutsche

Aerospace (Dasa) to help it realise its goal of spawning a "Fok-ker JetLine" range of regional jets, based on its existing 100-sea-

ter Fokker 100. The Fl 880m (\$517m) deal,

which will give Dasa 51 per cent

control of Fokker, took nearly 10

months to arrange, reflecting Dutch sensitivity to the prospects

of one of the country's proudest

industrial names being transferred to German control.

The government, whose 32 per cent stake in Fokker gave it the

power of veto, worked hard dur-

ing the negotiations to ensure the

Dutch company would not be

downgraded to a mere "screw-

driver" assembly plant. For Fok-

ker's management, the prize was Dasa's promise that Fokker would play the leading role in

looking after present and future aircraft in the 65-seat to 130-seat

range. "This means Fokker will have

responsibility for the manage-

ment and profitability of the

entire production process, from conceptual design to customer-re-

lated product support activities,"

the company says.
In essence, the accord gives

For Fokker, which is itself a

tors have had to come to the aid of the troubled bank.

the country's banking system.

In 1988, the Federal Deposit Insurance Corporation (FDIC) spent more than \$900m trying to shore up First City. The slump in

the local property market and mounting problem foreign loans meant the plan, masterminded by Mr Robert Abboud, former chairman of the First Chicago Corporation, did not stem losses.

After failing to find a partner to save the group, First City unveiled in August a plan to raise capital by selling 13 subsid-iaries. Regulators, however, found the plan would not shore up the group's capital.

currency, one of the industry's

main regulators, discovered last laries that had adequate capital. week that a management-led recovery plan for First City Bank of Houston, the largest subsidiary of the First City group, was inadequate. First City of Houston had only \$15m in capital, but needed to make substantial provisions for its reserves to cover

After deciding to close First City, the FDIC established "bridge banks" to assume deposits, and other assets and liabilities of the group. Full protection will be given to the 16 subsid-

potential loan losses.

but customers with deposits of more than \$100,000 at the four insolvent banks in Houston, Dallas. Austin and San Antonio are expected to face losses.

Regulators will now try to find buyers for some or all of the 20 banks in the group. Industry observers say Chemical Banking Corporation, which already owns a large Texas bank, may acquire part or all of First City. The closing of First City means

regulators have closed 104 banks with assets of \$36.6bn this year.

Fokker's future minority share-

holders, Aerospatiale and Alenia. In the past, Fokker complained that the Fokker 50 was failing to

break into the important US mar-ket because national subsidies in

France and Italy gave the ATR 42

an unfair price advantage. Pre-sumably, it will be a lot less free

The outlook for the Fokker 50

was the last obstacle in the way

of this week's accord between Dasa and the Dutch government.

In the end, it was agreed the air-craft's future would be deter-mined primarily by market

forces, and that its production

could be ended, if necessary, as long as this did not threaten Fok-

"I was never aiming for water-tight guarantees," Mr Koos Andriessen, minister of economic affairs, said of his negotiations

with Dasa. "I know only too well

that there has to be a certain

restructuring in that segment of the market, but if you take away

the aeroplane now, the company

The government will retain cer-tain rights to help determine pol-

icy at Fokker until the year 2000.

But, ultimately, the sale of a 51 per cent stake (through the dis-

planned private placement)

means Fokker's future is inextri-cably bound to that of Dasa.

recently announced more than

7,000 job losses, is facing troubles

about the Euro-fighter project

and difficulties confronting the

entire civil aircraft sector.

The German company, which

to criticise in future.

ker's survival.

will disappear."

Lufthansa pulls out of race for Continental **Airlines**

By Daniel Green in London LUFTHANSA, the German state

airline, yesterday pulled out of the race to buy Continental Airlines just days before the November 9 deadline for final bids. Lufthansa said it had not been able to clarify all the "open

issues" concerning the bid for the US carrier, which has been operating under Chapter 11 bankruptcy protection since 1990. The withdrawal is a blow to Lufthansa's strategy to forge international links in response to alliances in recent years by British Airways, Air France and KLM, the Dutch carrier. It said it would renew efforts

to seek a partner to improve its share of the North Atlantic mar-

The big three US carriers American, United and Delta – have also been aggressively expanding their European operations. Lufthansa's biggest threat has come from Atlantabased Delta, which last year acquired Pan Am's European routes and Frankfurt hub.

It also has to see through a restructuring proposed in September to cut operating losses expected to rise to DM1.2bn (\$780m) this year from DM800m. The airline and Mr Marvin Davis, a Los Angeles-based billionaire, offered to buy Continental in September for \$100m in cash and \$300m of corporate

Their departure from the bidding comes less than three weeks after the withdrawal of another group, Benefit Concepts, of New York which was designing a \$425m offer based on employee share ownership schemes.

The bids by Benefit Concepts and Lufthansa were the highest and the second highest respecposal of the state's holding and a tively of offers on the table.

Three bidders remain: an investor group headed by Mr Charles Hurwitz, a Texas-based businessman, an offer from Mr Alfredo Bresner, whose family owns a large stake in Mexicana Airlines, and an offer from Air Canada with another Texan investment group.
All three proposals are similar

in design and to Lufthansa's defunct bid. The investors would put up cash in return for a majority equity stake in the carrier once it emerged from bankruptcy, with creditors being offered a minority interest. This would be done in conjunction with the airline's reorgani-

First City's main subsidiaries insolvent \$\boxed{\boxes}\$ \$500m rescue for depositors

US regulators close big Texas bank

laries are insolvent.

Closure of a leading Texas

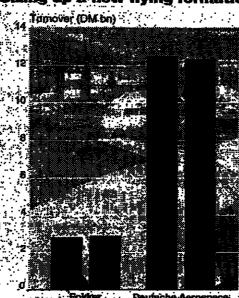
bank comes at a politically sensitive time for President George Bush, who has strong ties to the state. Texas-based billionaire Mr Ross Perot, the independent challenger in tomorrow's presidential election, has criticised the administration for its stewardship of

The final act came after the office of the comptroller of the

Fokker finds a way to flex its wings

Dasa will be the strong partner Dutch group needs to launch a new generation of aircraft, writes Ronald van de Krol

Sizing up a new flying formation



may be launched as early as 1994.

It also brings closer to reality

Dutch ambitions for a Fokker 130

in 1997, creating a three-member

"jet family" bearing the Fokker name by the turn of the century.

The Dutch government, which came to Fokker's rescue in 1987,

told the company from the start

it would need a strong industrial

partner if it wanted to launch a

new generation of aircraft. Fok-

An important common factor

between the two economies is

that both governments have

been using exchange rate pol-icy as a central plank of their

anti-inflation strategy. Argen-

tina's peso is fixed against the

dollar: Mexico's slides on a

preannounced crawling peg. The result has been, in the

view of many economists, over-valued domestic currencies in

both countries and a loss of

competitiveness. Both govern-ments therefore have to

resolve a severe dilemma of

how to keep their successful

anti-inflation policies on track, while preventing a further ero-

Mr Heath believes the faster

devaluation of the Mexican

peso should stop erosion of

Mexican competitiveness. The

annual peso devaluation of 4.6

per cent is sufficient to keep

pace with the difference

sion of competitiveness.

Fokker. Deutsche Aerospace

The German-Dutch link grew out of talks aimed at persuading which will draw heavily on the existing Fokker 100 and which Dasa - whose Messerschmitt-Bölkow-Blohm subsidiary builds fuselages for the Pokker 100 - to participate in the 130-seater aircraft. Specifically, Fokker hoped to lure Dasa from plans for a rival aircraft to be built with its two partners in the "Regioliner" venture, Aérospatiale of France

and Alenia of Italy.

Fokker says it will now be the nucleus of the European regional jet industry. But it knows Dasa

one, albeit important, part.

Fokker the go-ahead to develop Dasa, part of the Daimler-Benz has not dropped Aérospatiale or the Fokker 70, a 70-seater aircraft industrial group. inviting the French and Italians to take over part of its Fokker of its own, not least uncertainty stake later in the 1990s, creating a strong European consortium for regional jets of which the Dutch company will simply be

> ker's role in jets with between 65 and 130 seats contrasts sharply with prospects for its second existing aircraft, the 50-seater turboprop Fokker 50. The aircraft's biggest competitor is the ATR 42, a joint effort between

With British Aerospace looking to Taiwan for a partnership and with the rest of the industry in a The secure outlook for Fokstate of flux, Fokker's decision to join the Daimler-Benz fold will

not shield it entirely from the turbulence besetting the aircraft market, even now that it will be flying in formation with its bigger European colleagues.

ker has found precisely that in last week also announced mea-Hanson sures to increase incentives for exporters – for example, they will be refunded the 18 per cent poised to value added tax on inputs used in products to be sold abroad move in and increased taxes on imported goods. Such actions partly reverse the aggressive economic deregulation pursued by the government.

indicate early this week whether he plans to trump the Tomkins conglomerate's £985m (\$1.5bn) recommended offer for Ranks Hovis

The head of the Anglo-US conglomerate maintained silence at the weekend amid rumours that Barclays de Zoete Wedd had problems with underwriting the Tomkins

week underwriting of the £653m one-for-two rights issue, with which Tomkins is partially funding the bid, had gone well. However, Gartmore, in the underwriting. This sparked suggestions Tomkins had been forced to pull out all stops to find backing for the

former boss in a tight spot. Lord Hanson has to weigh up the cost of being seen to be paying too much, if he increases his bid from 220p a share, against a potential loss of reputation if he lets his protégé win.

over of RHM would enhance earnings considerably more for Tomkins than for the much larger Hanson group.

RHM battle

LORD HANSON is expected to McDougall, the UK milling, baking and grocery products group, which topped his own hostile bid by £145m.

Mr Greg Hutchings, Tom-kins chief executive, said last

with 4.4 per cent of Tomkins' shares, declined to participate bid at the current price. Mr Hutchings has put his

In financial terms, a take-

Also, the rights issue is structured to allow Mr Hutchings to increase the Tomkins offer, if necessary, without asking the underwriters.

X **€B€L** THE FINE ART OF WATCHMAKING GLASGOW - JERSEY - LEEDS - LONDON - MANCHESTER

WATCH BHOWN £2,740. EBEL 1911 RANGE FROM £1.066.

Deficits cast he economic prospects for Mexico and Argentina, the second and third largest economies in Latin America after Brazil, have been transformed in the a shadow past five years. But amid the good news - economic growth, higher investment and lower over growth inflation - there is an eco-nomic indicator causing concern: both countries face growing current account deficits of a size that compares with those they were running before the

sharp contrast with the budget near deficit in 1981 of 12.4 per cent of gdp - and Argentina a onset of the debt crisis in surplus of around 0.6 per cent. Mexico's deficit is expected to come close to \$20bn this It is mathematically correct that a country's current year, 6.2 per cent of gross account deficit is identical to domestic product and a higher the capital account surplus, proportion of gdp than at any adjusted for changes in foreign ing spurt. Argentina's deficit is exchange reserves.

It is true, too, that because expected to exceed \$6bn, more than 4 per cent of gdp and the highest level on record in nomthe governments are not enlarging their borrowings and above all they are not borrowinal terms. Until recently, both governing at floating rates from for-eign banks, there is no replay in sight of the 1982 debt crisis. ments affected unconcern. The Mexican government argued in the first place that its current account deficit was caused by

and force governments to raise domestic interest rates to attract investment, thereby slowing growth. Developments over the past two weeks suggest that - in

spite of ample foreign exchange reserves — neither government takes a sanguine view of its deficit. Looked at another way, they are worried about what the process of self-correction might entail for economic growth and for their anti-inflation strategies.
In Mexico, the government has announced a gradual wid-

Economics Notebook

By Stephen Fidler, Latin America Editor, in Mexico City

However, it is also true all current account deficits are not created equal. The issues are, first, the ability to sustain capital inflows that back the deficit and, second, the constitution of imports. In both countries, capital goods imports have grown considerably, suggesting a pick-up in investment that should increase the economies' productive capacities. On the financing, though, a significant proportion of the capital inflows are potentially volatile,

rent account deficit that short-term funds. should be of concern to policy-As Mr Paul Luke of Morgan makers was one that stemmed Grenfell says in research published last month, worries from a budget deficit.
If the argument holds water, about the levels of borrowing needed to finance the deficits both Mexico and Argentina should have no need to worry. can force up the interest rates Mexico is expected this year to Mexican and Argentine entities run a public sector surplus of must pay to borrow abroad, around 2 per cent of gdp - in

ening of the target band for the peso by doubling the maximum daily devaluation. Furthermore and government officials admit this is no coincidence -Mexican importers have been meeting unusual difficulties in trying to get goods into the country as customs are insistent on compliance with new documentation requirements. Along similar lines, President Carlos Salinas yesterday promised effective action against

Economica an economic forevery worried about the current account deficit."

tmfair trade practices. Mr Jonathan Heath, chief economist at Macro Asesoria casting group in Mexico City, sald: "This is a strong indication that the government is

The Argentine government

hetween expected US inflation and that which he forecasts for Mexico over the next 12 months, 7.6 per cent. This leaves future increases in Mexican productivity to do the job of reducing the overvaluation. In Argentina, the government has less room for mancenvre with its fixed exchange rate and the measures should give its exporters a breathing space. Furthermore, much of its current account deterioration has been caused by a powerful neighbour pursuing an opposite exchange rate policy. While Argentina has fixed its nominal exchange rate, Brazil has been pursuing a policy of

devaluing the cruzeiro at a rate slightly faster than inflation, depreciating the real exchange rate. Brazilian goods have flooded into Argentina.

Fund management team to quit Hill Samuel

By Norma Cohen,

HILL SAMUEL Investment Management is losing its "active quantitative" fund management team to State Street Boston Global Advisers in a move which highlights growing demand in the UK for the computer-based stock selec-

tion technique.

The team's leader, Mr Alan Greenhorn, who is also a director of HSIM, has developed one of Hill Samuel's most successful asset management products, known as Active Value

It has £450m under management for 11 clients, most of whom are pension funds. Among its clients are Emmanuel College, Cambridge, Cable and Wireless Pension Fund

and Allied Lyons Pension

Meanwhile. Hill Samuel has told State Street that it intends to strictly enforce terms of Mr Greenhorn's contract which bars him from working for a competitor for six months after having given a resignation

That clause, frequently inserted in fund managers' contracts, is intended to ensure that they do not peach clients for their new employer. Hill Samuel said that while it

was disappointed to lose the team, it had already arranged to replace it with other quantitative experts.

The company has taken steps to reassure its clients about the new management "We've reassured them that the database and the

systems will all remain," Hill Samuel said. In total, Hill Samuel manages £9.6bn in the

Active quantitative manage ment, a technique pioneered in the US, involves the use of large quantities of data entered on computer software to make stock selections.

Mr Greenhorn said that the technique allows fund managers to identify characteristics likely to occur in underperforming stocks and avoid them State Street in its TIS operations, has been a leading provider of active and passive onantitative fund management techniques.

Mr Greenhorn will be joined at State Street by five others from Hill Samuel who will join as their management contracts

When Warburg Securities. acting for Hongkong Land, offered 85p for the ordinary shares and 82p for the A shares on October 1, it said Hongkong Land would not buy shares above these prices for six months. This has effectively under-

'relaxed'

By Roland Rudd

with stake

in Trafalgar

HONGKONG Land, which has

a 14.9 per cent stake in Trafal-gar House, is unlikely to buy

any more shares in the prop-

erty, construction and engi-

neering group for at least

Mr Rodney Leach, a director

of Hongkong Land who joined

Trafalgar's board last month, said: "We are not trying to buy

more shares; we have no bids in the market.

our desire to have a bigger

stake than 15 per cent we are

very relaxed with our current

"While we made no secret of

another five months.

pinned the Trafalgar share price. The ordinary and A shares closed on Friday at 84%p and 81%p respectively.

Mr Leach said Hongkong Land would look again at whether the group wanted to buy more shares next year. He was careful, however, not to close the door on the possi-bility of increasing the stake before next April, although he

do so. Hongkong Land's main priority over the next five months is to get another of its director, Sir Charles Powell, to join Trafalgar's board.

said it was not his intention to

Mr Leach, who is also a director of Jardine Matheson, said his group's involvement in Trafalgar should not be seen as a prelude to making an outright bid for the company. "This is a long-term investment. We are not in the business of taking stakes as a pre-lude to making bids. We do not take the cheap expedient way. We are interested in what the profits of Trafalgar will be in five years time."

Fitzwilton sale

Fitzwilton, the Irish industrial and commercial holding company, has sold Norfolk Finance, its 75 per cent owned vehicle contract hire offshoot, for £7.4m. The buyer was AT&T Capital, the UK-based subsidiary of AT&T Corpora-

HK Land is Critchley listing with £25m value

By Richard Gourlay

CRITCHLEY GROUP, which makes products that help identify wires and cables used in industrial applications, is set to join the trickle of companies seeking a stock market listing. Later this month, the com-

pany will seek a placing likely to raise up to £15m, valuing the Stroud-based concern at about £25m and raising £3m of new money for development. Critchley's makes small plastic collar sleeves printed with numbers and letters which ssemblers use to identify the

spaghetti of wires that go into industrial control systems. But what is interesting is the range of projects it is involved in, Mr Ian McCallum, the managing director, says. "The strength of the business is the range of industries that we

electrical market.

industrial controls and utilities. We supply the haberdashery items of the electrical

industry.' Products appear on the new Rolls-Royce Trent engine for Boeing and Airbus; it is on Elf Enterprise Consortium's Piper B platform; and it is used on control control systems at BNF's Sellafield plant. Critchley made its first cable

marker 40 years ago and sales are still growing. Last year it produced profits of £2.26m from sales of £19.24m and trading has continued strongly in the first half of this year. The most interesting devel-

identification label. It fulfils a

similar task as the plastic sleeves but is targetted at the most sophisticated end of the These HSI label now account

serve - energy, aerospace, for more than 40 per cent of all

sales of identification business. Critchley also has an array of products that fix, bind and

nanage wires.
A less interesting part of the business is Critchley Wound Components in Nottingham, which makes small transformers for the communications and data communications industries and which accounts for about 15 per cent of sales.

job shop" adding value by selling labour, says Mr Christo-pher Humphrey, finance director. Although the business depresses group operating profits it will be supported as it is opment is a heat shrinkable profitable and cash generative About 38 per cent of group sales are abroad, either sourced from the UK or from plant that has been built or

> The group is likely to focus expansion and the small "war

chest" it is building with the placing on the cable identification part of the business.

"Identification is the most exciting area of growth," says Mr McCallum. "Everything in industry has to be labelled and there is a de-skilling on the

factory floor." Critchley started life over 100 years ago. In response to a hostile approach from then inde-pendent M K Electric in 1984, Mr McCallum led a consortium of institutions, including MAM and Midland Montagu, which supplied 60 per cent of the capi-tal in a £4.5m buy-out.

The management will share about £1.5m of the proceeds of the placement and will be left with 11 per cent of the com-pany. Critchley estimates the institutions will sell about 50% of their holdings. Impact day is expected to be

in late November.

Union Intl returns to the black

By Richard Gourlay

IINION International, the trading arm of the privately owned Vestey Group, one of the largest private companies inn the UK, has returned to

In the six months to June Union made operating profits of £29.1m and pre-tax profits of £12m on sales of £584.3m. In the same period of 1991, the

£18m, losses £20.5m and £1.3bn. The results suggest the arrival in January of Mr Terry Robinson as chief executive has begun to make an impact on the group, that has been in talks with its bankers all year. Mr Robinson said the terms of a standstill agreement with

70 banks, owed £300m. had been agreed subject to condi-tions which were expected to be fulfilled imminently.

ise" the company's refinancing through to December 1994 and will allow a continuation of the strategy of debt reduction. Mr Robinson said in a statement. All Union's bank's have signed the standstill agreement.
Operating profits included a \$4.5m (£14.9m) surplus on the

disposal of fixed assets.

Payment of dividends on the cumulative preference stocks are suspended for the foresee-

BEVERLEY Group, the engineering concern formerly known as Petrocon, reported pre-tax profits down from £518,000 to £56,000 in an eventful six months to the end of June. Losses for the whole of 1991 amounted to £2.57m. In March, Petrocon acquired Beverley and in April it failed

to acquire James Wilkes in a hostile bid.

mium account to eliminate deficit on profit and loss reserves of £6.68m.

have been divided into ordinary shares of 7%p, dealings in which are expected to start today and deferred share of 5p, which have been cancelled. Turnover increased to £9.68m (£9.2m) as a result of the Bever-

lev acquisition. Earnings per share came out at 0.16p against 1.18p and the interim dividend is being

Toye incurs £742,000 losses

civil and military regalia, fell from profits of £373,000 to losses of £742,000 pre-tax for the half year ended June 30. The loss was struck after sharp fall in profitable exports. taking account of an excep- Losses per share emerged at

Toye and Company, a maker of rationalisation and reorganisa-

£5.52m, the shortfall being blamed almost entirely on a tional provision of £202,000 for 24.8p (earnings 10.6p).

In the six months ended June 30 1992 the North of England **Building Society increased its** gross mortgage lending to £172.4m, a rise of almost 26 per

But the society said there was strong competition for retail funds from National

were £400,000, but remained significantly lower than many other competitors, the society

at £1.36bn, an increase of 11per cent over the six months. Liquidity ratio dropped from 17.77 per cent to 15.8 per

were £5.22m (£4.86m).

How BT could boost shareholder value

By Hugo Dixon

BRITISH Telecommunications could increase shareholder value by several billion pounds through a radical change in its dividend policy, according to a report to be published today by stockbrokers Robert Fleming Securities.

Such a change could involve giving shareholders a one-off "mega dividend", making large supplementary payments on top of its normal dividends. Alternatively, it could buy in its own shares. Larger distributions would benefit tax-

free investors like pension funds. Those payouts or share purchases would also prevent BT accumulating a cash mountain expected to be £2.6bn by end-March 1997. According to Mr Laurence Heyworth, of

Robert Fleming, it would be better to pay shareholders and allow them to recycle the cash to more productive investments If BT paid out cash, tax-exempt investors would be able to reclaim from the Inland Revenue advance corporation tax paid on dividends.

There would, theoretically, be an advantage in distributing cash so long as ACT payments did not exceed BT's corporation tax liabilities. Because the company has for years paid out less than half its earnings in dividends and such shortfalls can be carried over for six years for tax purposes, the theoretical maximum scope for distributions would be 29.6bn.

A maximum distribution would transfer tax credits of £3.2bn to shareholders. Those who are tax-exempt (they own about half BT's shares) would be able to reclaim their proportion from the IR. Even in the context of BT's stock market capitalisation of £23bn, these are large

amounts of money.

BT is the largest of a number of leading UK companies such as British Gas and Marks & Spencer which could substantially increase the tax efficiency of their earnings to most shareholders," said Mr Philip Shirley, a tax specialist of accountants Lewis Shirley.

But such a move by BT might be controversial, Mr Heyworth warned. It might lead to complaints that the company was making excessive profits out of customers or that it was helping holders to recoup tax at a time when government finances were plunging heavily into the red.

Beverley falls to £56,000

And this week the High Court approved a capital reconstruction involving the reduc-tion of share capital and the writing off of the share preIn addition the 12½p shares

passed. There was a payment of 0.625p last time.

tion. Turnover feli £1.25m to

N of England **Bldg Society** lending up 26%

cent over the same period of

Savings, and net retail receipts fell substantially, from £24m to £13.5m. Provision for loan losses

At June 30 the assets stood

Net profits for the period

TR Far East net assets fall 5.1%

TR Far East Income Trust, the investment house focusing on the Pacific. Australasian and Japanese markets, reported a 5.1 per cent fall in its net asset value from 96.5p to 91.6p for the year ended August 31,

The company blamed the weakness of regional curren-cies and the dollar but said that, since the year end, net assets had advanced strongly to an estimated 104.4p at September 30. Total revenue slipped to

£3.8m (£3.9m) and the net surplus came out at £2.12m (£2.17m). Earnings came out at 4.6p

(4.7p), while the total dividend is lifted to 4.5p (4.2p), with a fourth interim of 1.2p (1.1p).

	CROSS BORDER	M&A DEALS		
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
ikea (Sweden)	Habitat (UK)	Retailing	£78m	Storehouse disposal
Dairy Farm International (HK)	Unit of Cold Storage Holdings (Singapore)	Retailing	£51m	Goodman non- core disposal
BBA Group (UK)	Siddons Ramset (Australian)	Building materials	£38m	Bid via Pacific BBA
Ruhrgas (Germany)	Unit of TI Group (UK)	Capital goods	£38m	Non-Core disposal
Peregrine investments (HK)	Invesco MIM (UK)	Fund managemen	t £19.7m	Stake upped to 14.9%
MFC (UK)	Transport Martin (France)	Distribution	£3.4m	NFC targets continent
NFC (UK)	Transports Pujos (France)	Distribution	£2.1m	for future growth
Supplylink International (UK)/Holland)	Gerlach Offshore (Holland) /Oilbase Management (UK)	Oilfield services	£2.03	Aggregate price
Deutsche Aerospace (Germany)	Folker (Holland)	Aircraft manufacture	£314m	Agreement on 51% stake
Scapa Group (UK)	Unit of Technische Textillen L'rrach (Germany)	Technical textiles	£1m	Maximum price

Mourant du Feu & Jeune

ADVOCATES, SOLICITORS AND NOTARIES PUBLIC

Mourant & Co.

TRUST COMPANY SERVICES

CLIENT ANNOUNCEMENT

Change of Jersey telephone number

As part of Jersey's telecommunications upgrade, new numbers have been issued which will become effective from 1st November 1992. For your reference please note our new

Telephone 0534 609000 Facsimile 0534 609333

telephone and fax numbers will be:

International Dialling

Telephone +44 534 609000 Facsimile +44 534 609333

Our address remains the same: P.O. Box 87, 18 Grenville Street, St. Helier, Jersey JE4 8PX. Channel Islands.

Notice to TSB customers.

Change to TSB Personal Overdraft rates.

With effect from 2nd November 1992, TSB is reducing its rate for authorised overdraft borrowing on the following accounts:

1-75% 1.55% (Effective Annual Rate 20-2%) 1-75% 1-55% (Effective Annual Rate 20-2%) 1-55% 1.75% (Effective Annual Rate 19-9%) 1-55%

(Effective Annual Rate 19-9%)

Interest rate change.

With effect from the 1st December 1992

the interest rate charged for TSB Trustcard, TSB MasterCard and TSB Vantage will be decreased from 2.05% to 1.89% per month. Interest at the new rate, will first appear on statements dated on or after 1st December 1992.

The cash advance service charge remains unaltered The Annual Percentage Rate (APR) is

decreased to 25.1% for purchases and 25.5% for cash advances. For further information write to TSB Bank plc, Card Services, 1-9 Gloucester Place, Brighton BN1 4BE.

to say YES

Mortgage Securities (No 1) Plc

Class A Mortgage Backed Floating Rate Notes

£31,200,000

due 2023 In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 30th October, 1992 to 29th January, 1993 the Notes will carry an Interest Rate of 7.925% per annum.

Interest payable on the relevant interest payment date 29th January, 1993 will amount to £1,975.82 per £100,000 Note.

Agent Bank: Bank of Scotland

Mortgage Securities (No 1) Plc

> £20,000,000 Class B Mortgage Backed

Floating Rate Notes

due 2023 In accordance with the n accordance with the provisions of the Notes, notice is hereby given that for the Interest period 30th October, 1992 to 29th January, 1993 the Notes will carry an Interest Rate of 8,125% per annum.

Interest payable on the relevan interest payment date 29th January, 1993 will amount to £2,025.68 per £100,000 Note. Agent Bank: Bank of Scotland

2nd November, 1992 Heron International Finance B.V

> Notice of Interest Rates To the Holders of

Heron International N.V.

Notice to holders of Heron International Finance B.V.

ECU 60,000,000 9%% Guaranteed Retractable Bonds 1985-

1992/1997, ECU 20,000,000 11% Guaranteed Retractable Bonds 1984-1997, FF 400,000,000 8%% Guaranteed Notes due 1993, U.S. \$100,000,000 Guaranteed Floating Rate Notes due 1993.

Holders of the above Bonds and Notes are given notice that, following a meeting held in London on 29th October between Heron and its bankers and bondholder representatives, a copy of the press release dated 29th October is available through the offices of the agents set out below:

Banque Indosuez Luxembourg, 39 Allée Scheffer, Luxembourg; Crédit Lyonnais, 26A Boulevard Royal, Luxembourg; Royal Bank of Canada Europe Limited, 71 Queen Victoria Street, London EC4V 40E;

Deutsche Bank AG, Taunusanlage 12, D-6000 Frankfurt am Main; S.G. Warburg Soditic SA, 118 Rue du Rhône, CH 1211 Geneva 3; and Crédit Suisse, Paradeplatz 8, 8021 Zürich.

The United Mexican States Collateralized Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rates covering the interest period from October 30, 1992 to April 30, 1993 are detailed below:

Series Designation USD Discourt Series B 4.45313 Pct. P.A. USD 22.51 Per USD S 1,000 April 30, 1993 YEN Discount Series 4.58333 Pct. P.A. YEN 2,317.00 Per YEN 100,000 April 30, 1993

CITIBANK, N.A., Agent

IPNA 3 N.V.

Pursuant to a resolution of the Ordinary Meeting of Shareholders of IPNA 3 N.V. dated June 4th, 1992, a partial repayment of the premium reserve will be made to its depositary receipt holders in the total amount of US dollars 1,400,000 being

Depositary receipt holders are requested to send the mentioned coupos together with detailed payment instructions to the address of the undersigned: Herengracht 320, 1016 CE Amsterdam, The Netherlands.

STICHTING IPNA 3 TRUST SERVICES Herengracht 320 1016 CE Amsterdam



FT SURVEYS

BALTIC BASIN STATES

The FT proposes to publish this survey on December 2 1992.
It will be of particular interest to the 54% of Chief Executives in Europes largest companies.

formation on advertising can be obtain from:

Nina Golovyatenko in Moscow Tel: (095) 251 24 57/243 19 57, Fax: (095) 251 24 57: Nina Kowalewska in Warsaw Tel: (21) 48 97 87, Fax: (22) 48 97 87, Fax: (22) 48 97 87. Ted Hugo in Frankfurt Tel: (69) 156 850, Fax: (69) 596 4478; Bradley Johnson in Stockholm, Tel: (46) 8 666 0064; Peter Sorensen in Helsinkl Tel: (358) 0 730 400, Fax: (358) 0 730 400, Fax: (358) 0 730 705; Erna Pio in Copenhagen Tel: (33) 134441, Fax: (33) 935335 or your usual Financial Times representative.

Kleinwort Benson

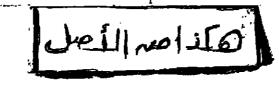
Kleinwort Benson Private Bank is pleased to announce that with effect from 1st November 1992 the Mortgage Management Account interest rate has been reduced to 9.99% per annum. The mortgage base rate is now 10.25%

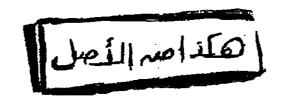
Kleinwort Beason Private Bank is a Division of Kleinwort Beason investment Management Limit

Correction Notice Union Bank of Norway U.S. \$27,000,000

Subordinated Floating Rate Notes due 2002 In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 29th January, 1993 has been fixed at 5.4875% per annum. The interest accruing for such three month period will be U.S. \$7.011.81 per U.S. \$500,000 Note against presentation of Coupon Number 2.

Union Bank of Switzerland London Branch Agent Bank 27th October, 1992





COMPANIES AND CAPITAL MARKETS

Efim receives first offer for assets

By Haig Simonian in Milan

MR FABIANO Fabiani, managing director of Italy's state-controlled Finmeccanica engineering and aerospace group, has made the first public offer to buy assets from Efim, the state holding company put into voluntary liquidation in July.

Finmeccanica has proposed to buy Breda Costruzioni Fer-roviarie (BCF), Efim's railway equipment subsidiary, which would then be merged with

Finmeccanica's quoted Ansaldo Trasporti subsidiary. The combined companies. creating Italy's biggest rail equipment company, would form the railway equipment group which has for years been the unrealised dream of Italy's ler valu Nikon posts

15% fall

By Charles Leadbeater

Y248bn (\$2bn) for the first six

months to September, largely due to a steep fall in sales of semiconductor manufacturing

equipment. This compares

with operating profits of

Y5.39bn a year earlier. Pre-tax profits fell by 81.9

per cent to Y1bn, while net profits slid by 73.8 per cent to Y845m. Only the redemption

of Y1.1bn of dollar denomi-

nated bonds allowed the com-

pany to record pre-tax profits. Nikon's turnover fell by 14.7

per cent to Y104,273bn. How-

50 per cent to Y19bn in the six

Sales of cameras fell to

Y48bn from Y51bn. Only sales

of spectacle lenses, frames,

sunglasses and binoculars increased, to Y16bn from

Nikon hopes to contain its

operating deficit for the year to March to about Y2.5bn,

with cost savings in the semi-

conductor manufacturing

equipment division. Nikon declared an

unchanged interim dividend of

Isetan suffers

72% drop in

By Charles Leadbeater

first six months

ISETAN, the leading Japanese

department store company

which invested heavily in modernising its stores over the

past two years, suffered a 72

per cent drop in taxable profits to Y1.36bn (\$11.3m) for the

first half to the end of Septem-

Y213bn.

months from Y37bn.

in Tokyo

sometimes warring public-sector companies.

In a letter to Mr Alberto Predieri, Efim's special adminis-trator, Mr Fabiani is reported to have offered to pay cash for BCF, which made net group profits of L5.7bn (\$4.3m) on sales of L512bn last year. The company, which has net debts of L219bn, has built a reputation for its rolling stock and equipment for urban mass transit systems, sold successfully in the US.

Finmeccanica's interest in acquisitions, the motor for its recent growth, has been tempered by growing indebtedness and the effects of recession. Last month, it gained a stock market quotation via the reverse takeover of Sifa, a quoted subsidiary.

The transaction should have been the first stage in a series of capital increases raising up to L1,700bn. However, the financial problems of IRI, Finmeccanica's parent, and poor sentiment on the bourse have led the deal to be postponed

indefinitely. Finmeccanica is known to be keen on bidding for Nuovo Pignone, the turbines and compressors subsidiary of the ENI energy and chemicals group.
Merging Nuovo Pignone with Finemccanica's existing Ansaldo turbines business subsidiaries such as Alenia, in would form the biggest tur-

bine-maker in Italy.

Although bankers think Nuovo Pignone will be sold via an international auction, many expect that Finmeccanica will emerge as the winner.

Creating large near-monopolies in railway equipment and turbines could ensure steady business for Finmeccanica from Italy's state owned railway and electricity generating groups, currently involved in

very heavy investment drives.
Successful incorporation of the state-owned assets now for sale could be the prelude to a large internal restructuring for

favour of having Finmeccanica as the single quoted vehicle. Minority shareholders in the subsidiaries would be offered shares in the parent company in exchange for their existing

18 per cent fall in sales to L280bn (\$212.9m) in 1991. The

Sweden in move to tackle bank sector crisis

By Christopher Brown-Humes in Stockholm

SWEDEN will this week announce plans to set up a special authority to tackle the crisis in the country's banking sector.

The move is part of a package of measures designed to shore up the battered financial system and strengthen foreign confidence in it. It follows concern that credit losses for all of Sweden's banks could reach SKr100bn (\$18.7bn) over the

next few years.

Details of the new proposals could be announced as early as tomorrow. It is expected that the authority will provide loans, guarantees and capital assistance to stricken banks and other financial institu-tions and play a key role in

during the 1990s. Mr Bo Lundgren, tax minister, said the earliest the new authority could start operations would be the mid-dle of next year.

The proposals are being drawn up in consultation with the opposition Social Demo-crats to ensure they are approved in parliament.

The problems in the Swedish banking sector were underlined only last week when Sparbanken Sverige announced eight-month losses of S&r6.5bn after a 62 per cent increase in loan losses to SKr10.4bn.

It warned that if losses continued at the current pace next year, it might have to seek state support. Earlier this year, the state

had to intervene to save Nord-banken with SKr20bn worth of grants and guarantees and Forsta Sparbanken with SKr7.3bn. In September, the government had to pledge it would guarantee Gota Bank's commitments after the bank indicated that credit losses this year would reach SKr8bn.

Petrofina shares jump on news of safety proposals

SHARES in Petrofina, the Belgian oil company, jumped in late trading on the Brussels bourse on Friday ahead of publication of proposals by Phillips Petroleum of the US to improve safety measures at its Ekofisk oil field, writes Andrew Hills in Brussels.

Petrofina's shares were hit by the announcement earlier this month that the Norwegian authorities might consider closing the Ekofisk oil and gas processing and storage centre for safety reasons. Petrofina owns about 30 per cent of the

field, which accounts for half its crude oil production. The group's shares closed up BFr300 on Friday at BFr8,080 their highest level since the Norwegian authorities issued their statement on October 8.

One of the bankers familiar with the borrower said that

even though the deal is

regarded as Italian risk, he felt

confident that the money would be raised. "All of the

banks involved are familiar

with the pipeline project, and this borrower has done several deals in the past," he said.

SNAM is a well-known name

and some bankers believe that

provided the pricing is suitably

generous, there should be little

difficulty in getting the deal

Gucci denies bid speculation

By Haig Simonian in Milan in turnover

GUCCI, the Italian luxury goods group best known for its shoes and accessories, may be facing a return to the share-holder differences which plunged it into difficulties in NIKON, the leading Japanese camera and precision equipthe early 1980s. ment manufacturer, has reported operating losses of

However, the company, now 50 per cent controlled by Investcorp, a Bahrain-based investment bank, firmly denied reports that it was set to be taken over by the UK's acquisitive Dunhill group. A Gucci official said contacts between the two companies had been limited to meetings of middle management to discuss possible product synergies.

Having survived family ary markets, contributed to an feuds and criminal charges in 18 per cent fall in sales to the 1980s, Gucci has run into trouble because of the recession and the need for costly restructuring. Fast expansion in the 1980s

came partly at the expense of its exclusive image and, more recently, profits. Now, the com-pany, guided by Mr Maurizio Gucci, grandson of the founder, has been rationalising its range, which had rocketed to 10,000 items, and closing outlets to project a much more exclusive identity more closely associated with its traditions in leather goods and accesso-

That strategy, and recession-

company, which has not revealed precise earnings fig-ures, said it broke even in 1991 and hoped to return to profits this year.

However, falling turnover and costly restructuring is believed to have been viewed amiss by some of Gucci's Bahrain-based shareholders. Though Investcorp has placed about 30 per cent of its holding with local funds, it retains voting rights.

Growing unease with the Gucci's strategy probably explains the revival of rumours

Warning for London banking

ever, sales of semiconductor By Norma Cohen, equipment, which last year accounted for a third of the company's sales, fell by almost

COMPETITION to London's investment banking industry is coming increasingly from continental Europe rather than from North America and Japan, and London's role as an international banking centre may be challenged, according to a study from Price Waterhouse Management Consul-

"Since 1988 there has been a major shift away from fear of the North American and Japanese banks to viewing the con-tinental European banks as a major threat.

kets, and in particular those with a large capital base are well-placed to increase their market share in all markets." the study concluded.

London's prestige as an international centre has been undermined by recent self-regulation problems, most notably the difficulties at the Lloyd's insurance market. Meanwhile, the study found

there has been almost no prog-ress in product innovation in the past three years. "Follow-ing a period of rapid innovation during the 1980s, the industry appears to have lost the will, the ability or the opportunity to innovate," the

"Undoubtedly these banks have improved their understanding of and expertise in the investment banking marcant products have emerged in ton Gate, I Moor Lane, London
Europe; asset-backed securi-

tles, commodity derivatives and over-the-counter equity options.

"Even these are not expected to show improved profitability over the next two to three years," the study said.
Aside from these products,

investment banking products are largely mature and profitability is unlikely to improve from them. -Against this background, service quality rather than product innovation will be the

main avenue through which competitors seek to differentiate themselves.
Investment Banking in the 90s: From Midas to Micawber? Price Waterhouse, Price Waterhouse Management Consultants, Mil-

Placer achieved greater mill output and better grade control and gold recoveries. Low cost

mines increased production

while exchange factors were

Placer may extend the big

Dome mine in Canada and plans to buy 50 per cent of Chi-

le's Zaldivar copper deposit for

US\$100m. Cost control and the

search for new gold reserves are top priorities.

favourable.

Placer Dome rises 133% to \$33m

6 cents a year earlier, on revenues of US\$264m, up 5 per cent.
Nine-month net profits advanced 45 per cent to

US\$68m or 29 cents, from US\$47m or 20 cents. Revenues

rose 11 per cent to US\$771m.

Gold sales jumped 21 per cent to almost 1.5m oz while the

average realised gold price

dipped 7 per cent to US\$372 per oz and cash cost of production

averaged US\$188 per oz.

By Robert Gibbens in Montreal

PLACER Dome, Canada's biggest gold producer, has reported a big rise in profits for the third quarter and first nine months, mainly because of record production and lower operating costs.

Third-quarter net profits rose
133 per cent to US\$33m or 14 ber from Y4.7bn a year earlier. Sales fell 2.7 per cent to The Tokyo based company said the fall was mainly due to SYNDICATED LOANS

a sharp rise in depreciation charges to cover the modernisation programme. The company is to cut the salaries of 26 top executives and the year-end bonuses of 300 department heads by 5 per

cent to save about Y41m. Isetan is maintaining its interim dividend of Y5 a share in spite of a fall in earnings per share to Y2.37 from Y10.2 a year earlier.

Australia blamed for BNZ woes

PROBLEMS in Australia were largely to blame for the financial crisis which struck Bank of New Zealand (BNZ) in September 1990, shareholders were told at a 5%-hour extraordinary meeting on Friday, writes Terry Hall in Wel-

Two years ago BNZ directors disclosed for the second time a surge in bad debt provisions, and were forced to ask its main shareholders the New Zealand government and Fay. Richwhite the local merchant bank for help.

cents a share, from US\$14m or

Bankers await launch of Italian deal

IF syndicated bankers had to choose their least favourite credits, the chances are that Italian names would top the

Last year's collapse of Federconsoral, the Italian farm services group, and this summer's debacle with Efim, the Italian state holding company which was put into voluntary liquida-tion, have certainly reduced foreign bankers' appetite for Italian credits.
International bankers were

furious when the Italian gov-ernment refused to repay Fed-erconsorzi's debts, since many of the banks had lent money to the group on the understanding that it was effectively a state credit.

In Efim's case, foreign banks were told that their loans would not be repaid in full. After months of lobbying by the foreign banks, the Italian government announced propos-als to repay the debts in full, although some of the foreign banks involved claim they

Italian syndicated loans

have not received full details of the proposals.
So syndicated lenders will no doubt watch the next Italian loan closely. Three banks — ABN Amro, Bank of America and Banca Commerciale Italiana - are preparing a \$120m five-year loan for Trans-Tunisian Pipeline Company (TTPC) which is intended to help finance its expansion.

Although TTPC is a Jerseyregistered company, the Ioan market regards it as an Italian credit because it relies on a payment agreement from SNAM, the gas pipeline subsidiary of Italian state group ENI. The pipeline carries gas from the Algerian border across Tunisla. Another company -Trans-Mediterranean Pipeline Company - transports the

done. However, bankers are awaiting the launch of the deal with considerable interest - not only because this could be the first real test of appetite for an Italian deal since Efim ran into trouble with its lenders. Bankers admit they are growing increasingly worrled about lending to Italian names because of concern over the state of the Italian economy.

Sara Webb

KB IFIMA N.V.

KB Internationale Financieringsmaatschappij N.V.

US\$ 150,000,000 **Guaranteed Floating Rate Notes due 2011**

In accordance with the Description of the Notes, notice is hereby given that for the interest period from October 30, 1992 to January 29, 1993 the Notes will carry an interest rate of 5%

The interest amount payable on the relevant interest payment date, January 29, 1993 against coupon No. 27 will be US\$ 126.39 per Note of US\$ 10,000 nominal

and US\$ 3,159.72 per Note of US\$ 250,000 nominal.

The Agent Bank Kredietbank

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(A Canadian (Justered Bank)

£100,000,000

Floating Rate Debentures 2000

Issue Price 100,10 per cent.

For the three months 30th October, 1992 to 29th January, 1993 the Debentures will bear interest rate of 7.7875% per annum and the coupon amount per \$10,000 denomination will be £194.15.

> Agent Bank Samuel Montagu & Co. Limited

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In accordance with provisions of the Notes, notice is hereby given that for the interest period from 30 October 1992 to her 1992 the Notes carry an interest rate of 6 1/2% per annu

The interest payable on the relevant interest payment date 30 November 1992 against coupon no 96 will be US\$45.21 per US\$10,000 Note.

Agent Bank

ANNOUNCEMENT

OF A PUBLIC AUCTION FOR THE HIGHEST BID

Greek Exports S.A., based in Athens at 17 Panepistimiou Street and Legally represented, in its capacity as fiquidator of the joint-stock company PORCEL Metallurgical, Commercial, Industrial and Maritime S.A., based in Maroussi, Attica, and in accordance with article 46a of Law 1892/1990, supplemented by article 14 of law 2000/1991, and Decision No. 8291/1992 of the Athens Court of Appeals,

ANNOUNCES

A public auction for the highest bid with scaled, binding offers for the purchase, in toto, of the assets of PORCEL MCIM S.A., based in Maroussi, Attica, at 52 Aighalias Street and engaged in the mining, processing (enrichment) and sale of feldspars (potash, sodium and mixed) and quartz. The mining is carried out in mines (over which the company has respective rights) in the Department of Drama (region of Ano Tholos, Paranesti, Drama) where the company's factory is installed and has been built in a self owned plot of 12,440 sq. metres in area. In the same area, the company has rights of ownership over plots of land of 29,690 sq. metres in area, some adjoining and some not adjoining the plot which contains the factory. The factory has an area of 1,971 sq. metres and a volume of 8,526.20 cu. metres. The company also has mineral ore exploration rights for the above ores in the departments of Drama

TERMS OF THE AUCTION

- In order for the auction to take place, all interested parties are invited to receive from the Liquidator, the Offering Memorandum which describes in more detail the assets of the Company for sale, its obligations, and the necessary procedures for its transfer, as well as the form of the Letter of Guarantee needed for the submission of a binding offer to the Athens notary public assigned to the auction, Mrs. Flora Balana-Zoulia at 14-16 Feidiou Street, 6th floor, Tel. 30-1-362.8143 and 360.0855 up to the 23rd November, 1992 at 1900 hours.
- Bids will be unsealed before the above notary on the 24th November 1992 at 1000 hours and with the Liquidator in attendance. All those who have submitted bids within the prescribed time limits can also attend. Any bids submitted beyond the prescribed time limits will not be accepted or considered.
- The sealed, binding offers must clearly state the price offered for the purchase, in toto, of the Company's assets and must be accompanied by a Letter of Quarantee from a bank legally operating in Greece, for the amount of fifty million drachmas(50,000,000 drs.) or its equivalent in U.S. dollars.
- The Company's assets and all fixed and circulating constituent parts thereof, such as immovable and movable property, claims, trademarks, titles, rights, rights for mineral ore exploration, etc. are to be sold and transferred "as is, where is" and, more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or not, and with the proper legal
- The Liquidator, the Company and the creditors representing 51% of the total claims against the Company (Law 1892/90 article 46a, para. I as in force), known hereafter as the Majority Creditors, shall bear no liability for any legal or actual defects or for any deficiency in the effects and rights for sale nor for the possible refusal of the State to approve, as required, the transfer of elements of the assets, nor for their incomplete or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books, as they stand on the date of signature of the sale contract, shall prevail.
- Prospective buyers hereinafter referred to as "Buyers", shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and form their own judgment and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, in accordance with the provisions of Law 1892/90, article 46a, para. 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to have access to any information
- they may require concerning the Company for sale. Bids should not contain terms which might prevarieate their bindingness or any vagueness concerning the offered price and its method of payment, or any other matter of importance to the sale. The Liquidator and the Majority Creditors have the right, at their incontestable discretion, to reject offers which contain terms and conditions, irrespective of whether these offers contain a higher price than that of other bidders. Such unacceptable terms would be, for example, requests for the repair, improvement or transfer of fixed assets, or requests for guarantees in the collection of claims or the outcome of court actions brought by the company in this respect, or compliance with recommendations regarding the security of the installations, or for safeguarding the insurance cover, etc.
- In the event that the person to whom the auction is adjudicated, fails in his obligation to appear within twenty (20) days from being invited to do so, and sign the relative sale contract and fails to abide by the other obligations cays from being myseu to up so, and sign the relative sale contract and fails to abide by the other obligations accruing from the present announcement, then the above-mentioned guarantee of fifty million drachmas (50,000,000 drs.) is forfeited to the Liquidator in compensation for expenses of any kind, time spent, and any actual or hypothetical loss sustained, with no obligation on the Liquidator's part to furnish any specific proof or deem that the amount has been forfeited to him as a penalty clause, and collect it from the guarantor bank. Guarantees deposited by other bidders shall be returned to them after the Liquidator's evaluation report has been approved by the Majority Creditors and the highest bidder's guarantee shall be returned to him after he has paid
- the sale price and the act of settlement has been drawn up and signed. The highest bidder is deemed the one whose offer has been so judged by the Liquidator and approved by the Majority Creditors as being in their best interests.
- 10. The Liquidator shall not be liable to participate in the auction either with respect to the evaluation report or for his selection of the highest bidder and neither will he be liable to them for the cancellation of the auction in the event that its outcome is not approved by the Majority Creditors.
- 1. Participants in the auction do not acquire any right, claim or demand from the present announcement or from their participation in the auction, against the Liquidator, for any cause or reason
- 12. Transfer expenses of the assets for sale (taxes, stamp duty, notarial and mortgagor's fees, rights and other expenses for drawing up topographical diagrams as required by Law 651/77, etc.) are to be borne by the Buyer.

 Those taking part in the auction will be bound to keep the Company in operation and to continue mineral ore

Interested parties should apply for further information to:

a) The head office of the Hellenic Industrial Development Bank, Directorate of Public Holdings, at 87 Syngrou Ave. 2nd floor, 117 45 Athens, Greece, Tel. 30-1-929.4395 and 929.3496 and to b) Greek Exports S.A., 17 Panepistimou Street, 1st floor, 105 64 Athens, Greece, Tel. 30-1-324-3111-115.

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CENTRALE NUCLEAIRE EUROPEENNE A NEUTRONS RAPIDES S.A. - NERSA FRF 400.000.000 GUARANTEED FLOATING RATE NOTES DUE 1997

For the period October 30, 1992 to January 29, 1993 new rate has been fixed

at 9,975 % P.A.

Next payment date:

January 29, 1993 Coupon nr : 15 Amount : FRF 504,29 for the denomination of FRF 20 000 FRF 2521,46 for the denomination of FRF 100 000

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BusinessWeek International

UK GILTS

Price rises show signs of running out of steam

difference between yields of 10-

10.0

9.5

8.5

8.0

. 7.5

9.0 ----

THERE were distinct signs last week that the recent rise in gilts prices at both ends of the yield curve are starting to run out of steam, even though the market continues to gain streneth.

The large fall in yields recently has made gilts look expensive relative to other European government bonds. given uncertainties about sterling after the UK's exit from the European exchange rate

Furthermore, worries about funding of the public sector borrowing requirement (PSBR), which have largely been absent from the market in recent weeks, are set to return soon, as indications pile up about rising government deficits in the next year or so. As evidence has strength-

sion for 50 years seems likely to continue for some time, the government has come under increased pressure to cut official interest rates, now at 8 per

ened that the longest UK reces-

A further 1 or 2 percentage points off base rates seems highly likely over the next few weeks, especially given the lack of need to peg the pound



Norman Lamont: no plans for a policy switch

to specific targets after the ERM departure.

The perception that short-term rates are coming down has lifted prices at the short end of the yield curve, while long yields have come down on indications that inflation is unlikely to be a problem in the UK for the next year. Last week, long gilts saw a fall in yields of nearly 20 basis

points, while yields for short-dated bonds fell by rather less: around 5 basis points. The changes continued the trend in the market over the past month, during which the

year gilts compared with yields of 10-year German bunds have narrowed substantially to about 100 basis points, the lowest figure for several years. At the same time, the yield spread between these gilts and 10-year French bonds has come down to around 10 basis points. However, in the view of Mr

John Shepperd, a bond specialist at S. G. Warburg Securities, the rise in prices for gilts has just about run its course. He reckons a correction in the market place may be about to

Behind this thinking is partly that investors are starting to take account of the high levels of government deficits over the next few years. With many City economists estimating that the PSBR will run to more than 240bn in 1993-94, the government will need to sell large quantities of gilts to fund the deficits. This is especially since Mr

Norman Lamont, the chancellor, appears to have no plans to order a switch in policy to make gilt sales to banks and building societies count towards funding the deficit. The large volumes of gilts

banks and building societies. UK gilts yield Many are borrowing at relatively low short-term base Restated at par (%) rates and then re-investing the money by lending to the gov-Oct 23, 1992 ernment through buying longdated gilts at significantly

In this way, banks and build-ing societies have taken advantage of the substantial steepening in the upwards-sloping yield curve in recent weeks. In this environment, accord-

ing to Mr Peter Warburton, an economist at Robert Fleming, Mr Lamont may have missed a trick by failing to change policy rules to make gilt pur-chases by banks and building societies count towards funding the PSBR.

Not only would this have eased funding problems, it would have had a much-needed stimulatory effect on the economy by increasing the money supply. Mr Warburton was among several observers of the gllt market to be disappointed that Mr Lamont made no mention of changes in funding policy in his Mansion House

 The Bank of England continued its recent run of issuing index linked gilts by announce ing that £300m of such bonds will be available for trading from today. The securities are £150m of 21/4 per cent indexlinked Treasury stock due 2009, and £150m of 2% per cent index-linked Treasury stock

Peter Marsh

US MONEY AND CREDIT

Investors indulge in odd behaviour as election nears

US BOND investors have been behaving in a most contrary fashion over the past few days. This is as much a reflection of confusion over the likely outcome of tomorrow's presiden-tial election, than it is the result of a clear-eyed invest-

ment strategy.

Take Tuesday's release of a much stronger-than-expected third-quarter gross domestic product report. GDP grew by 2.7 ner cent between July and September, not 1.5 per cent as forecast by most analysis. The news did not depress prices, as it would have done under nor-

Instead, the markets chose to focus on the inflation component within the GDP figures, which showed a further slowdown in the rate of price rises, and on some additional, if minor, bad economic news. On Friday, Treasury prices again confounded established

wisdom by falling sharply in spite of two pieces of gloomy conomic news - a very weak Chicago purchasing managers' report and an unexpected drop in September new home sales. While the market's odd behaviour had something to do with technical factors, such as the effect of new supply, the chief influence was the election. The selling at the end of the week, for example, was pri-marily the result of dealers and

investors either squaring or

lightening their positions

ahead of the election day. More importantly, the confused nature of trading last week mirrored the bewilderment felt throughout the finan-cial markets in the face of lastminute shifts in the opinion polis. The comfortable

double-digit lead in the national polls enjoyed by Gov-ernor Bill Clinton at the start of the final week of the campaign had dwindled to between one and five points by the end of the week Although this would normally be cause for celebration

in equity, and especially bond unwilling to respond positively to the changing dynamics of the election race. This is not necessarily a grudging endorsement of Mr Clinton, but rather a reluctance to reassess the judgments, and reverse the tactics, adopted several weeks ago when it looked as if the Democratic candidate was going to coast

During the discounting of a Clinton victory, prices dropped sharply and the yield on the benchmark 30-year bond jumped more than 30 basis points. Yet since then, prices and yields have barely moved, in spite of the sharp narrowing in the national opinion polls.

This is because given the choice, investors would rather leave their positions as they are and be caught out by the

rally that would follow an unexpected Bush win, than load up with bonds in the hope of a stunning Republican comeback, only to be caught out by the sell-off that would follow a Clinton victory. Of the two, the second scenario would probably inflict greater losses than the first.

For those who want to look past tomorrow's election, the week offers plenty of economic news to digest.

The National Association of Purchasing Management publishes its October index later today, and in the wake of the big drop in equivalent surveys in Chicago and Philadelphia analysts are expecting another decline in the national gauge of manufacturing activity.

The leading economic indicators for September are released tomorrow and they are slated to show a drop of 0.3 per cent, while factory orders data the following day are forecast to reveal a modest rise. The most important statistics of the week will be reported on Friday when the October employment data are published.

Analysts are at odds over what the figures will show, although the consensus is for an increase in non-farm payrolls of about 20,000 and for a rise in the unemployment rate from 7.5 per cent to either 7.6 per cent or 7.7 per cent.

Patrick Harverson

GERMAN GOVERNMENT BONDS

Economists optimistic about cut in rates

THERE is little doubt among economists that the Bundesbank will sooner or later embark on a substantial cut in interest rates - following its half-hearted move in the middle of September to cut the Lombard rate by 0.25 percentage points to 9.50 per cent and the Discount by 0.5 points to 8.25 per cent.

This optimism, combined with the safe-haven status of the D-Mark amid September's currency turmoil, explains why over the last two months bund yields have dropped. They fell from the plateau of 8 per cent or above where they were for most of the first eight months of the year and are now at 7.45 per cent, and are widely expec-ted to fall still further.

However, the timing of the Bundesbank's next move on interest rates - and thus the future course of the bund market - remains uncertain. Some

observers expect a cut of at least 0.5 percentage points in the Lombard rate by the end of the year. Others more cau-tiously predict the cut will not come until next spring, by which time inflationary pres-sures may have subsided and the 1993 wage round will be

out of the way. The conviction that rates will turn is based on a number of factors, including past experience: rates halved during two previous recessionary phases - 1974-76 and 1981-83 - and the market is convinced that a significant cut in the Lombard rate will presage the beginning of a swift move back to very much lower levels.

Hopes have been fuelled further by a fall since early Sep-tember of nearly a full percentmoney rates which the Bundesbank steers via its security repurchase agreements and other instruments. But last week the Bundeshank resisted the temptation to let rates fall

below 8.75 per cent.

Increasingly bad news on the state of the German economy - most recently the predic-tions last week from Germany's five most important research institutes that GDP growth in western Germany would be only 0.5 per cent next year - is grist to the interest rate optimists' mill. It is thought extremely unlikely the Bundesbank will want to hold rates at the present level in the

In spite of all this, the Bundesbank still sees its main task as squashing inflation out of the system, not acting as an instrument of counter-cyclical economic policy.

Here the indicators are negative: preliminary consumer increase in annual inflation. worse than expected after a 3.6 rise in September. And there is no indication that M3 money supply growth is suddenly going to crumple back to the Bundesbank's 3.5 to 5.5 per

10 yrs 20 30

coming on to the market will

depress prices, at the same time making gilts more attrac-

tive to would-be buyers, espe-

cially overseas. The need to

entice more foreigners into

buying gilts was underlined by

figures last week from the Bank of England, which

showed that in September,

overseas investors were net

sellers of gilts to the tune of

£600m, after having sold £1.2bn

hardly falling over themselves

to buy gilts at the moment, the

opposite is true for many

While non-UK investors are

worth in August.

cent target range. Over the longer term, the sharp slowdown in the economy, combined with the appreciation of the D-Mark will work to squeeze inflation out of the

But the Bundesbank is unlikely to squander decades of carefully won anti-inflation credibility at a time when its chosen indicators - headline inflation and M3 money supply growth - are out of line. Thus the big cut is likely to come next spring rather than this Christmas, with the result

that bunds are likely to enter

another phase of consolidation

David Waller

price figures for October out last week showed a 3.8 per cent **FT CONFERENCES**

WORLD ELECTRICITY This topical conference will focus on the future of the electricity industry, as state utilities in many countries are being transferred from the public to the private sector, and consider whether the UK system can serve as a model for the rest of the world. The challenge of managing mega hydro projects and changes in world coal trade will also be reviewed.

Moscow, 11 and 12 November

A practical forum will address the business opportunities and how to set about them in the new Russia. Speakers include Mr Yegor Galdar, Acting Prime Minister of the Russian Federation; Mr Viktor Gerashchenko, Acting Chairman of the Central Bank of the Russian Federation: Mr Anatoly Chubais, Vice Premier of the Russian Federation and Chairman of the State Committee for the Management of State Property: Mr Arkady Volsky, President of the Russian Union of Industrialists and Entrepreneurs: Mr Sergel Konychev, President Designate of the Russian Project Finance Bank.

SPAIN IN THE NEW EUROPE

Pend esiling prices (17.745 17.46 17.46 17.46 17.46 17.46 17.46 17.44 17.44 17.44 17.44 17.44 17.44 17.44 17.45 17.46 17.47 17.46 17.47 17.46 17.47 17.46 17.47 17.48 17

Spain in the New Europe - the winners & losers, will be the theme of this year's Financial Times conference arranged in association with Expansion and Actualidad Económica. Mr Carlos Solchaga, Spain's Finance Minister, has agreed in principle to give the opening address to the meeting. Other speakers will include Mr Luis Rojo, Governor of the Bank of Spain; Mr Norbert Walter, Chief Economist at Deutsche Bank; Mr Francisco Luzón, Chairman of Argentaria and Mr Javier Salas,

FINANCIAL REPORTING IN THE UK

Arthur Andersen; Mr Graham Stacy of Price Waterhouse and Mr Nigel Stapleton, Chairman of the Technical Committee, 100 Group of

WORLD TELECOMMUNICATIONS

At the heart of the debate of this year's annual FT conference will be the trends changing the shape of the telecommunications industry deregulation, privatisation and globalisation. Other subjects for clude financing telecommunications infrastructure, innovation in telecommunications technology and mobile communications. Speakers include Dr Christian Schwarz-Schilling.
German Minister of Posts and Telecommunications; Mr Alfred Sikes of the Federal Communications Commission; Mr Michel Carpentier of the Commission of the European Communities; Mr Randal Tobias of AT&T

All enquiries should be addressed to: Financial Times Conference Organisation, 102-108 Clerkenwell Road, London EC1M 5SA. Tel: 071-251 9321 (24 hr answering service) Telex: 27347 FTCONF G, Fax: 071-251 4686.

Speakers include Mr John Baker, National Power; Dr Nigel Burton, S G Warburg Securities; Mr Rama Goenka, CESC; Mr Jan Moen, Norwegian Water Resources and Energy Administration; Mr Javier Herrero Sorrigueta, Iberdrola and Mr Aureliu Leca, RENEL. DOING BUSINESS WITH RUSSIA

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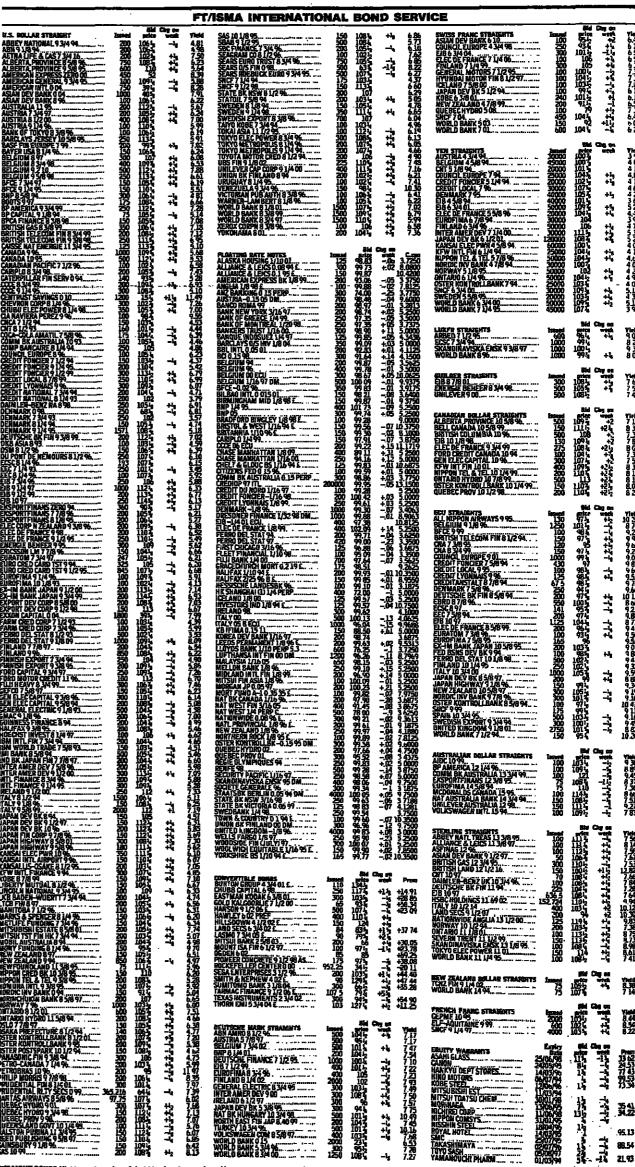
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SCOTLAND

The FT proposes to publish this survey on December 11 1992

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> Data same * BARC Baran sama Sarie, 1990 FT SURVEYS



STRAIGHT BONDS: Yield to redemption of the bid-price. Amount issued is expressed in millions of currency units.
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WARRANTS: Equity warrant prem — exercise premium over current share price. Bond warrant ex yid — exercise yield at current warrant price.

فكذاصه الأصل

INTERNATIONAL BONDS

French franc's strength adds spice to Euromarket

THE Euro-French franc bond market is the only European bond market other than the D-Mark sector which is open for large financ-

A number of European sovereign borrowers seeking funds to cover losses in the foreign exchange market in September, are looking to the Franch market, lifted by the franc's status as one of Europe's strongest

currencies.

FRENCH FRANCS

Fuli Citio Corp.★★

Crédit National

Patrick Ha

There is talk that the UK may raise more than PFr10bn in the market next week, following other recent large issues, including a FFr6bn deal from Sweden.

New issue volume has grown from 15 issues totalling FFr9bn in 1987 to 92 worth FFr105bn so far this year, according to figures from Euromoney. Nevertheless, the sector still lies behind the US dollar, the yen, the D-Mark and the Ecu, so

The market is dominated by five French banks, Crédit Commercial de France, Crédit Lyonnais, Société Générale, Banque Paribas and Banque Nationale de Paris.

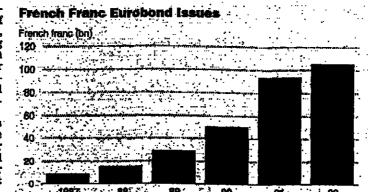
The market has become increasingly liquid, as the average size of new issues has grown. In addition, the setting up of a market-making systėm – known as specialistes en valeurs publiques (SVTs) - for French government-owned borrow-ers issuing large international bonds, has lifted investor confi-

The franc is emerging not only as a much-needed alternative to the D-Mark, but also as a substitute for the Ecu sector which collapsed under an overhang of paper after Denmark rejected the Maastricht treaty in June.

The accepted wisdom is that France has won its battle for a "franc fort" within the European exchange rate mechanism. While the franc is not a fully signed up member of the D-Mark zone, there strong links between the two, and investors are flocking to buy the currency, which offers interest rates between 85 and 100 basis

The franc is the only viable alternative currency to the D-Mark,

dence in the sector.



cording to Mr Stephen West of Banque Paribas, which arranged Sweden's recent FFr6bn five-year

"People don't want currency risk: they're refocusing money into core markets, and buying less of the peripheral currencies. People realise that the French franc market is a professional one," he said. He argues that the market is

more liquid than its D-Mark rival available and its more sophisticated structure. However, the developthan smooth. It was forced to close during the summer, due to a severe bout of indigestion after an avalanche of paper failed to be placed - one week in early July saw 10 issues totalling FFr17bn.

In the past two weeks the trend has been for large issues by borrowers with heavy funding requirements. The next is expected to be for the UK, possibly as early as this week. Talk is of at least a FFr10bn five-year issue with a yield spread of between five and 10 basis points over five-year French government paper. It would be the largest deal in the sector by a substantial margin over Sweden's FFr6bn transaction. One French banker suggested an issue up to FFr15bn over 10 years could be feasible.

The borrowing would form part of the second half of the UK's Ecul0bn funding programme announced in September, which consisted of an Ecu5bn syndicated facility and an Ecu5bn note programme. Under the programme, the UK completed a DM5.5bn five-year Eurobond.

Although there is strong international demand for the franc for the time being, there could be a quick shift to oversupply if too many large deals emerge.

Brian Bollen

			_			NEW INTE	RNATIO	nal bond issu	ES						
Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %	BOITOWERS CANADIAN DOLLARS	Amount m.	Maturity	Av. ilie years	Goupon	Price	Book runner	Offer yie
US DOLLARS Kissei Pharmaceutical(a)* Crédit Local de France Finnish Export Credit MTT Grupo Televisa(e)	100 200 200 200 200 200	1998 1995 1995 1997 1997	4 3 3 5	1.5 5.375 6 6.25	101.125	Daiwa Europe 5 Kidder, Peabody Int. Goldman Sets Int. JP Morgan Secs. Chase Inv.Bank	4.976 5.582 6.089 10.010	GECC(p) GECC(p) Finnish Export Credit LIRE	150 50 200	1998 1998 1998	5.27 5.27 5.29	7.375 7.375 7.75	101,525 101,775 101		7.0 6.9 7.5
GECC(f)‡ Nordic Inv.Bank Empresas la Moderna(e)	50 200 . 150	2003 1995 1997	10.21 3 5	(f) 5.25 10.25	(f) 101.137: 99.7	Kidder, Peabody Int. Salomon Bros.Int. Morgan Stanley Int.	4.834 10.328 10.860	European Inv.Bank SWISS FRANCS	150bn	1997	5	12.75	101.425	IMI Bank(Lux.)	12.3
Cemex(e,k) Asian Development Bank Rep.ct Trinidad & Tobago UBS Finance(m)‡ JP Morgan & Co.(q)‡ Sungahin Cement(r)\$ YEN	300 100 100 100 100	1999 1997 1997 2002 2002 2007	5 5 10 10 15	10 6.125 11.5 (m) (q) (r)	95.86 99.46 99 100 99.625 100	Citicorp Inv.Bank Lehman Bros.Int. CSFB UBS P&D Secs. JP Morgan Secs. Tong Yang Secs.	6.254	Keihan Elec.Railway(a)\$ Chugoku M.Palms(a,b)\$*** Kansai Supermarket(a)\$*** SNCI(d)*** Philip Morris Cos.Inc. Dalwa Industries([]\$*** Hiblya Engineering(]\$***	100 70 60 150 250 50	1996 1996 1996 1999 1998 1998	4 4 7 6	2.5 2.5 2.5 6.5 6.375 2.375 2.375	100 100 100 101.5 102.125 100	Nikto Bk(Switz.) Citibank(Switz.) Yamaichi Bk(Switz.) UBS Credit Suisse Bank Leu	6 <i>2</i> 5.9
Vitamin (Cayman)(c)** African Dev.Bank Selyu Europa D-MARKS	2.08bn 40bn 25bn	1996 1997 2000	3.77 5 7.28	5.2 4.75 5.85	100.2 99.89 101.625	Nippon Credit int. Daiwa Europe Nomura int.	5.133 4.775 5.369	Inter-American Dev.Blook Bangkok Land(o)\$\delta\delta SNCI(d)\delta\delta City of Gothenburg\delta\delta	300 50 257 120	2002 1997 - 1997 1999	10 5 5 7	6.25 4.5 6.5 6.375	100 101.75 100 102.125 101.75	Daiwa Secs.Bk(Switz.) UBS DG Bank(Schweiz.) Crédit Suisse * Paribas(Suisse)	6.0 5.9 6.0
Nissen Co.(s)¢ Tokyo Tekko Co.(a)¢	50 180	1996 1997	4 5	3.625 4	100 100	Nomura Bk(Deutsch.) Nikko Bank(Deutsch.)	•	LUXEMBOURG FRANCS							
Dautsche Fin.Neth.(g) DSL Bank(h)‡ Pokks Corp.(s)‡ Credit Local de France(l)‡\$ Republic of Finland Deutsche Ausgleichsbk(n)‡	100 100 90	1997 1999 1996 2002 1997 2002	4.83 7 4 10 5	8.5 (h) 3.5 (j) 7.75 (n)	(g) 101.75 100 100 101.88 99.95	Deutsche Bank Morgan Stanley Nikko Bk(Deutsch.) Soc. GénEisässische Dresdoer/M. Stanley Trialeaus & Burkhardt	7.288	Crédit Suisse Fin.Products BankAmerica Corp. IKB Deutsche industriebank BCEE++ D'ieteren Trading Norddeutsche LB Lux.	1.5bn 800 1bn 500 1.2bn 600	2002 2002 2003 2000 2000 2002	10 10 10 8 8.5 10	8.125 8.25 8.25 8.125 8.5 8.5	102.2 102.25 101.65 102 102.3 102.25	BGL Kredistbank Lux. Parthas Lux. BCEE Kredistbank Lux. BCEE	7.8 8.1 8.0 7.7 8.0 7.9
STERLING	100	0000	. 0.17	0.05	101 805	Comp	0.001	Final temps and non-catteble uni- premium fixed at approx.2.6%, by) Exercise pr	toe may be a	wood dow	n by up to 20	% If the an	erage closing share price fro	m 7-11/11/94

Anthony Harris: A farewell note

Time for a change of programme



THIS IS NOT, after all, where I came in. The film looks much

the same, but they seem to have jumbled the reels. At the start - in 1973 - we had a Conser-

which had abandoned exchange rate discipline and dashed for growth; Sir Alan Walters - plain Mr then - issued a strong monetary warning, which he quaintly called a memorial,

Second time round, more Walters' warnings, but this time of collapse, and it might be worth inscribing on a memorial.

My own first financial comments on pink paper were about unwise bank lending and hollowed-out balance sheets.`

I might say this was prescient, but in fact that was quite another episode – the time when it was rumoured (wrongly, as it turned out) that the National Westminster had made such losses that it might have to be nationalised.

"Would it matter?" asked one drinking companion whom I had tried to shock with this suggestion. "After all, they wouldn't even have to change the name." In the event, we inflated out of that trouble and settled for other problems instead. This may help to explain why the banks did it all over again a mere 15

them (or the authorities, for that matter).
All we have achieved by the end of the cycle is to stand the old saying on its head: we have repeated history, but the first time as farce,

years later - but it does not excuse

and the second as tragedy. The Greek chorus is still muttering darkly about bank nationalisation here and now in Washington

So there were mistakes; but at least we have a leaner, fitter manufacturing sector, don't we? Leaner, certainly. Nowadays you could buy up most of it for the capitalised salaries of a few privatised monopoly boards. They owe their seats to the biggest debt-for-equity swap in history.

Economic result: we can resume our old borrowing habits without blushing much, for a time at least. It's not much to show for the march enterprise, and all that

Certainly not what believers

expected. Perhaps we should have taken the advice of Sir Michael Edwards, once paragon of leaner-fitter virtue.

He suggested that rather than destroy our competitiveness, we should have left the oil under the

sea as a strategic reserve. Now turn the reel upside down, and run it for coal; you might conclude that the only strategic reserve we will have left when they've finished is of cautionary tales. A sad Wait a minute, though; this is get-

ting too grumpy. There must have been some benefits, even if they were unintended. The economy admittedly looks like the result of a forest fire; but one of the livelier arguments during the years I spent away in the US was

about the effects of such According to the experts, they do for trees very much what competition is supposed to do for industries: they clear away choked old growth so that new plants can reach the sunlight. (A bit like defeat in war, which did so much good to the old

The financial Big Bang was supposed to perform a similar brushclearing service for the capital mar-

Axis powers, without the bombs.

It certainly wiped out the old City - which was perhaps too comfortable, and certainly too profitable, but did the job. In its place we have

The new City did offer better returns to depositors, until the money ran out; but now it seems stagnant and a bit putrid. At least, though, this episode may reteach the lesson which Adam Smith's recent disciples failed to learn from him: finance needs to be held in

Right at the end, though, one unexampled benefit: the Treasury seems to have learned some humil

Open economic analysis, sensible new rules about investment whatever next? There might be exciting new possibilities here. But there might not: the chances are that history will go on with its cyclical variations; and if that happens, could this column avoid repeating itself too?

You may never find out, at least in this space. FT readers, I will miss

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distrials	490.76	493.35	492.66	490.76	(14/9) 503.30	(8/4) 470.91	(14/9/92) 503.30	CU 6/320 3.62	FRANCE CAC George (31/12/81)	460.91	465.32	465 37	464.00	555.93 (12/5)	441 70 17/10
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& P ladestrişi dir.	. pieki		.68	2.72		2.76	2.7		Tokyo SE (Tooks) (4/1/68)	1278 91	1267.13	1292.39	1297.53	1763 (3 (6/1)	1182.50 086
& Plant P/Engl	la	27	.52	27.22	! 2	5.77	- 21.1	L7	2nd Section (4/1/68)	1667,94	1675.87	1682.13	1661.99	2459 85 (6/1)	1502.77 (19/0
									MALAYSIA KLSE Composite (4/4/86)	641.32	637.13	633.31	633.32	641.31 (30/10)	54663 (14/1)
									NETHERLANDS	294.5		287.9	288.2	71400 000	****
EW YORK				-		G ACTI			CBS Til.Rtm.Gest.GEnd 19830 CBS All Sty (End 1983)	191.8	295.1 192.8	194.1	194.3	314 90 (9/6) 215 50 (26/5)	274.00 (8/1) 189.70 (25/0)
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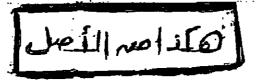






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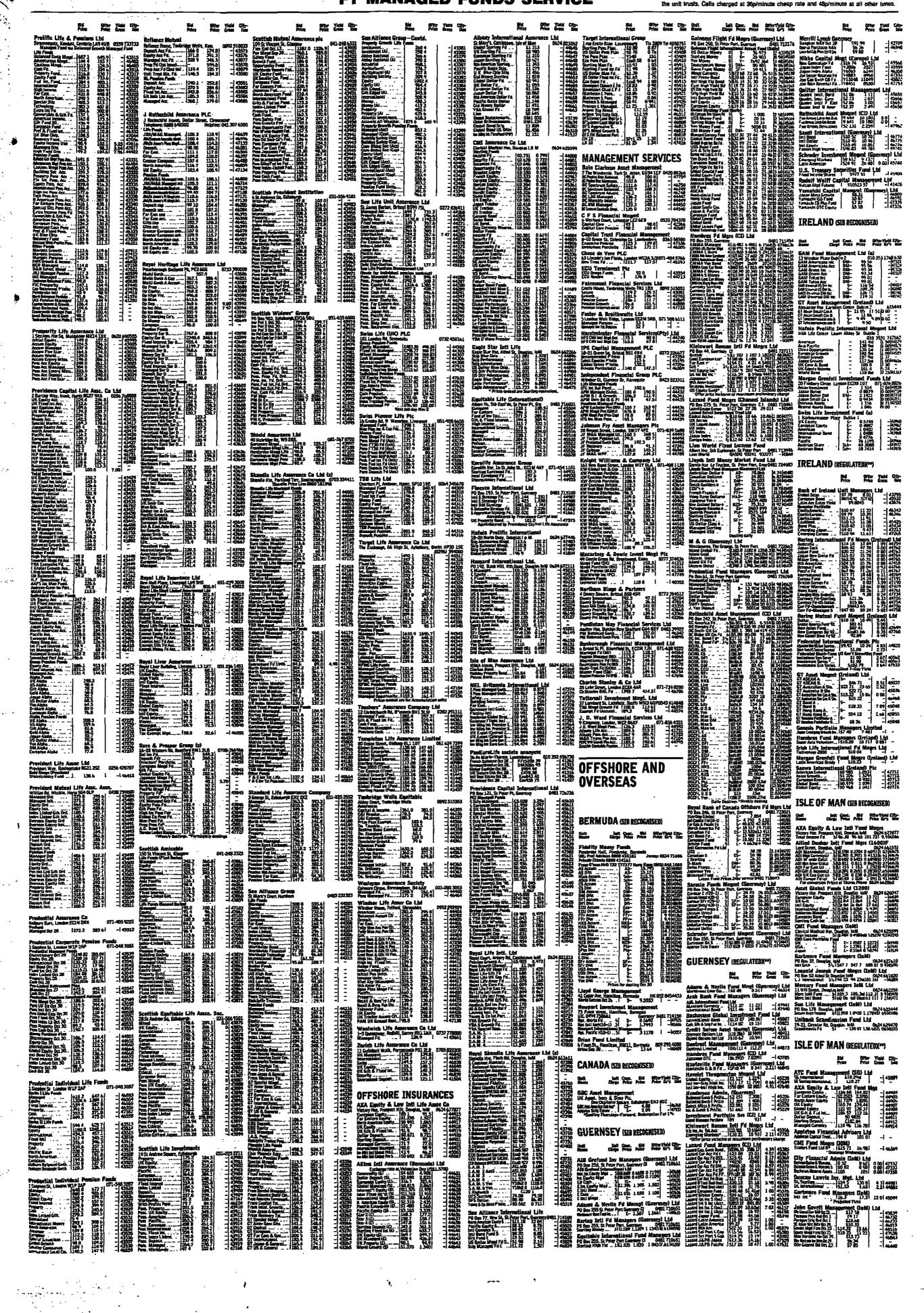
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White House,
Dealers believe that Mr
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force the Federal Reserve to
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As a result there could be a short-term rise in the dollar the market's focus firmly back

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On to the si the US. CURRENCY Det 30 Sterling US Dollar Caracilar bollar Austrian Schilfing Belgian Franc Denish Krose D-Mark Seris Franc Dutch Gelider Franch Franc Dutch Gelider Franch Franc	ROVE Stank of England Index 78.4 63.7 98.2 113.8 115.9 115.1 124.5 113.3 119.2 109.0	MENTS Monyant Guarant Change % -31.5 -14.3 -5.6 +13.4 +20.4 +20.4 +20.3 -7.9	\$ 0.0 PM 0.0 YEN 5.1 \$ Fr. 0.1 \$ Fr. 0.1 Life 0.1 C\$ 0.5 B Fr. 0.1 Eco 0.5	1 1, 640 0. 415 0. 195 8. 223 1 0. 369 0. 405 0. 516 0. 0. 516 0. 518 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$ 98 563 2.410 1 1542 649 1 1119 12.52 912 2.948 775 1.118 577 0.899 759 1.170 806 1.243 194 4.864 911 1.405 273 1.963	Yes F.F. 1923 8.175 1232 5.230 79.88 1.392 1000. 42.47 1003 3.017 71.08 3.017 71.08 3.017 99.28 4.216 388.5 11.50 112.2 4.767 156.8 6.657	\$ Fr. W 2.155 2.1 1.379 1.1 11.19 14 2.636 14 2.636 1.3 1 1.1 1.0.795 1.3 1.111 1.3 4.349 5.4 1.257 1.5 1.758 2.2	Pl. Lira 710 2060 734 1318 124 854.8 .08 16701 315 2520 258 955 9 1 760.1 316 1000. 398 1062 469 4157 800 1201 207 1678	CS 1.999 1.241 0.805 10.07 2.3772 0.900 0.715 0.941 1.3913 1.131 1.579	49.55 31.70 20.56 257.4 60.61 22.99 18.28 24.05 100. 28.89 40.35	171.5 109.7 71.16 990.9 209.8 179.58 68.25 68.25 68.45 68.45 100.	1 228 0 786 0 510 6 379 1 502 0 570 0 453 0 596 0 633 2 478 0 716
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On to the si the US. CURRENCY Det 30 Stering US Dollar Canadian Dollar Austrian Solilifing Selgian Franc Deliar Selgian Franc Deliar Franc Did Gelider Franc Uda Franc Peseta	/ MOVE Sank Cover Sank Cover	### In	\$ 0.0 PM 0.0 YEN 5.1 \$ Fr. 0.1 \$ Fr. 0.1 Life 0.1 C\$ 0.5 B Fr. 0.1 Eco 0.5	1 1, 640 415 0, 415 8, 223 464 0, 349 0, 466 0, 516 3, 583 0, 583	\$ 88 1 1.542 649 1 119 12.52 912 2 948 725 1118 577 0.889 1170 1089 1170 108	Yes F.F., 1925 8.175 1232 5.230 779.88 3.392 1000, 42.47 255.5 10, 39.33 3.794 91.43 3.968 99.28 4.216 398.5 16.50 112.2 4.71 156.8 6.657 Ura per 1,000:	2 155 2: 1 379 1: 0.594 1: 11.19 14 2.636 1: 1.046 1: 1.111 1: 1.3439 1: 1.752 2: Beigian Fr. p	PI. Lira 710 2060 734 1338 124 854.8 08 10701 315 2520 258 955 9 1 760.1 376 1000. 376 1000. 376 1000. 376 1000. 376 1000. 376 1000. 376 1000. 376 1000.	1,999 1,241 0,805 10,007 2,970 0,715 1,913 1,131 1,579 2,907 1,579	99.55 31.70 20.54 50.61 22.99 18.28 24.05 25.55 100. 28.09 40.35	171.5 109.7 71.16 990.9 209.8 179.58 68.25 68.25 68.45 68.45 100.	1 228 0 786 0 510 6 379 1 502 0 570 0 453 0 596 0 633 2 478 0 716
on to the si the US. CURRENCY Det 30 Stering US Dollar Canadian Dollar Austrian Solliffing Selgian Franc Dusts Krose D-Brak Sers Franc Dutch Gelider Franc Lifa Yeo Peseta 180-1982 = 100. 8a 1980-1982 = 100. 8a	/ MOVE / MOVE / MOVE / Sank to Captain / Sank t	MENTS Morgan Georaty Cases % -31.5 -14.3 -5.6 +15.1 +12.4 +20.4 +20.4 +20.5 -27.7 +85.2 -24.3 E: average dister Rises	\$ 0.0 900 0.0 YEM 5.1 5 Fr. 0.0 N.P.L 0.1 Lime 0.0 CS 0.0 Em 0.1 Yen per 1,00	1 1, 640 0, 415 0, 195 8, 223 1, 195 8, 223 1, 2464 0, 349 0, 516	\$ 88 563 2410 1.542 1.542 1.542 1.572 1.118 1.572 1.118 1.577 1.118 1.577 1.118 1.579 1.170 1.154 1.544 1.154 1.545 1.545 1.554 1.555 1.	Yes F.Fr. 1923 8.175 1223 5.230 1279.88 3.392 1900. 42.47 125.5 10. 193.33 3.794 71.03 3.094 71.03 3.094 90.23 4.216 90.23 4.216 10.23 4.767 1150.3 6.457 Ura per 1,000:	5 Pr. III 2155 22 1379 1. 10.594 1. 11.19 14 2.838 1. 1. 2.638 1. 1. 2.638 1. 1. 2. 1. 1. 2. 1. 2. 2. 3. 3. 4. 3. 5. 5. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	FI. Lira 710 2060 734 1318 324 854,8 .08 16701 315 2520 258 955 9 1 740.1 114 100.2 169 4157 169 1100.2 169 11	CS 1.939 1.241 0.805 30.07 2.372 0.900 0.715 0.941 1.31 1.131 1.579 ta per 100	49.55 31.70 20.54 60.61 22.99 18.28 24.05 25.55 100. 28.89 40.35	171.5 109.7 71.16 990.9 990.9 209.8 179.58 63.28	1 228 0 786 0 510 6 379 1 502 0 570 0 453 0 596 0 633 2 478 0 716
On to the si the US. CURRENCY Oct. 30 Stering U.S Bolker Danisk Kruse Danisk Kruse Danisk Kruse Dato Gelider Front Front Ura Ura We Peseta Moryan Gazza	/ MOVE / MOVE / MOVE / Sank to Captain / Sank t	MENTS Morgan Georaty Cases % -31.5 -14.3 -5.6 +15.1 +12.4 +20.4 +20.4 +20.5 -27.7 +85.2 -24.3 E: average dister Rises	\$ 0.0 PM 0.0 YEN 5.1 \$ Fr. 0.1 \$ Fr. 0.1 Ura 0.1 C\$ 0.5 B Fr. 0.1 Eco 0.5	1 1, 640 0, 415 0, 195 8, 223 1, 195 8, 223 1, 2464 0, 349 0, 516	\$ 88 1 1.542 649 1 119 12.52 912 2 948 725 1118 577 0.889 1170 1089 1170 108	Yes F.F., 1925 8.175 1232 5.230 779.88 3.392 1000, 42.47 255.5 10, 39.33 3.794 91.43 3.968 99.28 4.216 398.5 16.50 112.2 4.71 156.8 6.657 Ura per 1,000:	2 155 2: 1 379 1: 0.594 1: 11.19 14 2.636 1: 1.046 1: 1.111 1: 1.3439 1: 1.752 2: Beigian Fr. p	PI. Lira 710 2060 734 1338 124 854.8 08 10701 315 2520 258 955 9 1 760.1 376 1000. 376 1000. 376 1000. 376 1000. 376 1000. 376 1000. 376 1000. 376 1000.	CS 1.939 1.241 0.805 10.05 2.372 0.905 0.715 0.941 1.31 1.131 1.579 2 per 100	99.55 31.70 20.54 50.61 22.99 18.28 24.05 25.55 100. 28.09 40.35	171.5 109.7 71.16 990.9 209.8 179.58 68.25 68.25 68.45 68.45 100.	1 228 0 786 0 510 6 379 1 502 0 570 0 453 0 596 0 633 2 478 0 716

EURO-CURRENCY INTEREST RATES													
Oct. 90	Short term	7 Days notice	One Month	Three Months	Site Months	One Year							
Sterling US Dolfar Lan. Dolfar Lan. Dolfar Douth Golfder Sorts Franc D-Mark French Franc Lallan Lira. Selgiae Franc (et. Causts Kroec Lean Sterg Causts Kroec Lean Sterg Lean Lira.	872487-68-923-48-11-15 87-18-923	85 - 85 31 - 35 9 - 85 9 - 85	84 - 84 - 84 - 84 - 84 - 84 - 84 - 84 -	78 - 76 36 - 36 63 - 68 63 - 68 95 - 94 14 - 14 88 - 35 125 - 12 135 - 135	51 - 61 32 - 51 52 - 62 61 - 62 61 - 93 14 - 135 124 - 114 124 - 114 124 - 114	61 - 61 31 - 31 51 - 51 70 - 71 70 - 71 91 - 11 31 - 31 112 - 11 24 - 21 134 - 134							

ET 10	MOON INT	DDANK F	VINA								
FT LONDON INTERBANK FIXING											
C11.00 a.m. Oct.300	3 months US dollars	6 mentis	US Dollars								
bld 3½	offer : 3&	期 37	effer 3Å								
The fixing rates are the aritin quoted to the market by five Bank, Bank of Tokyo, Deuts	metic means rounded to the nes reference banks at 11.00 a.m. che Bank, Busque National d	erest ope-sisteenth, of the b each working day. The had be Paris and Morgan Guard	ld and offered rates for \$1.0s lds are Hatloral Westminste pity Trest.								
	MONEY	RATES									

NEW YORK			Treasury	Bills and	Bonds	
4pm Froker loan rate fed. funds Fed. funds at Intervention	6 TI 5 SI 31 O	ne month we recath hree month hr scorth ne year		- Fire) 3.02 Seven 3.29 10-ve	767 68 768 84	5.89 6.36 6.79
0cL30	Övernight.	Cee Morth	Two Months	Taree Months	Six Morths	Lombard Intervention
	8.85-8.95	8,75-8.90	8.70-8.85	8,70-8,80	8.30-8.45	9.50
Park	94-94	911-921	- 1	94-9%	l	9,60
terica	675 8.88	62-62	- 1	8586		
lasterdad	B.75-8,88	8.65-8.75	- 1	8.55-8.65	l	
pky0	312-4 144-144	浅混	- !			1 -
libe	145-145	143-148	-	143-145	- 1	
Scussels	92-92	83.9	*	84-84 134-144	:	i -
	14.24 OND	144-15 ON MC	DNEY		12-124 S	
Sablin		OM MC				One Year
Oct. 30	ONDO	7 days	ONEY One Month	RATE Three Months	Slx Months	Year
Oct 30	OND(7 days notice	ONEY One Mosth	RATE Three Months	Slx Months	Year
Oct 30	OND(7 days	One Month	RATE Three Months	Six Months	
Oct. 30 mberbank Offer	OND(7 days notice 83	One Month	RATE Three Months	Six Months	963r 63s 632
Oct 30 merbask Offer taring CDs	ONDO	7 days notice	ONEY One Mosth	RATE Three Months	Slx Months 71, 64,	63 ₄ 63 ₂ 63 ₉
Oct 30 Interbask Offer	ONDC	7 days notice 81, 74, 81,2	One Month	RATE Three Months	Six Months	634 632 63
Oct. 30 merbask Offer Mariling CDs	OND(Overnight	7 days notice 83, 73, 84 ₂ 81 ₂	ONEY One Month 83, 81, 81, 81, 81, 81, 81, 81, 81, 81, 81	Three Months	Six Months	63 ₄ 63 ₂ 63 ₉
Oct 30 Interbask Offer	Overnight	7 days notice 81, 74, 81,2	ONEY One Month 83, 81, 81, 81, 81, 81, 81, 81, 81, 81, 81	Three Months	Six Months 71, 67, 61,	7697 63, 61 ₂ 63,
Oct 30 Interbask Offer	Overnight	7 days notice 83, 73, 84 ₂ 81 ₂	ONEY One Month 83, 81, 81, 81, 81, 81, 81, 81, 81, 81, 81	Three Months	Six Months 71, 67, 61,	984 61 ₂ 61 ₃ 61 ₄
Oct 30 Interbask Offer	ONDC Overnight	7 days notice 83, 73, 84 ₂ 81 ₂	ONEY One Month 83, 81, 81, 81, 81, 81, 81, 81, 81, 81, 81	Three Months	Six Months 71, 67, 61,	7697 63, 61 ₂ 63,
Oct 30 Interbask Offer Interbask Bid Interb	OND(Overnight 9 4 81 81	7 days notice 83, 73, 84 ₂ 81 ₂	One Month	RATI	Slx Months 71, 67, 7, 61, 61, 61, 61, 61, 61, 61, 61, 61, 61	Year 63, 65, 63,
Oct 30 Interbask Offer	Overnight	7 days notice 83, 73, 84 ₂ 81 ₂	ONEY One Month 834 814 814 7711	Three Months 734 712 714 714 714 715 714 715 715 638	51x Months 71, 67, 64,	6% 6½ 6½ 6%
Oct 30 Interbask Offer Interbask Bild Interbask Bills (Buy) Interbask	ONDO Overnight 9 4 8i4 8i2	7 days notice 83, 73, 84 ₂ 81 ₂	ONEY One Month 834 814 814 7711	Three Months 734 712 714 714 714 715 714 715 648	51x Months 71, 67, 64,	6% 6½ 6½ 6%
Oct 30 Interbask Offer Interbask Bid Starling Cos. scal Authority Desc. scal Authority Desc. scal Authority Books Discount Mict Deps. descend Michigan Mich	ONDO Overnight	7 days notice 83, 73, 84 ₂ 81 ₂	ONEY One Month 834 814 814 7711	Three Months 734 712 714 714 714 715 714 715 648	Six Months 71, 67, 61, 7, 61, 65, -37, 51, 51, 51, 51, 51, 51, 51, 51, 51, 51	6% 6½ 6½ 6%
Oct 30 Interbask Offer Interbask Bild Interbask Bills (Buy) Interbask	9 4 81 ₄ 81 ₂	7 days notice 83, 73, 84 ₂ 81 ₂	One Month	RATI	Slx Months 71, 67, 7, 61, 61, 61, 61, 61, 61, 61, 61, 61, 61	Year 63, 65, 63,

95-01	•		70-14	- (850)		be by	v						100	MICOCOTO .	MOTES	NEG SERVICE	
94-07 SURY BELLS (5 of 180% Close 96.88 96.79 96.42	High 96.95 96.88 96.53	Law %.88 %.77 %.41	95-17 94-23 Prev. 96-93 96-84 96-47	Dec Mar Jun Sep	•	Cless 0.6447 0.6369 0.6307 0.6250	0.6485 0.6385 0.6315	0.6295 •	0.6378	Frankfort	8.85-8.95 93-93 63-65 8.75-8.88 312-4 145-143 95-97 143-15	8,75.8.90 98.911 64.9-2 8,65.8,75 38.38 147-148 84.9 141-15	8.70-8.85	8,70-8,80 94-97 63-65 8,25-8,65 143-143 84-84 134-144	8.30-8.45 - - 12-12-4	9,50 9,60 - - - - -	
96 (72 MUNID (2016)	96.10	96.02	96.07	Dec Mar		96.33 96.34 95.91	96.44 96.46 96.03 95.59 94.96	94.32 94.32 95.83 95.83	Pres. 96.39 96.39	· L	OND	ON M	ONEY	RATI	is .		
	High 15648	Low	Prev.	Jon, Sep Dec Mar		95.46 94.83 94.59	95.59 94.96 94.72	95,43 95,43 94,80 94,56 94,20	94.90	. Oct. 30	Overnigh	7 days notice	One Month	Three Months	Six Months	One Year	
1.5372 1.5276	1.5500 1.5410	1.5456 1.5366 1.5280	Prev. 1.5630 1.5520 1.5426	Jun Sep		94 <u>.21</u> 93,91	94,34 94,04	93.88	94.66 94.28 93.98	Interbank Offer Interbank Bld Starling COs	4	83 ₁	81 ₆ 81 ₆ 81 ₆	734 712 715 715 715	715 63	61 ₂	
ANC (OMIO) 50 5 ptr SFr				STAN	BARD & Bares in	PODES 5			Pres.	Local Authority Deps Local Authority Bonds Discount Mirt Dees	84	81 ₂	- BL] =	64	6%	H
Close 0.7247 0.7199 0.8109		0.7229 0.7177	Pres. 0 7253 0.7205 0.7166	Dec Mar Jan Sep		417.80 418.30 418.70 419.40	(20.76 421.05 421.30 421.95	Low 417.70 418.30 418.70 419.40	420.25 420.65 421.10 421.75	Company Deposits Finance House Deposits Treasory Bills (Buy) Bank Bills (Buy) Fine Trade Bills (Bay) Dollar CDs. SDR Lisked Dep. Offer	= =		85 711 3.12 511 52	75 64 333 511 574 104	7 648 65 3.37 512	6% 	
PICIA SE £/\$ (PTEONS		-			::		· ·	.	SDR Linked Dep. Bid ECU Linked Dep. Offer ECU Linked Dep. Bid	<u>: </u>	=	10%	10	81 ⁵		l
Nov	0.55 0.29 0.19 0.04 0.01 0.02 0.01	0.4 0.2 0.1 0.0 0.0 409 Pws	73 15 15 12 18 18 18 18 18 18 18 18 18 18 18 18 18	0.16 (Ali cum	Roy -	20 10.3 12.4 14.9 17.3 19.7 22.2 24.6	1 1 3 1 7 2	Jap 1.40 3.51 3.571 8.00 0.35 2.74 5.16	Mar 12,71 14,72 14,83 19,02 21,27 23,58 25,92	Tressury Bills (sell); or Sank Bills (sell); on- tender rate of discount 30, 1992. Agreed rate p., Scheme IV&V: 8.454 days 'fixed. Finance Me at seven days notice 4 p held under one month six-nine months 64, pc Oct 20, 1992, Deposit	9.63 p.c. Re p.c. Local A uses Base R er cent. Cer 11, per cent r cent: nine	rerence rate lathority and late 9½ from tificates of T ; one-three a -twelve mont	for period UK Finance Ho November 1 Tax Deposit C months 7 per ths 6 per cent	risoner 1, 19 risses seven d , 1992: Ban Series 6); De cent: three-	ays' notice, ays' notice, ik Deposit Ra posit £100,0 six months 6	others seven ites for sums 100 and over 12 per cent:	

FT-ACTUARIES	WORLD	INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS			FRED	AY OCT	OBER 30	1992				WRSDAY	остов	ER 29 19	92	DOL	LAR INC	EX.
Figures in perentheses show number of lines of stock	US Dollar Index	% chg (5) since 31/12/91	Pound Sterling Index	Yen Index	. DM Index	Local Currency Index	Local % chg Irom 31/12/81	Gross Div. Yleid	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1992 High	1992 Low	reer ago (approx
Australia (68)	115.60	-23.4	109.69	90.08	92.74	110.64		4.42	114.89	108.49	89.58	92,07	110.11	153.68	114.89	158.8
Austria (19)	148.30	- 10.9	140.71	115.54	118.97	118.48		2.38	147.93	139.69	115.35	118.56	118.03	186,70	139.27	153.8
Belgium (42)	139.92	- 3.1	132.77~	109.00	112.25	109.39	-1.7	5.63	-139.23	131.48	108.65	111.58	108.67	152.27	135.87	130.€
Canada (114)	119.02	- 12.7	112.93	92.72	96,47	106.91	-6.3	3.26	119,05	112.42	92.82	95.40	107.03	142.12	112.97	142.0
Denmark (33)	187.65	29.8	178.05	146.20	150.53	151.28	- 29.5	1.81	185.83	175.48	144.90	148.93	149.69	273.94	185.54	258.
	67.33	- 13.7	63.88	5 2.46	54.01	68.74	+1.6	2.05	67.20	63.46	52,40	53.85	68.33	89.80	52.84	86.2
Finland (15)	147.05	-23	139.53	114.58	117.96	120.70	-13	3.74	146.76	138.59	114.42	117.61	120.06	168.75	146.54	143,2
France (101)	106.36	-9.3	100.92	82.87	85.32	85.32	-7.8	270	106.52	100.59	83.07	85.36	B5.36	129.69	106.36	107.5
Germany (64)		+ 44.1	241,22	198.05	203.94	252.33	+43.3	3.53	252.25	238.20	196.68	202.16	250.32	261.48	176.36	166.3
Hong Kong (53)	254.22		125.45	103.01	106.06	109.20	- 19.3	4.97	134.34	126.86	104.75	107.66	110.63	173.71	130.87	181.0
reland (16)	132.21	-21.2	56.50	46.38	47.76	68.63	- 9.3	3.54	58.15	54.91	45.34	48.60	57.04	80.88	47.47	69.5
taly (77)	59.54	-21.0	98.29	80.71	83.11	80.71	- 24.8			98.27	81,14	83.41	81.14	140.95	87.27	142.6
lapan (472)	103.59	- 23.7			216.56	260.97		1.06	104.06		207.68	213.47	257.45	269.96	212.49	204.6
Malaysia (69)	269.96	+ 26.0	258.15	210.31			+ 16.8	2,51	268.37	251.54					1185.84	1332.3
Mexico (18)	1442,13			1123.54	1156.88	4941.53	+6.8		1415.98		1104.08	1134.80		169.70		
Netherland (25)	153.41	+0.5	145.56	119.52	123.07	121.48	+20	4.66	154,54	145.93	120.49	123.85	122.27		147.88	142.0
New Zealand (14)	37.43	- 20.3	35,52	29.16	30.03	37.84	- 18.0	5.98	37.64	35.54	29.35	30.17	37.94	48.52	37.43	49.2
Vorway (22)	140.09	- 21.6	132.92	109.14	112.38	119.55	- 17.4	2.03	139.62	131.85	108.87	111.90	118.82	192.95	136.04	188.2
Singapore (38)	191.90	-12.6	182.08	149.51	153.94	143.39	- 12.6	2,30	190.25	179,66	148.34	152.47	141.85	229.63	179.85	199.0
singapore (30)	152.18	-38.9	144,40	118,58	122.08	145,73	15.8	3.50	154.25	145.66	120.26	123.61	145.79	263,60	144.29	258.7
South Airica (60)	110.73	-29.2	105.07	88.27	88.83	92.11	- 19.6	6.50	110.25	104.11	85.98	88.35	91,16	161,72	110.05	154.7
Spain (48)	156.46	- 13.6	148.45	121.89	125.51	134.63	-9.4	2.91	158,01	149.21	123.20	126.63	135.61	200.28	149.69	187.7
Sweden (31)	110.31	+9.9	104.66	85.94	88.50	94.27	+11.8	2.27	110.39	104.25	86.08	88.48	94.07	122.37	95.99	94.6
Switzerland (60)		- 11.1	156.41	128,41	132.22	156.41	+8.5	4.69	164.65	155.48	128.37	131,94	155.48	200.07	184.65	179.
Inited Kingdom (228)	164.84		162.24	133.22	137.17	170.98	+0.6	2.98	171.82	162.26	133.98	137.71	171.82	173.39	160,92	159.
JSA (522) <u></u>	170.98	+0.6														
иторе (781)	134.00	- 9.3	127.14	104.40	107.50	117.01	-0.4	4.02	133.83	125.38	104.35	107.28 115.51	116.47 116.74	156.88 188.52	133.83 141.24	140.0 185.0
lordic (101)	143.71	- 21.8	136,36	111.96	115.29	116.85	- 18.9	2.50	144.13	136,10	112.38				93.70	143.
acific Basin (714)	108.70	- 20,7	103.14	84.69	87.20	86.46	-21.3	1.40	109.01	102.94	85.00	67.36	86.77	141.97		
uro - Pacific (1495)	118.93	- 18.1	112.85	92.65	95.40	98.78	- 13.1	2.59	119.05	112.42	92.82	95.40	98.77	145.21	113.80	142.
torth America (636)	167.75	+0.0	159.17	- 130.70	134.59	166.63	+0.3		168.54	159.16	131.43	135.09	167.42	170,49	158.70	158.
	115.15	- 8.0	109.26	89.73	92.39	95.53	-50	3.54	115,00	108.60	89.68	92.18	95.17	132.98	115.00	117.
tirope Ex. UK (553)	158.81	+5.8	150.69	123.74	127.41	145.41	+8.0	3,64	157,58	148.81	122.89	126,30	144.29	175.31	149.00	148.
acriic Ex. Japan (242)	120.09	- 16.3	113,95	93.57	96.34	100.75	-127	2.62	120.21	113.51	93,73	96,34	100.72	146.91	116.18	144.5
Vorld Ex. US (1687)		-9.7	126.77	104.10	107, 19	118,94	-9.0	2.55	134.02	126.56	104.50	107.42	119.28	150,58	127.21	145.4
Yorld Ex. UK (1981)	133.61	-9.5	129.35	106.21	109.36	122.02	-7.5	2.76	136.66	129.06	106.57	109.54	122.25	153.05	130.04	147,0
Vorld Ex. So. At. (2149)	136.32		146.97	120.68	124.27	148.46	+0.1	3.36	155.20	148.58	121.02	124.40	146.56	165.40	151,93	152.6
Vorld Ex. Japan (1737)	154.89	- 3.7												153.70	130.66	
he World Index (2209)	136.32		129.35	106.21	109.37	122.28	-7.6	2,77	136.68	129.07	106.58	109.55	122.51			148.5
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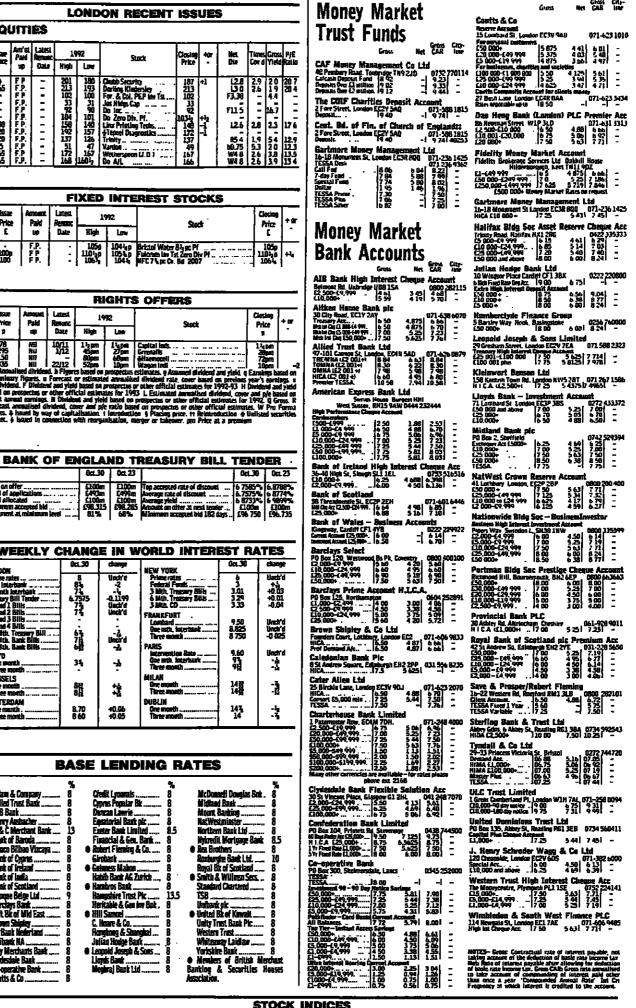
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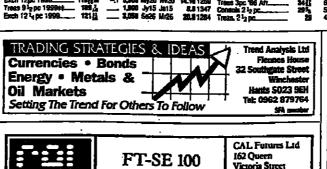
MONEY MARKET FUNDS

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							93.41		85.11	127.40	49.18
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ł		DOS Mr15 Se15	16.8 1276	10pc 2001	_ f12,5	0.3 4,286 As26 Fs2			8.3) 162 Å 1.6	1,260 M/24 Se24	188 1316
ı				14pc '98-01	127 스페	0.1 979 Hv22 My2			8.8) 1884 # 1.8		14.18 1317
ı		1,865 My23 My23		9 % pc 2002	118,2	0.5 6,777 Fe27 Au2	7 2L 71349		6.3) 24,7 12.0		
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STOCK INDICES

Oct 26



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FT SURVEYS

28	FINANCIAL TIMES MONDAY NOVEMBER 2 1992
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The tollowing changes have been made to the FT Share information Service: Addition: Tesco Cap. Spc Cv. 8ds. 2905 (Food Retailing). Deletions: HK Telecom (Telephone Networks) and Hey & Croft (Contracting & Gonstra.). FT Annual Reports Service
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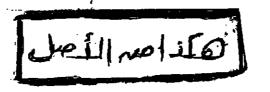
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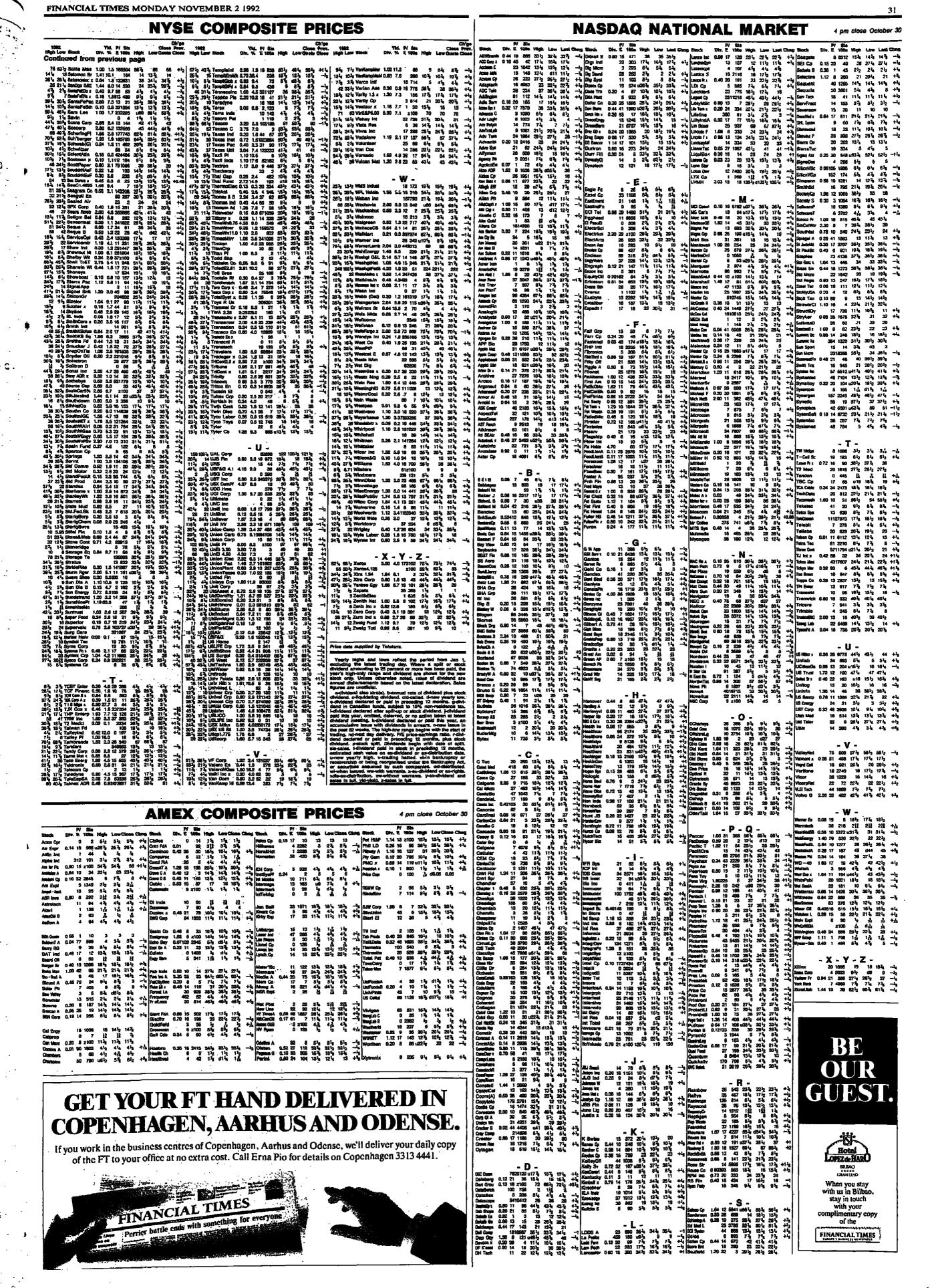
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MONDAY INTERVIEW

Russia's true power broker

Arkady Volsky, leader of Russia's industrialists, talks to John Lloyd and Leyla Boulton

manners of a Renaissance courtier: strong, subtle, humorous, but with the foxy look of a man with a thousand projects and stratagems. His reputation is for intelligence d guile: even an enemy like Mr Mikhail Poltaranin, infor-mation minister and confidant of Russian President Boris Yeltsin, admitted recently: "Volsky is cunning: and he is now manoeuvring."

Arkady Ivanovich Volsky has ended up on the right side of power for a quarter of cen-tury, and may now, in his 61st year, be reaching the apogee of his influence. As president of the Union of Industrialists and Entrepreneurs, he is the disposer of favour, contracts and authority, whose ability to con-struct coalitions of apparent strength at a time of flux and crisis has given him the role of

kingmaker in Russia.

Mr Volsky is tremendously
well connected in a country where contacts are all: years in the industrial department of the Communist party's central committee give him a network of acquaintances in nearly every plant of any size in the land. His style is that of the jovial man of business with a grasp of the world - rare, still, in post-Soviet Russia.

Last week, to an audience largely of Italian business people, he was an expansive and funny, yet always pointed, lunchtime speaker, warning of the need for political change in Russia: "Do you know which country understands us best? Germany. And why? Because they have been given a present of East Germany. East Germany has had a mama The makes the motion of lifting out a breast to give suck| who can feed it. But this finger up, mon-Germany now has two fascist parties and 2m unemployed. We must think about this."

However, his commodity is power - and knowledge of where it can be applied. "Power belongs to those who have property and money," he told Reuter in July. "At present it is not the government but the industrial managers

who have both." He is constantly consulted by leading politicians. During our interview in his office last week, he took a call - long, confidential, alternately soothing, joking and commanding from first deputy prime minister Vladimir Shumeiko, before being bustled out by his aides to meet Vice-President Alexan-

ber of the French Académie des Sciences Morales et Politi-

ques. In his acceptance speech,

he meditated at length on the

virtues of patience. There is no

point waiting for Godot, in the

sense of an external salvation, for Godot does not exist; there

ist, for that is a communist-

der Rutskoi. His endorsement of a project is almost a guaran-tee of its success.

He moves easily among the business and political elites of the former Soviet states and of foreign countries: travelling and receiving delegations con stantly. His friends are British financiers, German bankers, Japanese industrialists. He has the gift, shared with his former patron, Mr Mikhail Gorbachev, of conveying personal warmth to anyone he meets - but he has not, it seems, made Mr Gorbachev's mistake of believ-

ing personal charm is enough. Mr Gorbachev inherited and lost the vast power of a Communist party general-secretary: Mr Volsky, even while he was in the final "Soviet" government between the August 1991 putsch and the resignation of Mr Gorbachev last Christmas. was building up his base from the disintegrating parts of the command system.

He brought together the great Soviet enterprises, which increasingly had been cast adrift from the "mama" state at the end of the 1980s, in what is now called the Russian Union of Industrialists and Entrepreneurs. Associations of ioint ventures and co-operatives mingle with the big state companies on the union board, a blending of the public and the private sectors.

In the past year, he has added political clout: his union was the guiding spirit behind the combination of three par-- Mr Rutskoi's Free Russia, Mr Nikolai Travkin's Democratic party and his own creation, the Renewal party headed by his deputy. Mr Alexander Vladislyavyev - into the Civic Union. Since it was founded in August, it has attracted the support of parliamentary factions and individtrade union federation, the Federation of Indepedent Russian Trade Unions.

In Russia, an alliance between the unions and the main employers' organisation is no surprise: both have an interest in putting pressure on the state to continue subsidies to industry. More surprising, and even more of a testament to Mr Volsky's political skill, has been a pledge of support from Mr Konstantin Borovoi, a former commodity and stock market boss who created and leads the Economic Freedom

party, a pro-business group. Mr Borovoi initially set himself up as a liberal critic of Mr Volsky: now he has joined the fan club. By enlisting Mr Boro-



'East Germany had a mama. But we have none'

filled his idea that ministers

should get out of Moscow and meet real people. And he can point to passages in the speech

the Russian president gave to

parliament last month in

which he specifically com-mended the Civic Union, told

the government to listen to its ideas and pointed to it as the basis for "a modern, civilised

In a significant phrase, Mr Yeltsin said: "A market econ-

omy is not an end in itself: it is

a means by which we can and

must raise Russia." Mr Volsky

had said almost exactly that in

present government charge -a disguised commisar; a man

who wants to bring back at least elements of the old sys-

tem? It is a charge which he passionately rejects, denounc-ing those (including the Finan-

ing those (including the rinar-cial Times) who, he says, had seen his esponsal of the "Chi-nese option" as a plea for an authoritarian state. "We can

use the experience of China;

Japan: we can use the experi-

ence of Mrs Thatcher," he says. He wants privatisation - not

through giving the population the right to own shares via

vouchers, but through a sys-

tem giving more direct control to industrial managers. He

wants to see bankruptcies -

not through the system

favoured by the government,

which gives state committees the power to close companies, but by giving the courts the right to declare a company

bankrupt. He wants foreign

investment: but he wants it

more regulated by the state,

with systems in place that for-

eign investors can understand. He is equally passionate on

his rejection of political ambi-

Is he, then - as many in the

two-party system".

an earlier speech.

voi's support, Mr Volsky seems to cover almost the entire spec-trum of "moderate" opinion. What will be do with all of this power? Why, to use Mr Poltaranin's word, is he now manoeuvring"?

Using the practised phrases of a politician who must have employed them at a hundred meetings and briefings, he talks of wanting a "correction" in government policy; of wanting to rid the cabinet of "incompetent people and crooks"; of a round table, convened by the president, with

PERSONAL FILE

1932 Born Belarus. 955 Graduated from institute of Steel_Processing, Moscow. Foreman, then

shop superintendent, Likhachev (ZIL) plant, 1969-88 Worked at central committee of the Com-

munist Party of the Soviet Union. 1988-89 Head, special governing commission in

Nagomo-Karabakh. 1990 Head, USSR Scientific and Industrial Assoc. 1991 Deputy chairman, USSR governing committee. President, Russian Union of industrialists and Entrepreneurs.

the participation of all the politicial parties and blocs. His union of industrialists has already completed a plan to "correct" the government's policies: this has gone to President Yeltsin, and will be presented to a conference of industrialists on November 14.

As for cabinet changes, Mr Gaidar, the acting prime minister, must stay in it, he says. But, asked if Mr Galdar must stay as prime minister, Mr Volsky avoids a direct answer. Instead he says that he has told Mr Gaidar that anyone who cannot command authority in that post should go. Will he get the changes in government and policy that he

wants? It is evident things

similar reasons; they have eco-

nomic problems at home for

have been moving his way: "The government has listened to us and is listening to us," he to be prime minister. This is believable: he has amassed so says. He claims the meeting much power in his present between senior ministers and position that he would hardly industrialists in the car-manugain more in that hot seat. facturing town of Togliatti, on the Volga, last weekend ful-

He wants to see the cabinet changes he has called for take place in the latter part of this month. If this is done, he believes, the scenario of a gov-ernment destroyed and a president damaged by an angry Congress of Peoples Deputies, which opens on December 1, could be avoided.

If not? He will, he says, "go into opposition". This would mean his becoming leader of the disparate but large groups he represents, rejecting completely the government's poli-cies and initiatives. Such a battle would be a testing one: some government radicals believe that his troops exist only on paper, and that there are pro-government constituencies which still have to be counted. But Mr Yeltsin is clearly leaning towards the Civic Union platform. The government is weak; Mr Volsky, for now, has most of the cards.

logic of change fateful choice. At 68, President George Bush looks too old to lead the nation in a radically new direction. His campaign pledges often sound like feeble echoes from the 1980s. Gover-

nor Bill Clinton, nearly a quar-

ter of a century his junior, vibrates at a different fre-quency. As a haby-boomer, he

meaks without embarrassment

about Aids and homosexuality. He understands the changed social and economic role of

women and minorities. He

knows that the US economy

must adapt if it is to prosper in a more competitive world. Like John F Kennedy in 1960, he

seems to stand for the future rather than the past.
The contrast between the

two men is stark, but it can

also be overstated. A victorious

Mr Clinton will face the same

budgetary pressures as Mr Bush; he will have no magic

wand with which to wave

away social and economic

problems. It will not be a sud-

den transition from darkness

to light, night to day, as some

Democrats fondly imagine. The

president is commander in

chief, but his ability to fight

poverty, crime and other social

don Johnson discovered in the

evils is strictly limited, as Lyn-

If Mr Bush defies the poll-

sters, his second term need not

be a disappointing rerun of his

first. Circumstances have

changed; the economy has

been stagnant for three years;

the cold war is over: attention

will thus shift to domestic

challenges whoever occupies the Oval Office. Contrary to

expectations even 18 months

ago, issues such as healthcare

and education have counted in

this campaign. And the Republicans, belatedly, have begun

to assemble an agenda for

domestic reform. After a nar-

row victory, even Mr Bush would surely realise a return

to business as usual was not

possible. He has seen the vot-

Adversarial politics tend to

exaggerate party divisions. But

there are many similarities in the two candidates' plans

JOTTER PAD

2 3 upset a number of vessels

- a master in the

(8) 3 Doctor

lic (7)

theatre (5) 4 Limited intake? (7)

low-down place (9)

ers' anger.

MICHAEL PROWSE on America

The irresistible

because both are drawing on a body of progressive policy research, dating from the late 1980s, that bridges traditional liberal/conservative divisions. Mr Clinton is a past chairman of the Democratic Leadership Council, a body that has held a joint conference with the Heritage Foundation, a supposed bastion of conservatism. As governor of Arkansas Mr Clinton has helped formulate domestic policies subsequently endorsed by Republican administrations. "Dear Bill... well done, oh

so well done. You were a joy to work with on the summit and all our folks felt that way." This was Mr Bush, writing to Mr Clinton in 1989 to thank him for his help in developing the National Education Goals that subsequently formed the foundation of Mr Bush's America 2000 education initiative. Like the president, Mr Clinton favours moves towards a national curriculum and national testing, supports experimental schools and advocates greater choice and com-petition within the public sector. Privately Mr Clinton has even shown interest in conser-

vative plans to extend choice to the private sector by allowing parents to use public funds to pay part of the costs of private education. There are differences on healthcare. Mr Bush wants to expand access by offering poor families tax credits to help pay for insurance premiums, while Mr Clinton favours rules

requiring employers to offer insurance or contribute to the cost of expanded public sector schemes. But both men urge reforms of the private health insurance industry and both tion" as a means of controlling costs and improving efficiency. In practice both will work to adapt the present system.
On welfare, Mr Clinton has

spent nearly a decade experimenting with forms of "workfare" that make handouts conditional on claimants' willingness to accept jobs or training. He helped write the Family Support Act which enshrines similar principles and which President Reagan signed into law in 1988.

There are strong similarities even on economic policy. Nei-ther candidate favours tough action on the deficit. Contrary to his rhetoric Mr Bush increased spending a lot and taxes a little - exactly the policy mix expected of Mr Clinton. Mr Bush is spending more on infrastructure and recently climbed on the training bandwagon, promising a \$10bn programme to hone workers' skills re-elected. Republicans have even begun to edge towards an industrial policy, recognising the role government can play in promoting "critical technol

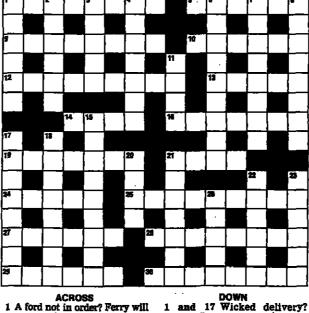
Contrary to appearances, the issue in this election is less the direction of change, than the speed of change and the skill with which it is managed. In these respects, Mr Clinton carries greater conviction.

The Democrat is both more able and more familiar with the issues. He believes passionately in government and is likely to assemble an administration of greater talent than any since the Kennedy era many of America's brightest academics, for instance, are queueing up for jobs. As a long-serving governor, he understands state government from the inside, and it is the states that in practice will be responsible for many of the domestic reforms. Finally, he is more likely than Mr Bush to develop a constructive relationship with a Democratic Congress - making effective government more likely. If, as expected. Mr Clinton wins, it will be because he is perceived as the better manager of

Heavens above, is the City a 200? Bulls, bears and stags, and now Pelikans too! *S*elikan ()

CROSSWORD

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- 1 A ford not in order? Ferry will go accordingly (2,3,3) 5 Arrange notice precisely (6) 9 A supporter unending after cricketer's thrash (8) 10 MG's due to dash. Look for
- the blur! (6)
 12 He's not even here (3,3,3)
 13 Part of stage garment (5)
 14 Musical acts in variety (4)
 16 Condition of visor cracked
- 4 Limited intake? (7)
 6 Conduct of moaner due to be reconsidered (9)
 7 Support below flagpole (3)
 8 and 23 It's referred to in the final analysis (3,32,3,3)
 11 Stage bar (4)
 15 The humilistion of a the Post Office (7)
 19 It could be seen round Panama (7) 21 Market vehicle on the way back? (4) 24 Double hoax takes in novice 17 See 1 down 18 Plant to obtain information from priest in South Africa (8) 20 Tax business (4) 21 Force out of the general pub-
- 25 Where charges are made by the way (4,5) 27 Fabric on this in Basy Street?
- (6)

 28 Walked around Lord's let in for a change! (8)

 29 Outbuilding that's listed, old

 20 Outbuilding that's listed, old

 21 Turn over book to lease vessel for drinking (6)

 23 See 8 down

 26 Name the British acknowl-
- (4,2) 30 Support power supply by the

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday November 14.

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British patience runs dry the soon-to-be ex-president of the soon-to-be ex-Czechoslovakia, last week was received as an honorary mem-

IAN DAVIDSON on Europe

is no point indulging in the indeed all that different from a longstanding British pattern. This is just another little ecoimpatience of a rational activtype error, the only real merit nomic crisis followed by lies in simply waiting.
It is an admirable, almost a another little economic policy U-turn, similar to so many we saintly prescription for Job-like have known ever since the secself-control. It will have been ond world war. OK, so Mr Major's ERM strategy turned music to the ears of President François Mitterrand, whose out to be unsustainable; but most constant political maxim, now we have another strategy exercised throughout his long (for growth, no less), and with political career, is: "Il faut donluck that will work better ner du temps ou temps (let time and please the people more.

There is a narrow sense in which weary familiarity is But it is not a prescription which seems to have a wide painfully close to the mark. following in Britain today. For-The relative economic decline of Britain has been going on eigners have long noticed the physical evidence of economic for a century or more, and decline and decay; the whole world knows that Mr John shows no sign of ending; the British economy has been Major's government has erratically mismanaged ever recently suffered - or has since the war, and the current brought on itself - a set of fiasco is only the latest episode policy failures on a truly in a long-running farce. heroic scale. But what really Moreover, it is sometimes

strikes the visitor from abroad claimed that Mr Major is only as a new phenomenon is the in the same boat as many violence with which the media other political leaders in the denounce the government's industrialised world, ranging from President Mitterrand and Old-timers may protest that Chancellor Helmut Kohl in the situation, while obviously Germany, to President George worrying for Mr Major, is not Bush in the US. They are all unpopular, and for broadly really all that frightful, nor

which they have no solutions. But there is another sense in which the new debacle seems to me qualitatively different from its predecessors. Where Mr Major seems to be in a class of his own is in the depth and intensity of the media criticism of his administration, in the broadest sense of the term. President Mitterrand is almost as unpopular as Mr Major. according to the public opinion

polls; but his treatment in the press is restrained and compar-

atively respectful; he is not the

target of such strident vituper-

Returning to Britain after some years abroad, I find myself shocked by the volume and the violence of the current wave of criticism to which the government is subjected - not because it is undeserved, but because the pervasive tone of anger and contempt seems to me of an Intensity without precedent in postwar British history. It is not clear that Mr Major's policy failures are fundamentally worse than those of Home, Eden, Wilson or many

Moreover, the anger and contempt are directed not merely at the government but at the whole administrative machine. Once upon a time, economic mismanagement was blamed on the wilful stupidity of ministers, while the Treasury was generally exonerated, despite its arrogance; today even the Treasury has lost all credibility. This loss of reputation has spread like wild fire to many

others; but they were not

treated like this.

other institutions once respected, and we may be peril-ously close to a general failure of credibility by the apparatus of the state.

This seems to me a new phenomenon in Britain, and different from anything commonly observed in other European countries, except perhaps in Italy; and I suspect that the explanation has something to do with the second world war. In the past the British people excused their leaders for policy

failure, because they tacitly made allowance for the heavy economic legacy inherited from the war effort. The Germans became rich because they lost the war, the British became poor because they paid for it. The corollary of this excuse was that the British refused to take seriously their reduced position in the world, or do anything significant to improve their performance or modernise their institutions. But few now remember the war, and forgiveness for that failure has been exhausted

The central element of this national self-indulgence has been refusal to come to terms with Europe. France and Germany were both traumatised by the disasters they suffered in the war, and were forced to frame their future in European terms. The British are still obsessed with war heroics, from Bomber Harris to El Alamein, and are still wrestling in anguish over their relationship

with the Community. There is a time for patience. and a time for anger. In Britain the time for anger appears to